

FINANCIAL TIMES

SOFTWARE

Routes to improve business decisions

Section III

D 8523A

Newspaper of the Year

Thursday March 19 1992

World News

Polls split as main UK parties spell out policies

Britain's two main political parties published their policy documents for the April 9 election as opinion polls gave conflicting signals. The latest poll showed the Conservatives with a point lead over Labour, contrasting with two surveys on Wednesday showing Labour five points ahead. Labour's statement of plans to take control of the privatised water industry and of the national electricity grid brought sharp falls in share of water and electricity companies. **Editorial Comment**, Page 18; **Economic Viewpoint**, Letters, Page 18; **Lex**, Page 20; London stock market, Page 35; **Curriculum**, Page 42

Bush and Clinton win President George Bush and Democratic governor Bill Clinton of Arkansas each strengthened their chances of winning their party's nomination for the November presidential election with convincing victories in the Illinois and Michigan primaries. Page 20; **Analysis**, Page 6

Bosnia 'breakthrough' The leaders of Bosnia-Herzegovina claimed a breakthrough when they agreed in principle during European Community-sponsored talks to an independent state divided into three separate areas along ethnic and geographic lines. Page 24

Hopes for Gatt Brussels expressed satisfaction that Chancellor Helmut Kohl of Germany would discuss the EC-U.S. farm dispute with President George Bush this week-end. The rift has threatened to stall trade talks under the General Agreement on Tariffs and Trade. Page 8

Embassy blast claim Islamic Jihad, a Shia Moslem Lebanese group close to Iran, claimed responsibility for the bombing attack on the Israeli embassy in Buenos Aires in which 11 people died. Page 7

Afghan peace plan Afghan president Najibullah offered to hand over power to an interim government proposed by the United Nations as part of a plan to end the 13-year-old civil war

Baudouin recovering King Baudouin of Belgium, 80, was recovering after what officials described as a completely successful heart operation in Paris.

German 'crack' seizure German police reported their first significant seizure of "crack", when they seized 2.3 kilograms of the cocaine-based drug in a flat in the Bavarian Alps.

Ukraine N-bombs pledge Ukraine has told Nato officials it will abide by a previous commitment to move all tactical nuclear weapons to Russia.

Sikh attack kills 18 Sikh militants killed 18 Hindus when they sprayed a busy bazaar with gunfire in Ludhiana, the second such attack in the Punjab industrial city in four days.

World Cup cricket Zimbabwe won their first match in the cricket World Cup when they scored 134 all out against the favourites England (125-3 out). Pakistan (167-3) beat New Zealand (156 all out) and Australia (156-6) defeated West Indies (159 all out). New Zealand play Pakistan and England will face South Africa in the semi-finals.

FT No. 31,713 © THE FINANCIAL TIMES LTD. 1992

Business Summary

Schweppes to pay \$325m for Mexican mineral water company

Cadbury Schweppes, the confectionery and soft drinks maker, is buying Mexico's leading bottler and distributor of mineral water for \$325m. It is one of the largest acquisitions of a Mexican business by an overseas company.

To fund three-quarters of the purchase of Aguas Mineras from Fomento Económico Mexicano, Mexico's largest beverage business, Cadbury Schweppes is raising \$145m in a share placing that will expand its equity by about 5 per cent. The issue is priced at 45s a share, compared with yesterday's close of 43s, down 10p. **Page 21; Lex**, Page 20

LLOYD'S Bank is furious with Midland Bank following its rejection of a takeover proposal after two months of negotiations. On Tuesday, Midland announced that it had agreed to be bought by Hongkong and Shanghai Banking Corporation in a deal which is likely to create a transcontinental bank with a market value of \$260m (£14bn). Page 21

BTR, British industrial conglomerate, is to appeal against the European Commission's decision to impose an Ecu5m (£6.25m) fine on its subsidiary Dunlop Sizemore International for hampering competitive exports of its tennis and squash balls. Page 20

MCDONNELL DOUGLAS US aerospace and defence group, hopes to sell up to 45 per cent of its Douglas commercial aircraft subsidiary to Taiwan Aerospace and other potential equity investors by the end of this year. Page 21

FRANCE'S controversial plans to create a giant electronics to nuclear energy conglomerate are getting bogged down. Page 20

PECHINING French state-controlled aluminium and packaging group, is to buy the metal interests of its international arm, which is listed on the Paris bourse. Page 21

RAT Industries, UK tobacco and financial services group, announced an 8 per cent increase in its annual dividend although the payment will not be covered by earnings per share. Page 22; **Lex**, Page 20

FRANCE'S controversial plans to create a giant electronics to nuclear energy conglomerate are getting bogged down. Page 20

PERCHINING French state-controlled aluminium and packaging group, is to buy the metal interests of its international arm, which is listed on the Paris bourse. Page 21

RAT Industries, UK tobacco and financial services group, announced an 8 per cent increase in its annual dividend although the payment will not be covered by earnings per share. Page 22; **Lex**, Page 20

HENDERSON Land Development, one of Hong Kong's leading residential property developers, announced a 12.4 per cent drop in profit for the six months to December. Page 23

ARAB Banking Corporation, the biggest international Arab bank, posted a \$90m pre-tax profit in 1991 compared with a pre-tax loss of \$47m in the previous year. Page 23

MICROSOFT, US computer company, said it would launch a new version of its widely used Windows personal computer program. Page 24

BOWTHORPE Holdings, UK electrical and electronic components maker, announced an 11 per cent fall in profits as the impact from recession outweighed a strong performance in Germany. Page 27

AYER, German chemical group, said operating profits in the first two months of this year were slightly below expectations, and it expected them to end close to last year's DM3.15bn (£1.53bn). Page 22

ASEA Brown Boveri, Europe's biggest electrical engineering group, announced a 2 per cent improvement to £1.15bn (£650m), in 1991, pre-tax profits after financial items. Page 22

MORIL, US oil and gas group, announced plans to cut its 1992 capital expenditure appropriations by \$1bn (£570m) because of its concern about the business environment in the previous year. Page 24

PLATINUM consumption by the automotive industry is set to rise by 65 per cent to about 2.4m troy ounces between 1991 and 1995. Page 24; **Lex**, to act over car pollution; Page 7

Referendum win could herald multiracial government in months

South Africa votes YES

By Patti Waldmeir in Cape Town and Michael Holman in Johannesburg

PRESIDENT F.W. de Klerk yesterday promised to change the face of South Africa as he celebrated the white electorate's overwhelming endorsement of his reform policies.

"Today we closed the book on apartheid," President de Klerk told the enthusiastic crowd outside his Cape Town office.

In what is one of the most momentous decisions in their 400-year history, nearly 70 per cent of the white voters in Tuesday's referendum voted for an end to minority rule.

Mr de Klerk captured the spirit of a remarkable day for South Africa when he told the country: "It doesn't often happen that in one generation a nation gets the opportunity to rise above itself. The white electorate has risen above itself in this referendum."

The mandate, a personal triumph for Mr de Klerk, who staked his political future on the outcome, could lead to the installation of an interim multiracial government within months.

The outcome marked "a fundamental turning point" in South Africa's history, said an exuberant Mr de Klerk.

"Today is the real birthday of the real, new South African nation... let us use this magnificent result as a great impetus for what we have to do."

"We have changed, and we will change, the face of South Africa," said Mr de Klerk.

The South African president had staked his future on the outcome of the poll, called in the wake of the government's defeat in last month's Potchetron by-election.

The prospect of a rightwing government trying to reintroduce apartheid and reviving international hostility clearly galvanized the 3.2m white electorate into an 86 per cent turnout.

The future of the rightwing Conservative party is now uncertain. Some members may pursue their claim for a white homeland at the Convention for a Democratic South Africa (Codesa), the forum for constitutional talks.

Others may echo the defiance of the CP leader, Dr Andries Treurnicht. "I will never enter talks where I have to beg for my freedom from Nelson Mandela," Dr Treurnicht said yesterday. "The struggle for freedom and survival is now continuing with even greater earnestness."

Mr Mandela, president of the African National Congress (ANC), described the outcome as "a source of encouragement to all in South Africa" - but



South African president F.W. de Klerk, surrounded by his cabinet, celebrates the government's referendum victory

Birthday gift for an unlikely reformer

MR F.W. de Klerk never misses a chance to utter the grandiloquent phrase, the neat and catchy sound-bite which tells his story so well, at home and abroad, writes Patti Waldmeir in Cape Town.

The agreement, reached at Codesa, the country's forum for negotiations, provides for a multiracial power-sharing administration which would draw in the country's post-apartheid constitution.

But ANC officials, deeply concerned by the continuing violence in black townships, struck a cautious note. The 80 per cent of whites who cast their vote for the rightwing Conservative party and its extremist allies represent a potentially destabilising factor.

With the last constitutional opportunity to prevent political change now closed, there are fears that some supporters of apartheid could turn to violence.

Analysis, Page 4
Editorial Comment, Page 18
The gamble pays off, Page 18

Cynics might point out that his audience never for a moment had to challenge apartheid when it was government policy; and they did not demur yesterday, when he described the apartheid experiment as a "quest for justice" which had its origins in idealism.

But nobody was going to quibble with him yesterday: he had dragged whites into a multiracial future from which they could no longer retreat. And there was a great sense of relief that he had managed the task so successfully.

For others present like Mrs Helen Joseph, the 90-year-old anti-apartheid campaigner who has been victimised by successive National Party governments, it certainly was the end of an era. She remarked that before the referendum she had thought she would die before voting for the party which brought the world apartheid.

Bundesbank warning, Page 2

Japanese securities houses face big cuts in earnings

By Robert Thomson in Tokyo

LEADING Japanese securities houses yesterday sharply cut their earnings forecasts for the current year. Three of the Big Four said they would report net losses for the first time since the mid-1980s, and 10 of the top 14 predicted pre-tax

losses ranging from Y3.9bn to Y47.5bn. The only exception is Kokusai Securities, which is strong in bond dealing, and forecast a small pre-tax profit of Y130m.

Several brokers reported large losses related to disputes with clients over *tobashī*, the practice in which brokers transfer lossmaking securities from one client account to another to take advantage of different book-closing dates and avoid the reporting of losses.

If these problems persist, a restructuring of medium and smaller brokers is a possibility, as many firms had rapidly expanded operations in the late 1980s, believing that the Tokyo market would continue to defy gravity. Firms have already cut capital spending and reduced staff intakes, and are reviewing the future of unprofitable branches.

Yamatane Securities revealed yesterday that it had agreed to cut its *tobashī* compensation to Y19.4bn to two clients, a finance company and a Tokyo bookseller, and that its chairman and president would resign to take responsibility.

Daiwa has already announced a Y72bn loss for similar reasons, and Cosmo Securities reported a Y36bn settlement with a restaurant chain.

MARKETS

STERLING

New York luncheon: \$1.73165

London: FF1.6935

DM2.8575 (2.86)

FF1.7025 (9.7175)

SP2.5875 (2.56)

Y228.75 (231.01)

£ Index 86.8 (80.2)

DOLLAR

New York luncheon: DM1.64935

London: FF1.49335

Y131.97

London: DM1.649 (1.652)

FF16.50 (5.8125)

SF1.493 (1.4955)

Y132.1 (133.45)

Y333.6 (340.6)

London: SF14.935

DM2.60 (339.4)

N SEA OIL (Argus)

Brent 15-day Apr

\$17.825 (17.95)

STOCK INDICES

FT-SE 100: Yield 5.02

2,464.7 (-26.5)

FT-A All-Share: 1,185.78 (-1.0%)

FT-SE Eurotrack 100: 1,153.82 (+1.19%)

New York luncheon: DJ Ind. Av.

3,320.45 (-5.50)

S&P Comp: 408.69 (-0.99)

Tokyo: Nikkei 19,764.31 (-153.32)

US luncheon rates: Fed Funds: 3.1%

3-month Treasury Bills: 4.13%

Long Bond: 9.91% (10 1/4%)

10 1/2% (10 1/4%)

Little long gilt future: Jun 94 13 (Jun 85 2/4)

yield: 8.02%

World Index: 18

WHEN WE INVEST IN

A COMPANY

WE'RE NOT INTERESTED

IN ITS WORTH.

ONLY YOURS.

We invest first and foremost in management not figures on a balance sheet.

If we're convinced you have the ability, commitment and track record, we'll back you in a deal anywhere from £250,000 to £35 million.

If you would like to show us what you are worth, whether it's for a management buy-out, management buy-in or expansion, contact Trevor Jones on 071-606

EUROPEAN NEWS

Bundesbank opposes money market funds

By David Waller in Frankfurt

THE Bundesbank yesterday declared broad support for the Bonn government's proposals to reform Germany's financial markets, but underlined its opposition to the introduction of money market funds.

The Bundesbank's comments, in its monthly report, follow the government's package of measures unveiled in January to strengthen Germany's position as a financial services centre. The proposals include establishing a centralised regulatory body for the securities industry, introducing tough laws against insider trading, and allowing money market funds in Germany.

The Bundesbank said it opposed the money market funds on the grounds that they would weaken its control over monetary policy.

The funds, a highly popular form of investment in the US and many European countries, give investors direct access to short-term money market instruments (such as Treasury Bills in the US) and pay a better rate of interest than short-term bank deposits.

EC urged to harmonise corporate tax rates

By Andrew Hill in Brussels

CORPORATE tax rates in the EC should be harmonised at between 30 and 40 per cent, according to an experts' report for the European Commission which could be transformed into legislative proposals before the end of the year.

The report, to be published in full in May, calls for rapid action to eliminate differences in national corporate tax systems, which it says are hampering cross-border business investment and shareholdings.

Brussels has already proposed a number of detailed measures aimed, for example, at harmonising the tax treatment of interest payments between companies. The committee recommends an extension of some of those directives.

But attempts to go further could fall foul of EC members' reluctance to let the Commission tamper with its domestic tax rates and systems. All tax measures require unanimous approval and as one national official said yesterday: "Hell will freeze over before any of these recommendations are adopted."

Mr Onno Ruiting, the former Dutch finance minister who chaired the panel of experts, admitted there were political hurdles ahead, but said he was "not too pessimistic".

Mrs Christiane Scrivener, the EC tax commissioner, said she would table a paper inspired by the Ruiting report in the next few weeks, but she did not specify which of the recommendations the Commission was likely to favour.

The report recommends that certain measures should be in place as early as the end of 1994. They include the removal of discriminatory differences in the way profits earned in another member state are taxed, and measures to enshrine a minimum corporate tax rate of 30 per cent. A maximum rate of 40 per cent could wait until the second phase of economic and monetary union (Emu), the report says.

A number of EC countries already have corporate tax rates within the 30-40 per cent band, but France, Germany, Greece, Ireland and Italy would all have to adjust their rates.

Brussels pledge on anti-pollution

By Peter Buchan in Brussels

MR CARLO RIPA DI MEANA, the EC environment commissioner, yesterday promised the Commission would consult industry and consumers on its anti-pollution plans at an earlier stage.

Presenting the EC's fifth environmental programme, setting general policy goals up to the year 2000, Mr Ripa di Meana conceded the Commission had been criticised in the past for "handing down bans from on high".

He proposed a "general consultative forum" in which the Commission would systematically seek the views of all interest groups before finalising its proposals.

The commissioner said he detected signs of a "more responsible" attitude by industry to the environment.

He contrasted the "long rear-guard action" that EC car makers fought a few years ago against tougher emission controls with the "very encouraging" willingness by EC industrial producers and users of CFCs to phase these substances out, largely on a voluntary basis.

In the new consultative forum, industry "will have to speak out clearly" on its environmental views, Mr Ripa di Meana said.

More open consultation "will avoid the half-confidentiality on which so many misunderstandings have been based in the past", he added.

EXCLUSIVE HOTELS -
THE HAMPSHIRE LEICESTER SQUARE.
THE BERKSHIRE OXFORD STREET.
THE EDWARDIAN INTERNATIONAL
HEATHROW.

We've
moved it to
London.

- DE LUXE HOTELS -
THE MOUNTBATTEN COVENT GARDEN.
THE MARLBOROUGH BLOOMSBURY.

- TRADITIONAL HOTELS -
THE GRAFTON TOTTENHAM COURT ROAD.
THE VANDERBILT CROMWELL ROAD.
THE KENILWORTH BLOOMSBURY.

EDWARDIAN
HOTELS
London's country houses
THE EDWARDIAN RADISSON GROUP

FOR RESERVATIONS AND FURTHER
DETAILS CALL SAM ANDREWS ON
0800 33 55 88



Russia to remove curbs on energy price rises soon

By John Lloyd in Moscow

OIL AND other energy prices in Russia will soon be set free, according to Mr Vladimir Lopukhin, the Russian energy minister.

However, the date will be kept secret so that energy producers will not hold back supplies in order to charge higher prices later.

The price rises are expected soon, however, because the cost of subsidies is crippling to the Russian government under President Boris Yeltsin. In addition the income of oil producers is insufficient to stimulate investment and greater production.

Speaking at a press conference yesterday, Mr Andrei Nechayev, the economics minister, predicted the oil rise would push up all prices by between 50 and 70 per cent. Mr Lopukhin said that oil now costs some Rbs1,650 per tonne to produce - but is sold at the state price of Rbs650 a tonne.

He said "the important thing here is to set prices at a level at which they could stabilise, and that they could motivate a growth in production".

However, they will not reach anything like world levels until the rouble finds a new parity against the dollar after a stabilisation programme - for which western support worth \$5bn is now being sought.

The energy minister is under great pressure from other former Soviet republics, especially Ukraine, to delay the oil price rise because of the economic effects it would have.

However, he stressed: "We have to raise the prices to a level permitting the oil industry to execute its investment programmes" - and said that it already had "enterprises of world standard" which would dictate different forms of integration from those existing in third world countries.

The Russian government is finalising details of a mass privatisation programme which could place 50 per cent of the shares of Russian industry in private hands within a year, according to one of President Boris Yeltsin's closest foreign advisers, writes Robert Conine.

Professor Jeffrey Sachs of Harvard University in the US said yesterday that foreign investors would play a key role in the sale of "assets" of the largest enterprises in the oil, gas, telecommunications and other sectors.

Shares in thousands of other industrial enterprises will be offered to workers, management and the public through a system of individual vouchers and investment trusts, similar to those being used in privatisation programmes in Czechoslovakia, Hungary and Poland.

Ukraine was already raising prices for oil piping to a level of Rbs40 to the dollar because this was the price it commanded on the world market.

"We all understand that nothing comes out of nothing and that if Ukraine raises its prices it is natural we use equivalent prices here", Mr Lopukhin said he favoured "deep" integration of the Soviet energy, especially oil, industry with the world economy - though he stressed that the level of the development of the Soviet oil fields, meant that

the energy minister is under great pressure from other former Soviet republics, especially Ukraine, to delay the oil price rise because of the economic effects it would have.

However, he stressed: "We have to raise the prices to a level permitting the oil industry to execute its investment programmes" - and said that it already had "enterprises of world standard" which would dictate different forms of integration from those existing in third world countries.

Desertions throw struggling CIS army into disarray

By John Lloyd and Chrysalis Freeland in Kiev

ANOTHER warning of disintegration in the former Soviet army was delivered yesterday by Col General Viktor Samsonov, chief-of-staff of the armed forces, now under the collective control of the Commonwealth of Independent States.

Leaders of Azerbaijan and Armenia have scrapped proposed peace talks this week, casting doubt on prospects for settling the Nagorno-Karabakh conflict, an Armenian spokesman said yesterday. President Levon Ter-Petrosyan of Armenia and acting Azeri President Yagub Mamedov had been due to meet today before a Kiev summit of leaders of the Commonwealth of Independent States.

An Azerbaijani man mourns the death of his brother outside the ruins of their house in Agdam in the disputed region of Nagorno-Karabakh yesterday.

Concern over rising dissatisfaction in the army was underlined yesterday when Mr Yeltsin said

ment to create a Russian Defence Ministry, charged with preparing the ground for a Russian army. However, Mr Boris Yeltsin, the Russian president, stressed yesterday that the CIS remained "an issue of geopolitical and strategic priority for Russia".

Concern over rising dissatisfaction in the army was underlined yesterday when Mr Yeltsin said

El Sol shines no more

By Peter Bruce in Madrid

EL SOL, a colourful two-year-old attempt to topple El País from its position as Spain's biggest daily newspaper, gave up the chase yesterday and closed down, becoming the third Spanish daily to collapse in eight months.

The closure of El Sol, owned by Mr German Sanchez, a book publisher, completes a near rout of some six daily general and business newspapers launched during the economic boom of 1987 and 1988. Only two remain and one of those, the business daily La Gaceta, is struggling to stay alive.

Speaking to the armed forces daily newspaper Krasnaya Zvezda, Gen Samsonov said the army was facing wide-

spread desertions and evasions of the draft in the face of rising ethnic struggles, especially in the Caucasus.

The situation has arisen where we can no longer defend ourselves. There is no one left. There are units in which officers have to stand guard. It is shameful," he said.

Concern over rising dissatisfaction in the army was underlined yesterday when Mr Yeltsin said

ment to create a Russian Defence Ministry, charged with preparing the ground for a Russian army. However, Mr Boris Yeltsin, the Russian president, stressed yesterday that the CIS remained "an issue of geopolitical and strategic priority for Russia".

Concern over rising dissatisfaction in the army was underlined yesterday when Mr Yeltsin said

Call for more aid to east Europe

By Andrew Baxter in Stockholm

POLITICAL and economic instability could worsen in eastern Europe and the Commonwealth of Independent States if western finance for urgent infrastructural investment is not increased, Mr Percy Barnevik, president of Asea Brown Boveri, warned yesterday.

In the new consultative forum, industry "will have to speak out clearly" on its environmental views, Mr Ripa di Meana said.

More open consultation "will avoid the half-confidentiality on which so many misunderstandings have been based in the past", he added.

The commissioner said he detected signs of a "more responsible" attitude by industry to the environment.

He contrasted the "long rear-guard action" that EC car makers fought a few years ago against tougher emission controls with the "very encouraging" willingness by EC industrial producers and users of CFCs to phase these substances out, largely on a voluntary basis.

In the new consultative forum, industry "will have to speak out clearly" on its environmental views, Mr Ripa di Meana said.

More open consultation "will avoid the half-confidentiality on which so many misunderstandings have been based in the past", he added.

The commissioner said he detected signs of a "more responsible" attitude by industry to the environment.

He contrasted the "long rear-guard action" that EC car makers fought a few years ago against tougher emission controls with the "very encouraging" willingness by EC industrial producers and users of CFCs to phase these substances out, largely on a voluntary basis.

In the new consultative forum, industry "will have to speak out clearly" on its environmental views, Mr Ripa di Meana said.

More open consultation "will avoid the half-confidentiality on which so many misunderstandings have been based in the past", he added.

The commissioner said he detected signs of a "more responsible" attitude by industry to the environment.

He contrasted the "long rear-guard action" that EC car makers fought a few years ago against tougher emission controls with the "very encouraging" willingness by EC industrial producers and users of CFCs to phase these substances out, largely on a voluntary basis.

In the new consultative forum, industry "will have to speak out clearly" on its environmental views, Mr Ripa di Meana said.

More open consultation "will avoid the half-confidentiality on which so many misunderstandings have been based in the past", he added.

The commissioner said he detected signs of a "more responsible" attitude by industry to the environment.

He contrasted the "long rear-guard action" that EC car makers fought a few years ago against tougher emission controls with the "very encouraging" willingness by EC industrial producers and users of CFCs to phase these substances out, largely on a voluntary basis.

In the new consultative forum, industry "will have to speak out clearly" on its environmental views, Mr Ripa di Meana said.

More open consultation "will avoid the half-confidentiality on which so many misunderstandings have been based in the past", he added.

The commissioner said he detected signs of a "more responsible" attitude by industry to the environment.

He contrasted the "long rear-guard action" that EC car makers fought a few years ago against tougher emission controls with the "very encouraging" willingness by EC industrial producers and users of CFCs to phase these substances out, largely on a voluntary basis.

In the new consultative forum, industry "will have to speak out clearly" on its environmental views, Mr Ripa di Meana said.

More open consultation "will avoid the half-confidentiality on which so many misunderstandings have been based in the past", he added.

The commissioner said he detected signs of a "more responsible" attitude by industry to the environment.

He contrasted the "long rear-guard action" that EC car makers fought a few years ago against tougher emission controls with the "very encouraging" willingness by EC industrial producers and users of CFCs to phase these substances out, largely on a voluntary basis.

In the new consultative forum, industry "will have to speak out clearly" on its environmental views, Mr Ripa di Meana said.

More open consultation "will avoid the half-confidentiality on which so many misunderstandings have been based in the past", he added.

The commissioner said he detected signs of a "more responsible" attitude by industry to the environment.

He contrasted the "long rear-guard action" that EC car makers fought a few years ago against tougher emission controls with the "very encouraging" willingness by EC industrial producers and users of CFCs to phase these substances out, largely on a voluntary basis.

In the new consultative forum, industry "will have to speak out clearly" on its environmental views, Mr Ripa di Meana said.

More open consultation "will avoid the half-confidentiality on which so many misunderstandings have been based in the past", he added.

The commissioner said he detected signs of a "more responsible" attitude by industry to the environment.

He contrasted the "long rear-guard action" that EC car makers fought a few years ago against tougher emission controls with the "very encouraging" willingness by EC industrial producers and users of CFCs to phase these substances out, largely on a voluntary basis.

In the new consultative forum, industry "will have to speak out clearly" on its environmental views, Mr Ripa di Meana said.

More open consultation "will avoid the half-confidentiality on which so many misunderstandings have been based in the past", he added.

The commissioner said he detected signs of a "more responsible" attitude by industry to the environment.

He contrasted the "long rear-guard action" that EC car makers fought a few years ago against tougher emission controls with the "very encouraging" willingness by EC industrial producers and users of CFCs to phase these substances out, largely on a voluntary basis.

In the new consultative forum, industry "will have to speak out clearly" on its environmental views, Mr Ripa di Meana said.

More open consultation "will avoid the half-confidentiality on which so many misunderstandings have been based in the past", he added.

The commissioner said he detected signs of a "more responsible" attitude by industry to the environment.

He contrasted the "long rear-guard action" that EC car makers fought a few years ago against tougher emission controls with the "very encouraging" willingness by EC industrial producers and users of CFCs to phase these substances out, largely on a voluntary basis.

In the new consultative forum, industry "will have to speak out clearly" on its environmental views, Mr Ripa di Meana said.

More open consultation "will avoid the half-confidentiality on which so many misunderstandings have been based in the past", he added.

The commissioner said he detected signs of a "more responsible" attitude by industry to the environment.

He contrasted the "long rear-guard action" that EC car makers fought a few years ago against tougher emission controls with the "very encouraging" willingness by EC industrial producers and users of CFCs to phase these substances out, largely on a voluntary basis.

In the new consultative forum, industry "will have to speak out clearly" on its environmental views, Mr Ripa di Meana said.

More open consultation "will avoid the half-confidentiality on which so many misunderstandings have been based in the past", he added.

SOUTH AFRICAN REFERENDUM

Hope at last for a peace throughout southern Africa

THE almost tangible sense of relief that gripped South Africa yesterday will be felt well beyond the country's borders.

The white electorate's ringing endorsement of President FW de Klerk's search for a negotiated settlement has as many implications for a long suffering region as it does for South Africans themselves.

After three decades of conflict, costing hundreds of thousands of lives and causing incalculable material damage, southern Africa can hope that peace is, at long last, at hand.

Not all the trials and tribulations of the states of the region can be laid at apartheid's door. Mismanagement and incorrect policies have contributed to their predicament.

But just as the region's wars have been the single most damaging factor, so a regional peace and a

stable, friendly post-apartheid South Africa will be the single most important factor in their efforts to revive often shattered economies.

Like a malign, irascible, unpredictable giant, apartheid has dominated southern Africa, first propelling up minority white governments, later cajoling, coercing or cudgelling black-ruled neighbours into submission.

From Angola on the western seaboard to Mozambique in the west, not a country escaped the tactics of Pretoria, sometimes brutal, sometimes misleadingly benign.

Mozambique, still battling rebels who not so long ago enjoyed Pretoria's support, has endured both.

As one arm of the South African government helped Mozambique's rebel Renamo movement sabotage vital equipment, such as railway rolling stock, the other arm was

be providing help in the form of locomotives from South African Railways.

"It is like that Marx brothers film," said one Mozambican official at the time, "where one of the characters went down the street throwing bricks into shop windows, followed by his pal, a glazier who then mends them - for a price".

Pretoria's campaign, which only ended when President de Klerk took office two and half years ago, had two main objectives.

The first was to drive the guerrilla wing of the African National Congress out of its bases in Angola and Mozambique, and keep them out of Botswana and Zambia, in an effort to create a

cordon sanitaire around South Africa.

The second was to ensure that South Africa controlled the region's routes to the sea, and direct the bulk of the area's trade through South African ports.

Mozambique tried in vain to resuscitate what had before independence been an important source of income - its ports and railways which served the southern African hinterland of Zimbabwe and Zambia.

Admittedly, the region provided fertile soil for South African intervention.

Support for Dr Jonas Savimbi's Unita rebels fueled Angola's civil war, but the authoritarian stance of

the avowedly Marxist MPLA cost the government much sympathy.

Southern Africa also had the misfortune to become a focus of super-power tension, and the battlefield for proxy battles - with the US providing military assistance to Unita in their war with the MPLA, backed by the Soviet Union and some 50,000 Cuban troops.

"The second has been the toughest - being caught up in South Africa's struggle".

For Angola, Mozambique and Zimbabwe, the first round was costly enough. In Rhodesia's (now Zimbabwe) guerrilla war of independence over 25,000 lives were lost.

Angola, like Mozambique, was born into chaos as a coup in 1975 saw the collapse of colonial rule and the exodus of hundreds of thousands of settlers.

But as the African diplomatic

indicated, the second round of fighting proved the most devastating for Mozambique and Angola, caught up in civil wars skilfully exploited by Pretoria.

The final toll of the war in southern Africa will never be known. Directly or indirectly,

exacerbated by conflict, hundreds of thousands of people have

died.

For these front line countries, trying to sustain fragile ceasefires, yesterday's referendum will be seen as a critical step in a peace process that got under way in the late 1980s.

Sapped by sanctions, drained by conflict at home, and acknowledging that apartheid was unworkable, Pretoria ceded independence for Namibia in a deal that paved the way to the withdrawal of Cuban troops from Angola, and the ending of the country's civil war.

The process is now culminating in the most important development of all, reaching into the heart of violence in southern Africa: the devastating giant has taken a fundamental step towards reaching peace at home.

Michael Holman

Timetable to multiracial cabinet

Vote heralds rapid accord on interim government

AGREEMENT on a multiracial interim government should be achieved rapidly by South Africa's constitutional negotiating forum, the Convention for a Democratic South Africa (Codesa).

Codesa has yet to agree and there are many issues still to be negotiated, but a three-phase plan has already emerged from the bilateral talks between the two main participants, the government and the African National Congress (ANC). Their proposal is as follows:

• By the end of next month, Codesa could announce an agreement on interim government. The existing tricameral parliament, which includes separate houses for whites, coloureds and Indians, must then give the agreement legal force.

A multiracial Interim Government Council could be established by June, appointed by the 19 parties and groups represented at Codesa. The council would likely hold veto powers over the country's existing cabinet though this has yet to be agreed. Independent commissions would be established to oversee the public media and preparations for elections.

Four multi-party committees would oversee foreign affairs, security, local government and the budget. The tricameral parliament would continue to sit while multiracial legislative elections were prepared.

• By at least mid-1993, elections would be held for a multiracial interim legislature that would draft a new constitution. The interim legislature would probably comprise only a single legislative chamber instead of the two originally insisted on by the currently ruling National Party. Seats would be allocated by proportional representation, with decisions on the constitu-

tion requiring a two-thirds majority. By mid-year, the Interim Government Council would be replaced by a new cabinet representing, on a roughly proportional basis, the parties elected to the legislature.

The National Party has proposed that parties pass a 15 per cent threshold for representation in the cabinet, but this, as it would exclude everyone but the ANC and National Party, will be resisted in Codesa. Cabinet decisions would be taken by consensus; the National Party wants the presidency to be held in rotation by different parties.

• The new constitution would be agreed by mid-1994. Multi-party power-sharing, either entrenched in the constitution or agreed informally, would continue for at least five years, with decisions agreed by consensus. It is not clear whether there is agreement for a rotating presidency or for a single elected president.

Regional elections would be held to regional legislatures. The National Party wants each party represented in the regional assemblies to be allocated an equal number of seats for that region in the upper house envisaged for the new national legislature that will follow the interim arrangements.

This would give minority parties a disproportionately large influence in the upper house, a measure that has not been agreed by the ANC, which has assumed only to strong regional government.

The National Party hopes that the long period of consensus government will mean that the consensus principle will survive even after full majority rule is achieved by the end of the century.

Patti Waldmeir

Regional elections would be held to regional legislatures. The National Party wants each party represented in the regional assemblies to be allocated an equal number of seats for that region in the upper house envisaged for the new national legislature that will follow the interim arrangements.

This would give minority parties a disproportionately large influence in the upper house, a measure that has not been agreed by the ANC, which has assumed only to strong regional government.

The National Party hopes that the long period of consensus government will mean that the consensus principle will survive even after full majority rule is achieved by the end of the century.

This would give minority parties a disproportionately large influence in the upper house, a measure that has not been agreed by the ANC, which has assumed only to strong regional government.

The National Party hopes that the long period of consensus government will mean that the consensus principle will survive even after full majority rule is achieved by the end of the century.

This would give minority parties a disproportionately large influence in the upper house, a measure that has not been agreed by the ANC, which has assumed only to strong regional government.

This would give minority parties a disproportionately large influence in the upper house, a measure that has not been agreed by the ANC, which has assumed only to strong regional government.

Patti Waldmeir

saying they were more determined than ever to exercise a vote, Reuter reported. In Cape Town, Anglican Archbishop Desmond Tutu said:

"Good sensible people must be breathing sighs of relief. The

Conservative party and its neo-Nazi allies have eaten the dust in a way that is very satisfying." He urged Mr de Klerk to move like "greased lightning" in talks aimed at a non-racial democracy.

CLOSER trade, investment, and financial links with South Africa were predicted in the financial and business community yesterday following the referendum, although there was caution about the future.

Commerzbank, one of Germany's largest commercial banks, said it would proceed with a bond issue for Escom, the electricity utility, which had been postponed during the referendum period. It will lead an international consortium for the issue.

German banks have already paved the way for South Africa's return to the international capital markets after a six-year absence. Deutsche Bank, the country's biggest bank, was the lead manager in a DM400m issue for the republic last September, increased from DM300m because of strong investor demand. The lending syndicate was dominated by German banks.

A spokesperson for the Ford motor company in Detroit said: "We withdrew from South Africa in 1988 on a voluntary basis and while the referendum news is definitely encouraging we will have to conduct a full review before changing our position."

On the international bond market yesterday, the result was widely seen as likely to bring forward the launch of further bond issues from the republic.

However, further political headway would have to be made before there could be more fund-raising, bankers said.

South Africa has launched three international bond issues since last summer, two in the name of the republic and one in the name of the development Bank of South Africa. All have been sold mainly to German private investors, rather than institutions. Concern about political risk, and ethical or legal obstacles, still loom large.

The republic's Ecu250m (£175m) of bonds, launched in January, were trading yesterday at a yield of 10.63 per cent, 0.2 of a percentage point above offer price - a reflection that demand for the bonds, though reported to have picked up yesterday, has yet to affect the price.

Foreign and financial staff

Conservatives seek political life beyond Treurnicht Business greets spur to growth

SOUTH AFRICA'S ultra-right Conservative Party (CP) - the last and most fervent champion of apartheid - is in the market for a new policy, and a new leader.

Its dream of creating separate tribal homelands for each of the white and black tribes of South Africa - originally the platform of the National Party, but latterly the goal of the Conservatives - was firmly rejected in the referendum. The voters' verdict on Mr Andries Treurnicht, the CP leader, was equally harsh. He is unlikely to survive the humiliation.

The whites-only poll was the Conservatives' last chance to win power through the ballot box; a "no" vote would have forced the ruling National Party to resign, leaving the CP with certain victory in the ensuing general election. Now there will never be a CP government - unless the military

should decide to install one, a most unlikely prospect.

The CP can still claim to represent more than 1m voters - fully 30 per cent of the white electorate - but it cannot force through its lunatic plans for social engineering.

Even before the referendum defeat, the party had begun to jettison some of its policies in a move to occupy the centre-right of white politics. An more moderate CP members of parliament - led by the witty and articulate Mr Koos van der Merwe, and the brothers Pieter and Corne Mulder, members of a famous South African political family - sought to hijack party policy from older reactionaries who clung to old-style apartheid. They defended the campaign for a separate Afrikaner state by arguing that this was no more odious than the demand for an independent Croatia, merely a reflection of

the ethnic nationalism sweeping Europe.

They forced the ultra-conservative leadership of the party to reverse its decision to boycott the poll, arguing that the CP could not refuse to fight with honour. Then they unilaterally announced policy changes which caught senior leaders of guard. Mr van der Merwe said the CP would not reinstate apartheid. However, this was largely sleight of hand: apartheid laws would not be needed in the white homeland which Mr van der Merwe proposed, because blacks would not be citizens of such a state. They could be kept out by visa restrictions, rather than the hated pass laws.

The maverick MPs also said the CP was willing to negotiate political reform with blacks. Official party policy has been to boycott the Convention for a Democratic South Africa, merely a reflection of

the Western Cape where there are large numbers of whites, rather than a fully-fledged geographic homeland.

The CP is likely to end up placing more moderate demands on the table at Codesa. But it is too early to say whether the party will split over the issue.

Mr Treurnicht is almost certain to step down, but the battle has yet to begin between Mr Mulder and the more moderate Conservatives. Mr Andries Beyers. Once the choice is made, the defeated candidate could lead an exodus of loyal MPs out of the party. That could leave an ultra-radical core of right-wingers in the Conservative party, with a "new right" faction sitting at the table in Codesa.

Conceding defeat in the referendum, Mr Treurnicht warned that the white "struggle" had entered a new phase.

Patti Waldmeir

was "continuing in even greater earnestness than before". The new phase would not include armed action, but add: "We say to de Klerk, don't force us under a Marxist government."

It is clear the wishes of the white voters cannot simply be ignored. In fact, the right could prove more dangerous than ever. Many of the more fanatical Conservatives will feel the constitutional route to opposition has been blocked: the hard core now claims to have a moral justification for violence. Their numbers would be few.

- witness the pitifully small demonstrations staged by the paramilitary Afrikaner Resistance Movement (AWB) during the campaign, but a few well-placed bombs could cause considerable havoc, and seriously damage the prospects for reform.

Patti Waldmeir

BUSINESSMEN in South Africa reacted with jubilation to yesterday's referendum result, which they said would help their continued re-integration into the world business community while improving domestic growth prospects.

The business community campaigned strongly in favour of a "yes" vote, with some companies regarding the referendum vote as a necessary, but not a sufficient condition for them to go back in.

Citicorp, the biggest US bank,

Mr Brian Giberton, chairman of the mining house GenCorp, said the result was a great release of tension because it shows clearly that the initiatives of the state president have very great support.

He said the result meant a number of the company's projects, such as the Columbus steel and project and the expansion of the aluminium producer Alusaf, were now possible. They had been held up because of the lack of foreign investment and access to foreign markets.

Mr Norton said the result showed people were not only ruled by their hearts, but in the quiet of the polling booth simple issues like jobs, the value of their houses and savings, counted more.

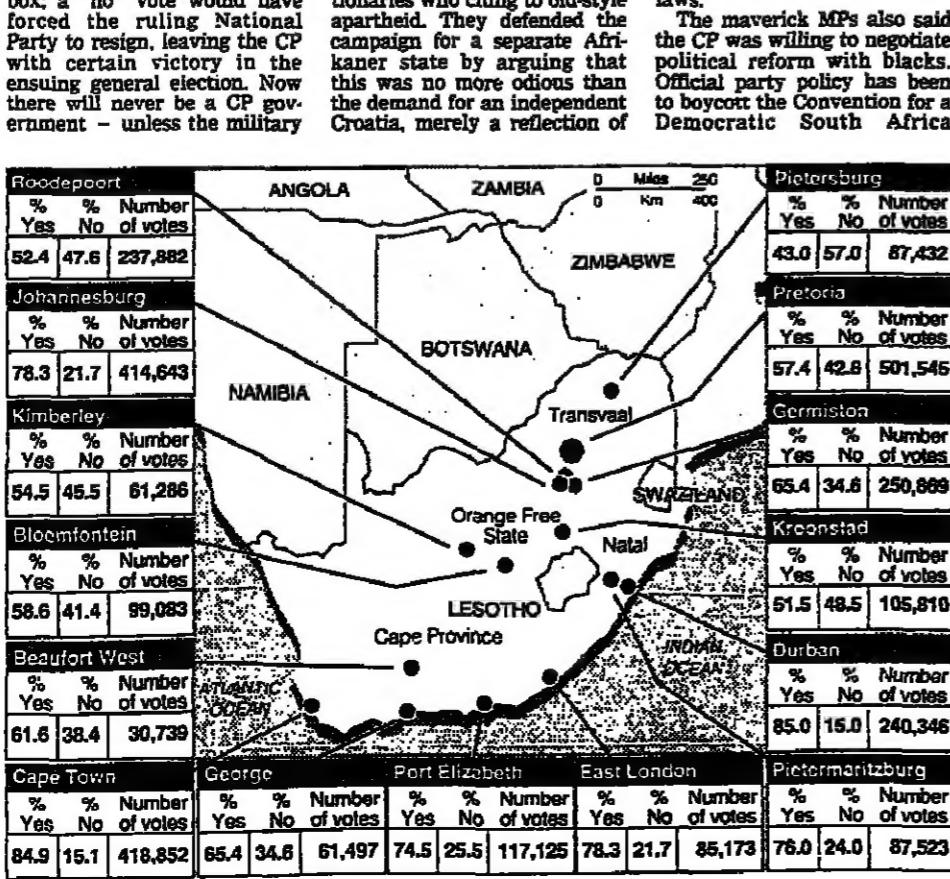
Businessmen cautioned, however, that this was merely the beginning of a difficult road forward. Mr Tony Norton, president of the Johannesburg Stock Exchange, said the result "doesn't guarantee anything. It is merely a condition precedent for economic progress."

Financial markets moved sharply upwards in response to the result. The overall index on the Johannesburg stock exchange rose by 1.2 per cent, and the industrial index was 1.4 per cent higher.

The financial rand, the investment currency for foreigners, closed at R3.71 to the dollar, compared with Tuesday's close of R3.96. Movements of this currency are a barometer of foreign sentiment.

Mr Richard Jesse, analyst at stockbrokers Martin and Co, said markets had taken a simple view of the referendum. "No is bad and Yes is good and the bigger the Yes the bigger the good." The result had removed a major source of uncertainty.

Philip Gawith



Budget targets black issues

THE government yesterday presented a budget for "equity through growth and stability", with a commitment to higher spending to improve economic conditions for blacks.

Total expenditure for 1992-93 will rise by 15.5 per cent to R100.7bn (£20.1bn), a 2 per cent growth in real terms, but most of the monies released are taken up by a 22 per cent increase in the police vote.

The burden of financing the increased expenditure falls on the individual taxpayer, who will pay 26 per cent more in tax than in 1991-92, largely as a result of fiscal drag, whereby wage increases for inflation have pulled more earners into higher tax bands. There is some relief for middle and lower income families, who are taken into lower tax bands by a simplified income tax banding structure.



YET ANOTHER THING A BMW 320i AVOIDS WITH EASE.

Are BMW encouraging you to get around the Chancellor?
Yes. By suggesting that you take the sensible step of purchasing a new BMW 320i.

It's a decision that's easily justified. The 320i is one of only two 6 cylinder, 2 litre cars to pass below the £19,250 tax threshold. (The other being the BMW 520i.)

However, outmanoeuvring the Chancellor isn't the car's only achievement. Consider, for example, its enhanced handling and stability, afforded by the new 3 Series' chassis.

Then weigh up the advantages of the car's precise 50/50 balance between front and rear.

Finally, note how untaxing it is to drive this car. Its affinity with the road comes as a result of BMW's unique Z-axle rear suspension, developed for the delightful Z1 sportscar.

Little wonder then that the Chancellor's despatch box presents no great obstacle.

To: BMW Information Service, Winterhill, Milton Keynes MK6 1HQ. Telephone 0908 249189.
Please send me further information on the BMW 3 Series and the name of my local dealer.

(Mr, Mrs, Miss etc.) Initial Surname

Address

20.01.92/9.03

Town/County Post Code

Telephone Present Car

Year of reg. Age if under 18



THE ULTIMATE DRIVING MACHINE

AMERICAN NEWS

Jerry Brown takes up protest vote baton



It looks as if 1989's baton of political protest is changing hands. As bit by bit, Mr Patrick Buchanan gathers strength in his challenge to President George Bush fades, so that of Mr Jerry Brown to the Democratic frontrunner, Mr Bill Clinton, gathers strength.

Election night in Illinois and Michigan saw Mr Brown, the former governor of California, promising "to win the soul" of the Democratic Party back from the "decrepit" and "corrupt power elite". His mission, he declared, was Jeffersonian, to ensure that a privileged few did not grow fat off the labours of the many.

This is pretty much what Mr Buchanan has been saying all year on his conservative crusade - which now seems on the wane, albeit with lots of brave talk of the great battle to come in 1996. The question is whether Mr Brown or more or less the left will have any more luck than Mr Buchanan did on the right.

There is a lot of truth to Mr Clinton's charge in their stormy debate confrontation last Sunday night that Mr Brown "reinvents himself every year or two". It certainly is the case that in 1976, when governor of California, he donned the clothes of the establishment to try and stop another southerner, Jimmy Carter, winning the nomination: precisely the reverse of his position today.

His family is intensely political: his father preceded Ronald

Reagan as governor of California and his sister, Kathleen, is currently state treasurer. His political genes have clearly taught him to do whatever is necessary to win.

His grab-bag of policy positions, often little more than slogans, strike a certain chord in an uncertain country, and did so with a vengeance in Michigan on Tuesday. Flat rates of tax, environmental activism, enterprise zones, public works on a grand scale, disengagement from most things foreign, have the beauty of simplicity.

As the opponents of Mr Clinton have fallen by the wayside, and with Mr Paul Tsongas now barely competitive, Mr Brown has forced himself into the Democratic Party's considerations. Party leaders want him to go away, just as the Republican hierarchy has been urging Mr Buchanan to give up, because they know he is also not electable in November. They certainly do not want him to be the beneficiary of any subsequent scandal that really engulfs Mr Clinton. This is why Mr Tsongas, *faute de mieux*, will be privately urged to stay in the race.

But his Jeffersonian perversity could see Mr Brown taking his insurgent troops with him on a third party candidacy in the election proper as John Anderson did in 1980; or, almost as bad, when he will not be reelected, that he will not be reelected with the nomination, particularly if it is Mr Clinton and keep them at home. He lifted few fingers for Jimmy Carter in 1976 and California, of which he was then Democratic governor, voted Republican.

Yet the hard facts of primary politics, which Mr Brown sometimes does acknowledge, could also leave him with only the same eliminated share of his party that Mr Buchanan commands among Republicans. He could do well in Connecticut next Tuesday and in New York two weeks later, while Wisconsin, which also votes on April 7, has been notoriously fickle in the past. But the increasingly impressive Clinton machine will now take some stopping.

If it is derailed, it will be because of another "character" controversy. Mr Tsongas, a decent man, will not have the taste to exploit it ruthlessly, but Mr Brown would.

His family is intensely political: his father preceded Ronald

Jurek Martin On new voice of national alienation

showed, willing to play fast and loose with the facts and wildly misquoting the Washington Post article on Hillary Clinton's Arkansas law firm to drag Mr Clinton down; and, not unlike Mr Buchanan, he sounds like a xenophobe.

Thus he constantly inveighs against the constant of jobs to Mexico, to the point that his occasional qualifiers that he has nothing against Mexico per se get lost in the wash. He would leave only 1,000 US troops in Europe, cynically adding that a like number of European troops should be stationed in the US as "exchange students". Any attempt to discuss aid to the former Soviet Union is instantly reduced by Mr Brown into the greater need to create jobs at home.

His family is intensely political: his father preceded Ronald

majority control of BCCI. Senator John Kerry, the Massachusetts Democrat who has led the US Congress's investigation of the BCCI affair, said: "I have to question the propriety of the President of the United States' campaign being managed by someone who is simultaneously being paid over \$300,000 every three months to represent BCCI's biggest shareholder."

Mr Kerry, who held a BCCI hearing yesterday, said he did not know what services Mr Lake was providing to Abu Dhabi, but he said there was "an appearance of impropriety here" and called on Mr Bush to ask Mr Lake to resign his position in the Bush campaign immediately.

As a precedent, the Senator cited the example of Mr Ed Rogers, the former deputy to Mr John Sununu, former White House chief of staff. President Bush moved to distance himself from Mr Rogers last October when it emerged that the former

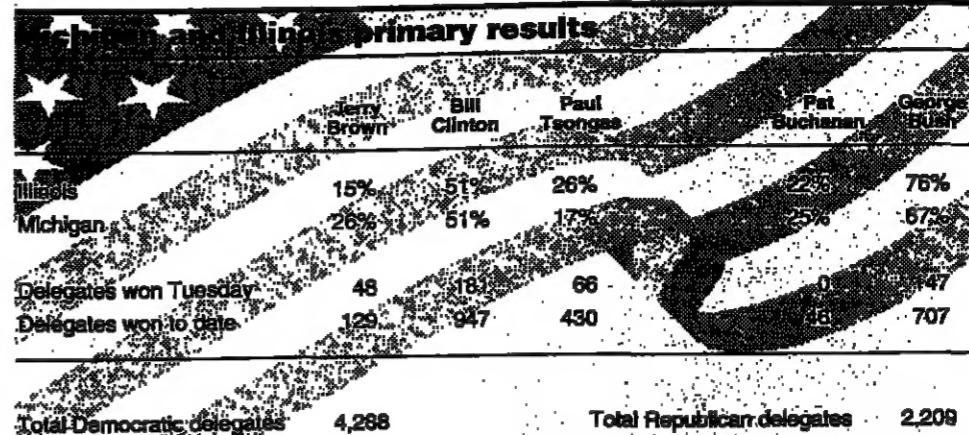
Sununu aide had accepted a \$600,000 contract to represent Sheikh Khalid Adham, the former head of Saudi intelligence and a key figure in the BCCI affair.

To be blunt, Mr Lake should not be sitting in White House campaign strategy meetings while he is also providing strategy to Sheikh Zayed on how to deal with problems arising out of his ownership of BCCI.

Senator Kerry said his committee



NEW election, new man: Democratic candidate Brown addresses a Madison rally in his latest political guise



BCCI investigator calls on Bush to sack campaign deputy manager

A SENIOR member of Congress investigating the Bank of Credit and Commerce International (BCCI) affair yesterday called on President George Bush to sack Mr James Lake, the deputy manager of the Bush re-election campaign. Alan Friedman reports from New York.

Mr Lake also serves as US public relations adviser to the Abu Dhabi Investment Authority, one of the key investment vehicles used by Sheikh Zayed Sultan Nahyan to hold

majority control of BCCI.

Senator John Kerry, the Massachusetts Democrat who has led the US Congress's investigation of the BCCI affair, said: "I have to question the propriety of the President of the United States' campaign being managed by someone who is simultaneously being paid over \$300,000 every three months to represent BCCI's biggest shareholder."

Mr Kerry, who held a BCCI hearing yesterday, said he did not know

what services Mr Lake was providing to Abu Dhabi, but he said there was "an appearance of impropriety here" and called on Mr Bush to ask Mr Lake to resign his position in the Bush campaign immediately.

As a precedent, the Senator cited the example of Mr Ed Rogers, the former deputy to Mr John Sununu, former White House chief of staff. President Bush moved to distance himself from Mr Rogers last October when it emerged that the former

Sununu aide had accepted a \$600,000 contract to represent Sheikh Khalid Adham, the former head of Saudi intelligence and a key figure in the BCCI affair.

To be blunt, Mr Lake should not be sitting in White House campaign strategy meetings while he is also providing strategy to Sheikh Zayed on how to deal with problems arising out of his ownership of BCCI.

Senator Kerry said his committee

had not drawn any conclusions about Sheikh Zayed's role in the BCCI affair.

Mr Mario Helmke, a deputy to Mr Lake, confirmed that the public relations firm of Robinson, Lake, Lehrer and Montgomery is a registered foreign agent for the Abu Dhabi Investment Authority and has advised Abu Dhabi on how to deal with the US media on BCCI-related issues.

Mr Helmke said that Mr Lake's

Abu Dhabi connection was reviewed by Mr Boyden Gray, the White House counsel, and was considered to be irrelevant before Mr Lake was named to the Bush campaign two months ago.

Mr Linda Robinson, the president of Robinson, Lake who is married to Mr Jim Robinson, chairman of American Express, said through a spokesperson: "Just the Abu Dhabi relationship was handled through the firm's Washington office."

Incumbent Democrats face an uphill struggle

By Jurek Martin
in Washington

INCUMBENT may be losing its electoral advantage this year, on the evidence of Tuesday's Democratic primary elections in Illinois.

Mr Alan Dixon, the two-term senator and quintessential Washington insider, was upset by Ms Carol Mosely Braun, the Cook County recorder of deeds. If she wins in November, she would be the first black woman ever elected to the Senate.

Congressman Dan Rostenkowski, chairman of the House Ways and Means Committee, survived a primary challenge, but was held to under 60 percent of the vote for the first time in a generation.

Two prominent black congressmen from Chicago, Mr Gus Savage and Mr Charles Hayes, were also thrown out.

Mr Savage has long been notorious for playing the racial card most aggressively and, true to form, he blamed his defeat on "the white racist press and the racist reactionary Jewish misleaders". Mr Hayes has emerged as one of the biggest abusers of the House bank overdraft facility, racking over 700 cheques.

But the message of their defeats was complicated by districts which had been redrawn and by the fact that both lost to well known local black politicians.

Mr Mal Reynolds, a former Rhodes Scholar who beat Mr Savage easily, may have profited from being shot at last Thursday night. Mr Bobby Rush, a former black panther and Mr Hayes's conqueror, was already a city alderman.

At a national level, the most interesting message from the Dixon defeat in a three way race was the extent to which white suburban women joined with blacks in preferring Ms Braun because of Dixon's vote to confirm Judge Clarence Thomas to the Supreme Court last year after the allegations that he had sexually harassed Ms Anita Hill, the university law professor.

TAXES, INVESTMENTS, PENSIONS AND PROPERTY VALUES - WILL YOU WIN IF LABOUR DOES?

In Finance and The Family our specialist writers give their FT comment on Labour's impact on your personal finances.

IN THIS SATURDAY'S

Weekend FT

Making Movies -

- on relocation. Videos for managers and their staff, bringing key issues into sharp focus and giving you the facts you need.

Videos showing reality - not fiction. Where talking heads are real people with personal experience of moving their business, families and homes to York. And when you've seen the films, read the books. From Profile - a 20 minute 'key messages' guide - to the detailed statistics contained in the Data File and Sites File, we've prepared a range of documents to help you make your decision. Or better still, visit us here in York and see for yourself.

■ Just 1 hour 43 minutes from London by rail ■ School leavers with the best results outside the South East ■ Wide choice of office and site locations ■ An asset for recruiting and retaining staff ■ A prestigious City - perfect for headquarters location ■ Opportunities for cost saving

To find out how you can gain the business advantage, contact Tony Bennett... Tel (0904) 453455 Fax (0904) 625287

YORK
THE DISTINCT ADVANTAGE

COURIER & EXPRESS SERVICES

The FT proposes to publish this survey on

May 15 1992.

The survey will be seen in 160 countries worldwide and will be of special interest to 51,000 readers in the UK who are decision makers on postal despatch and freight services. If you want to reach this important audience, call

Bill Castle
on 071 873 3760 or Fax 071 873 3062.

Data source: BMRC Businessman survey 1990

FT SURVEYS

LEGAL NOTICES

Notice of Creditors meeting

AMSTRAL (UK) LIMITED

IN RECEIVERSHIP

IN RECEIVERSHIP

NOTICE IS HEREBY GIVEN, pursuant to Section 48 of the Insolvency Act 1986, that a MEETING of the CREDITORS of the above-named company will be held at the Holiday Hotel, Market Way, Tiptree, Essex, Milton Keynes on 2 April 1992 at 10.00 am for the purpose of having held before it the report prepared by the Joint Administrators, Mr Alan J. Dixon and Mr Michael J. Rostenkowski, and, if thought fit, appointing a Committee. Creditors whose claims are wholly secured are not entitled to attend or vote at the meeting. Creditors who are partly secured may attend and vote at the meeting if the amount due to them after deducting the value of the security, as estimated by the creditor in respect of a debt due on or before 31 March 1992, or any charge or pecuniary sum, made up of the liability of any person who is liable on the bill antecedent to the company as a security held by him (unless that other person is also a creditor in a bankruptcy order or in liquidation).

Creditors wishing to vote at the meeting must give a written statement of their claims, with us at Croydon, 49 Temple Place, London SW1, by 20 March 1992. The meeting will be held on 2 April 1992 at 10.00 am on 1 April 1992. Form of proxy, if intended to be used, must also be lodged with us by that time. (Copies copies are not required).

DATED this 12 March 1992
Ian N Carruthers and David R Wilson,
Joint Administrators

Notice of appointment of joint administrative receivers.

GS SOFT DRINKS LIMITED

Registered Office: 0744 823 5252, 100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 42

AMERICAN NEWS

Islamic Jihad says it bombed Israeli embassy

By John Barham in Buenos Aires, Lara Marlowe in Beirut and Hugh Carnegy in Jerusalem

ISLAMIC JIHAD, an underground Shia Moslem Lebanese group close to Iran, yesterday claimed responsibility for bombing the Israeli embassy in Buenos Aires as rescue workers continued to comb the wreckage for up to 100 people who may still be trapped in the rubble.

The group said in Beirut that Tuesday's attack was carried out by a suicide bomber, named Abu Yasser, an Argentine convert to Islam, in reprisal for the Israeli assassination last month of Sheikh Abbas Musawi, the Hezbollah leader.

Islamic Jihad is an offshoot of the Lebanese Hezbollah, loyal to Iranian hardliner Hojjatolislam Ali Akbar Mohtasham.

The claim, resonant with terms used over the past nine years in other Islamic Jihad claims of responsibility for bombings and kidnappings, demonstrated for the first time the ability of the fundamentalist call to strike far outside the Middle East.

Mr Jose Luis Manzano, Argentina's interior minister, blamed the attack on "extremists from abroad who received logistical support" from local groups.

Argentina has Latin America's biggest Jewish community, numbering about 300,000, as well as a large Arab community, whose most prominent member is President Carlos Menem, the son of Syrian immigrants.

Egypt and Syria oppose renewed war

By Tony Walker in Cairo

PRESIDENT Hosni Mubarak of Egypt and Mr Hafez al-Assad, his Syrian counterpart, yesterday said they opposed renewed military action against Iraq, in an apparent signal to the US and its allies to cool talk of such a step.

Mr Assad, who has long been at loggerheads with the Iraqi regime, told a news conference, after several rounds of talks with his Egyptian counterpart: "We are not prepared to support military action against Iraq." Mr Mubarak echoed his words, saying: "Supporting the use of force, we are against it."

Syria and Egypt both sent ground forces to join the coalition which ousted Iraq from Kuwait, but are now cautioning restraint because of fears that renewed conflict might fuel instability in the region.

The five permanent members of the Security Council have become increasingly frustrated over Iraq's tardiness in complying with Gulf war ceasefire terms which require the destruction of its nuclear, chemical and ballistic missile facilities. The US and Britain have revived talk of military action in order to exert additional pressure on Baghdad.

Mr Assad said, meanwhile, that Syria would continue to participate in Middle East peace talks with Israel, but he doubted Israel's sincerity.

Damascus has been threatening to withdraw over what it claims is Israeli intransigence. But Mr Assad's statement yesterday was a clear signal that Syria wanted to avoid any blame for possible failure.

Camdessus pleads for US to pass increase

By George Graham in Washington

MR Michel Camdessus, managing director of the International Monetary Fund (IMF), yesterday delivered an urgent plea to the US Congress for it to vote through America's share of his organisation's proposed \$60bn (£34bn) capital increase.

Calling the 50 per cent increase in the IMF's capital "absolutely critical", Mr Camdessus begged Washington not to delay voting on its \$12bn share.

Mr Camdessus warned that without new resources, he might have to halt new IMF commitments late this year or early in 1993.

"I know some people have suggested this is not urgent, that the IMF quota increase can safely be postponed. Please believe me this is not so: we need the additional funds this year," he told the US Chamber of Commerce yesterday. But chances of winning early congressional approval for the increase appeared dimmer than ever yesterday.

Advocates of the capital increase had hoped to attach the measure to a foreign aid bill before the end of this



A Jewish man is escorted to safety after the embassy blast

Beige Book survey reports little upward pressure on prices

Fed banks see improved economy

MOST Federal Reserve system banks see an improving US economy with little upward pressure on prices, according to the Fed's latest survey of economic conditions, known as the Beige Book, Reuter reports from Washington.

"Most Federal Reserve districts report some improvement in economic conditions," said the report, prepared by the Federal Reserve Bank of Minneapolis. More house building and rising new car and other retail sales were most often mentioned.

"Business sentiment is described as modestly more optimistic in many parts of the country, though it remains

cautious," the survey said. "There are few indications of significant upward pressure on prices, though the Fed's latest survey of economic conditions, known as the Beige Book, Reuter reports from Washington.

The Fed reports are issued at roughly six-week intervals. The latest one sets the most optimistic tone since last summer about the economy's prospects.

It says manufacturing remains flat with many districts reporting layoffs and rising unemployment. "Yet several districts report glimmerings of recovery in manufacturing, with improving expectations for future activity."

Bank loan demand "is best

described as flat", though home mortgage lending was often mentioned as a bright spot. "Mortgage refinancing activity appears to be tapering off somewhat."

Wage and price pressures "appear generally quite moderate," the report said, though some mentioned lumber prices were rising because of more building and restricted supplies.

Consumers were becoming more active. "Most Federal Reserve districts report some improvement in retail sales so far and guarded optimism on the part of merchandisers."

New car sales were reported to be rising modestly in Bos-

ton, Philadelphia, Cleveland, Atlanta, Chicago, Minneapolis, Kansas City and San Francisco. The only district where car sales were falling was Dallas, the Fed said.

But prospects for manufacturing industries remain mixed, with New York, Minneapolis and San Francisco Fed banks reporting continuing layoffs and rising unemployment rates. Although, in Philadelphia, Dallas and Richmond, Virginia, there were modest rises in shipments or production rates.

Richmond and Kansas City said inventories were still falling, but Cleveland said liquidation may have ended.

Bush poised to act over car pollution

By George Graham in Washington

THE Bush administration was poised yesterday to announce new environmental regulations that would cut fuel efficiency standards for cars that use alternative fuels.

Also the administration planned to announce a scheme for companies to receive pollution credits if they buy and scrap old cars with lower fuel efficiency and higher emissions than today's vehicles.

The new measures are part

of President Bush's 90-day review of federal regulations, aimed at cutting back the burden imposed by bureaucratic rules on the economy.

Although they were presented as anti-pollution measures, the proposals were criticised as ineffective ways of tackling pollution or excessive energy consumption.

The administration was

expected to reduce the current average fuel efficiency require-

ment of 27.5 miles per US gallon imposed on car fleets for those cars which use reformulated petrol or alternative fuels.

The US is already moving towards requiring all cars to use reformulated petrol, which reduces hydrocarbon emissions.

Car emission specialists said allowing lower fuel efficiency would waste 150,000 barrels of oil a day and would increase carbon dioxide emissions,

thought to contribute to global warming.

The pollution credit proposal is also expected to have little overall environmental effect.

Any reduction in emissions from old "gas-guzzler" cars would be offset by increased emissions from the industrial polluters that chose to use the new mechanism.

It would, however, provide a bonus for the fragile US car industry.

The Spanish have an inclination towards British Steel.



There are more angles to British Steel than you might think.

For example, we supplied all the steel for the deck and the leaning tower of the spectacular EXPO '92 Puente del Alamillo at Expo'92.

It's the first suspension bridge of its kind in the world and at five hundred and twenty

feet high it dominates the whole Expo site.

We also made a major contribution to the new high-speed rail link that cuts travelling time between Madrid and Seville from six hours to a miserly two and a half.

But perhaps you'll find British Steel in its most exciting guise in our country's showcase to the world: the British Pavilion at Expo'92.

With a frontage of glass and flowing water, the structure's key feature is its delicacy of design.

British Steel was the clear choice to provide the framework of the building: every aspect of it emphasises steel's strength and flexibility.

Small wonder the Spanish aren't the only nation leaning towards us.



British Steel: British mettle

UK NEWS

ELECTION 1992: The manifestos

Classic Conservatism in post-Thatcher era

By Philip Stephens, Political Editor

IT IS not Thatcherism. Nor is there a distinctive enough political philosophy in the Conservative manifesto to warrant the label Majorism. So Mr John Major chose yesterday to call it classic Conservatism.

A senior Cabinet colleague described it as a prospectus for the post-socialist era: a few seconds later he offered the after-thought that it was also one for a post-Thatcherite world.

Over the coming days and weeks there will be many other labels applied to the manifesto for the first election campaign since 1979 that the Conservatives have fought without Mrs Margaret Thatcher. Some in the party will describe it as One-Nation. Some will insist that Mr Major has been true to the principles of his predecessor. Others will see in the document the outlines of the Conservatives' version of European Christian Democracy. They will all be right.

After just 16 months in Downing Street Mr Major neither wants to, nor could have abandoned the core of his party's agenda for the previous 11 years. He wanted to signal that there was substance behind the change in the government's style and rhetoric since November 1990. The result, in the words of one Cabinet minister, is a manifesto which represents "much more a shift of 45 degrees than a U-turn".

The first objective of the 29,000-word document (6,000 words longer than in 1987) is straightforward. The Conservatives want to demonstrate that 13 years in power has not left them bereft of imagination or energy; that a new prime minister has brought with him new and exciting ideas.

For all their public scorn at Labour's recycling of the "time

for a change" theme, senior ministers believe the popular perception that they held power for too long rivals the economic recession as the greatest threat on April 9.

The second aim is to persuade the electorate that the central economic truths of the 1980s have been obscured rather than discredited by the recession. That low taxes, low inflation, deregulation and enterprise, and curbs on trades union power remain the precondition for prosperity.

So there is much of which Mrs Thatcher would approve. The manifesto acknowledges the impracticalities of a big-bang sale of British Rail's passenger services but the plans to lease services on a regional basis is a statement of future intent. British Coal is to be sold and "contractarianism" to the private sector of local authority and Whitehall services is to be accelerated.

The goal of stable prices is firmly restated. Those close to Mr Major say that he will be more serious about achieving it than his predecessor.

Ownership will be just as central to the Conservative agenda for the 1990s as it was in the 1980s. The manifesto promises further tax incentives to encourage savings and another drive to increase home-ownership through rents-to-mortgages schemes.

Tax cuts are there. Mr Major will not give a date for the achievement of 20p basic rate of tax. Nor will there be moves to drive down spending and borrowing: the document talks of a return "towards" rather than "to" budget balance. But the commitment to leaving people with more of their incomes remains central.

In some areas, the approach



Eyes right: Norman Tebbit with Norma Major (centre) and Vanessa Ford, her personal press officer, at the launch of the Conservative manifesto

is evolutionary. For much of the 1980s the attitude was that public services should either be privatised or left alone. The substantive proposals in the Citizen's Charter (as opposed to the name-badge gimmicks) are an attempt to break down the dividing line - to inject private-sector skills into the areas where the state will maintain overall responsibility.

Health and education will remain part of a welfare state but the disciplines of the market are to be harnessed in a drive for efficiency.

A sheaf of proposals on housing, ranging from rents-to-mortgage to the break up of local authority estates, represent a similar shift towards diversity: to offer more than a simple choice between ownership and a council tenancy.

If part of Mr Major's pitch is that he is incorporating the successes of the past, there are signs to a different future. On one level they are a matter of tone. The sheer detail in the document reveals a prime minister who prefers the nuts-and-bolts of practical policy to the grand philosophical sweep of his predecessor.

In other areas the change of tone becomes one of substance. Mr Michael Heseltine's interventionism is stamped on the plans to regenerate the inner cities and the acknowledgement

Quotes of the day

It's all me - every last word of it is me!

John Major, replying to questions about how much of his own imprint, rather than Mrs Thatcher's, was in the manifesto

I wouldn't swap places with you. I have got a bit of an exam on April 9.

Neil Kinnock to children he met on the way home from their school in north London

These are two no-hope manifestos

Paddy Ashdown

We are ready for talks at any time. The British government has talked to republicans in the past

Gerry Adams, president of Sinn Fein

He's trying to rope every fringe candidate into his own party, by calling it an alliance

Stuart Hughes, leader of the Raving Loony Green Giant Party who yesterday disassociated himself from Lord Sutch's Official Monster Raving Loony Alliance Party

If there's anyone really paying the price for a recession built on flummery and candyfloss, it is here

Paddy Ashdown on a visit to a training centre in Brentwood, Essex

My cabinet is the youngest this century. We will brighten the lives of everyone

John Major

Labour's tax plans could spell defeat in the battle to maintain lower inflation

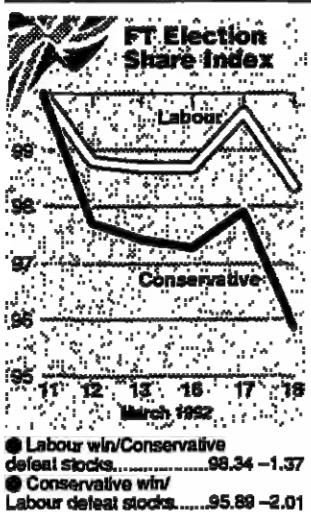
Roger Young, director-general of the British Institute of Management

There is no reason why Eton or Harrow, or any other private school, should be entitled to the same tax advantages as Oxfam

Paddy Ashdown on why private schools should not be given charitable status for taxation purposes

Illustration by Norman

"I was made homeless by the Tory manifesto"



Good managers join the long march

By Ivo Darnay, Political Correspondent

A DETAILED route map for the long march out of recession is its intention. But the real electoral message of Labour's manifesto is in the mood music.

The 28-page document adds little or nothing new to the three past policy documents that have tracked the party's journey from electoral defeat in 1987.

The title - It's Time to get Britain Working Again - is a fair reflection of the tone: pragmatic, patriotic, upbeat and perhaps a little plodding. High socialist dudgeon had been replaced by high reasonableness.

"We are the good managers now," is the theme.

When challenged after the manifesto launch as to why there was nothing new in the paper, Mr Neil Kinnock revealedly pointed to the £2.7bn in fresh resources allocated to economic recovery, the national health service and education under Labour's shadow Budget published two days earlier. That mercenary viewpoint is reflected in the document.

In his foreword, Mr Kinnock

sums up Labour's aims as "down to earth" if coloured by values that insist that "to have real meaning" individual liberty must include community provision.

And so the manifesto proper begins, its first six pages dedicated to the £1.1bn recovery package and the economy. In cautious and prudent language, it spells out that "as with any properly run business" the immediate programme must be part of a long-term strategy.

The section goes on to outline enhanced capital allowances for industry, an investment tax incentive for small businesses, the phased release of receipts from council house sales for new building and a skills and jobs programme.

It repeats Monday's pledge of £1bn for the NHS and £500m for education over the coming 22 months.

Under the title, Building a Strong Economy, Labour promises to be a "government which business can do business with". On inflation, an earlier plan to put restraints on bank lending is reduced to a vague pledge to "manage credit sensi-

bly". A firm commitment is made to maintain the value of the pound within the exchange rate mechanism. Tackling inflation will be left to promoting investment and improving productivity.

Labour repeats its readiness to raise child benefit for all children to 29.56 a week and pension increases of 50p a week for a single person and £1 for a married couple.

On managing the economy, it offers an autumn State of the Nation report, followed by a period of evaluation by employers, unions and government which, it says, will have "an important influence" on future policy.

Labour will halve the "deterioration" in public sector pay, but warns that this will be constrained within clearly defined limits. Investment will be lifted with a 25 per cent tax credit for investment in research and development for hi-tech industries. On training, it says there will be a real partnership between government and industry "not an excuse to shift all the burden on to employers".

While a fair framework of

union law will be created, strike ballots and union elections will stay, mass pickets will remain banned and there will be no return to the laws of 1974.

On the health service and education, Labour repeats its intentions to reverse the opt-outs from the NHS and to put back schools under local authority control. Similarly, a lengthy chapter on social security, housing, local government, crime and the environment rehearses longstanding positions. On housing, there is an unexplained pledge to end gazzumping and a commitment to let council tenants take up a "part rent, part buy" option.

A fair rates system to replace the poll tax is signalled.

Transport policy is flagged with a promise to review the roads programme. Deregulation and privatisation of buses will be halted. Labour will reform car tax to favour smaller, cleaner cars.

At the back of the book, Labour deals with the constitution. Interestingly, though the long-promised Scottish parliament, elected by the additional

member system of proportional representation is promised immediately, there is no time-scale put on the controversial issue of when English regional bodies might be set up.

"We will consult widely before finalising these proposals," the document says.

On the still more controversial issue of electoral reform, for Westminster, Labour promises only that its working party on electoral reform will be expanded. In answers to journalists' questions, Mr Kinnock said that its findings may be discussed by another body.

Equally, on the promised reform of the House of Lords, the manifesto is equivocal about timing, though it gives a firm commitment to introduce fixed-term parliaments.

Under foreign affairs, it pledges not to increase the number of nuclear warheads above those deployed now. For the European Community, and the single currency, Labour pledges only "to play an active part in negotiations on economic and monetary union".

All in all, the manifesto offers few hostages to fortune.

Estimates of costs still hazy

By Peter Norman, Economics Correspondent

WHILE the Tories and Labour may be trying to appeal to business, neither has shown much business acumen in the production of its manifesto.

Andrew Jack writes Labour's document, of which 150,000 copies have been printed, is the cheapest to obtain. It costs £1.

But it did not know the printing costs, or how many it needed to sell to break even.

The Conservatives sell The Best Future for Britain - of which there are also 150,000 copies - for £1.95, and were equally unsure yesterday about production costs.

On the still more controversial issue of electoral reform, for Westminster, Labour promises only that its working party on electoral reform will be expanded. In answers to journalists' questions, Mr Kinnock said that its findings may be discussed by another body.

Equally, on the promised reform of the House of Lords, the manifesto is equivocal about timing, though it gives a firm commitment to introduce fixed-term parliaments.

Under foreign affairs, it pledges not to increase the number of nuclear warheads above those deployed now. For the European Community, and the single currency, Labour pledges only "to play an active part in negotiations on economic and monetary union".

All in all, the manifesto offers few hostages to fortune.

Economic differences centre on tax policies

By Peter Norman, Economics Correspondent

BRITAIN'S three main parties are heading for the election with similar macro-economic and monetary policies but differ fundamentally over how to share the nation's wealth and foster its creation.

The Conservatives, Labour and Liberal Democrats accept a large public sector borrowing requirement in 1992-93 and the monetary discipline of the Bundesbank through the EMS exchange rate mechanism.

However, their manifestos highlight very different priorities on taxation and the role of the state in encouraging investment and growth.

Both Labour and the Liberal Democrats promise immediate action to combat the recession.

Labour believes "British faces a huge task of national reconstruction" and makes investment, jobs and training priority areas in its "National Recovery Programme". The Liberal Democrats want a "new impetus" and emergency investment "to end the slump" and cut unemployment by 600,000 in two years.

The Conservatives, by contrast, argue that the foundations of recovery have been laid. "What is needed to trigger confidence and growth is a Conservative victory with a decisive majority."

All three manifestos are carefully designed not to frighten voters. But deep

underlying differences in philosophy are apparent between the Conservatives on the one hand and the Labour and, to a lesser extent, the Liberal Democrats on the other.

What differentiates the parties is their attitude to market forces. The Conservatives work from the presumption that market mechanisms and incentives should be allowed whenever possible to do their job.

The Liberal Democrats "know that the free market is the best guarantee of responsiveness to choice and change", but add that "the market should be our servant, not our master".

Labour says "Modem government has a strategic role, not to replace the market but to ensure that the market works properly."

Labour reserves the right to interfere in broad sectors of

the economy in pursuit of this. It plans, for example, to restore the National Grid to public control and secure the long-term future of the coal industry by reducing imports and other measures.

As part of its counter inflation policy, Labour would "manage credit sensibly" and "stop excessive price rises in water, electricity, telephones, transport and NHS prescriptions". To strengthen the regions, the party would "establish new regional development agencies in England, strengthen Scottish Enterprise and the Welsh Development Agency and modernise regional incentives".

By contrast, the Conservatives promise more privatisation, competition and deregulation. They place a heavy emphasis on private ownership. Council house tenants will continue to enjoy "right to buy" discounts and a nationwide "rents to mortgages" scheme is planned. "Sustaining not just a home-owning but a capital-owning democracy is crucial to our vision for the 1990s", their manifesto says.

The Liberal Democrats plot a middle course, promising support for infrastructure investment, training and science and action to stimulate competition, break up monopolies, promote consumer rights and encourage decentralised wage bargaining. The Liberal Democrats are also unique in promising to make the Bank of England operationally independent and planning a "savings target" for the nation.

CONSERVATIVE	LABOUR	LIBERAL DEMOCRAT
Three bands: 20% for first £2,000 of taxable income, 25% to £27,000 gross earnings and 40% thereafter. 20% band to be gradually widened.	Abolish 21% NI contribution on earnings under £54 a week. Ceiling lifted on NI contributions. NI combined with income tax to make 35% rate for earnings under £33,000. A new 42% band to £50,000, 50% thereafter.	1p on basic rate of income tax. Ceiling lifted on NI contributions. NI combined with income tax to make 35% rate for earnings under £33,000. A new 42% band to £50,000, 50% thereafter.
Private sector driven. Policies maintained.	National Investment Bank to bring public and private sector together to invest in long-term infrastructure projects. 40% capital allowance for 1 year.	Corporation tax reformed to encourage industrial investment. Bank of England made independent.
To rise in line with inflation. Relief for businesses relocating.	To become a local tax.	To be frozen.
Some relief on inheritance tax. New bodies set up to give specialist help. Commercial lease reform studied. Loan guarantees to favour inner cities.	Fund for new investments. Network of one-stop advice centres. Rate rebates for small business.	Interest to be paid on overdue debt. Reorganise chambers of commerce and local enterprise agencies.
Most part timers to get terms and conditions of work. Written consent required for deduction of union dues. Seven days notice for strikes. Adopt EC rules on maternity including 14 weeks minimum leave. Women to take at least 25% of public posts by 1996. Grants to help child care.	Statutory minimum wage of £3.40 an hour. Employees to be consulted over decisions which affect them. Right to equal opportunities. Stronger laws against sex and race discrimination, extended to help older and disabled people. Flexible decade of retirement between 60 and 70. Equal rights for part timers.	Encourage decentralised wage bargaining. Tax-free child care vouchers for employees. End sex discrimination laws. Flexible decade of retirement between 60 and 70.
Stronger links between DTI and Training and Enterprise Councils (TECs). Annual publication of schools' performances. Advanced Diploma for post-16 vocational courses. FE and 6th form colleges leave local		

ELECTION 1992: The manifestos

Joe Rogaly

More of the same or take Kinnock on trust



If the Conservatives lose the election, it will be because of the recession. The manifesto held aloft by Mr John Major yesterday is nothing to do with the case. If Labour wins, it will be because of the recession – and the anodyne manifesto published by Labour yesterday.

Take the Conservative manifesto first. Some floating voters may back the friendly team that got us into the fine mess we're in right now, but if they do it will be for fear of Labour, and therefore in spite of the slump. It will not be because of any radical or exciting new construct from the Tories, not even the firm promise to introduce a hedgehog intensive scheme "to help preserve hedgehogs of particular historic, landscape or wildlife importance". I have to tell you, Mr Major, that this will not help my hedgehog, which is *matrix of domestic importance*.

"What you see is what you get," said the prime minister yesterday. He was waving a copy of the Conservative manifesto. "It's all me," he added proudly. It is. The cover is an enormous blue print of the smiling face of Mr John Major. Put him back in No 10 Downing Street and you will get an intensification of the experience of the past 16 months –

collegiate cabinets, broad grin, Citizen's Charter, and all.

Others will vote for change. That means rule by the ex-socialist old guard who promise that they really are reformed this time, honest guys. Such voters are gamblers. They will have to take the Labour programme on trust. The entire Labour campaign is designed to convince wavering voters that there is nothing to fear from the new model Labour party. If this can be achieved, all the Opposition has to do is wait for the government to defeat itself. Not even Mr Neil Kinnock could have dreamed that the Conservatives would be so diligent in their efforts to auto-destruct.

There is, of course a third choice. Monday's Liberal Democrat manifesto does not offer an alternative government, but it does suggest a means of expressing a wish for a more effective political mechanism, such as a coalition. Also, after the election, the Liberal Democrats will be lucky to command a couple of dozen seats. These could, in certain favourable circumstances, enable Mr Paddy Ashdown to lobby Labour in favour of constitutional reform. But however often you toss a coin, it falls heads or tails more often than it stands on edge. For the moment I say no more of the Lib Dems, whose manifesto is graced by a larger-than-life photograph of Mr Ashdown.

The Conservative manifesto would

sound more radical were it not written under the cold eye of the Treasury. Mr Major has injected a sense of respect for the public services into the mix left behind by Mrs Margaret Thatcher, but he has done so from within the corridors of Whitehall. He has not been mean, but then, unlike Labour, he has no compelling urge to redistribute incomes and/or wealth from rich to poor. He reiterates past undertakings to increase child benefit in line with inflation, raise pensions for the worst-off recipients, and establish a 20 per cent tax band. That is not the end of his "caring" paragraphs. The Tories' national health service reforms are superior to anything Labour has to offer. They constitute an attempt to bring managerial discipline into a nearly unmanageable undertaking. Labour wants to save that promising scene for the health unions.

The tone of Mr Major's manifesto is generally defensive, but then the Conservatives have much to be defensive about. In spite of that, the document contains numerous small but useful ideas, many of which are to be commended. The prime minister's penchant for traditional teaching methods more than compensates for the few lunacies (such as a private inspectorate) in his plans for schools. The "millennium fund", financed from a state lottery, is well designed to catch headlines. The pro-

posed changes in the machinery of government are of interest to civil servants.

Let me pause here. The phrase "civil servants" defines the problem. Most of these New Conservative proposals bear the mark of close official scrutiny, earnest debate, submission, withdrawal, drafting and redrafting of papers and eventual compromise. This is a manifesto made by ministers who have forgotten the fear of losing office.

Unlike Labour, Mr Major has no compelling urge to redistribute income

That is why I believe that the Tories delude themselves when they say that the effect of their policies will be, in Mr Major's words, to put "you, and not the government, in charge of your life". The health and education reforms require greater control at the centre, in compensation for the further emasculation of local responsibilities. All the new (or recycled old) initiatives, not least the Citizen's Charter, add as much to ministerial power and patronage as they sub-

tract elsewhere. The proposal to govern London with a cabinet sub-committee is not worthy of discussion. As Labour's Mr Gordon Brown remarked at a recent meeting of Charter 88, the constitutional reform pressure group, "what the Conservatives offer is 88 charters".

So does Labour, but Mr Kinnock at least throws in a (truncated) programme of constitutional reform, including a Scottish assembly. His party's manifesto, which to his credit has the flags of the four nations of Britain on its cover, is evidence that Labour's fiscal intent is redistributive, while its administrative purpose remains regulatory. It would return the monopoly power over state schools to local authorities. It would destroy the NHS reforms. Competitive tendering would become a last resort.

One of the sub-titles in Mr Kinnock's document is "a government which business can do business with". It is more likely to be a government which business has to do business with. It will have to pay the minimum wage, accept new employee rights, fork out for training, and answer daily letters from a herd of quangos. Labour has a better appreciation than do the Tories of the deficiencies of our present governance, but it has not yet fully taken in the message from the east, that ministers really do not know best.

None of this is the old socialism. It is the new statism. It is not public ownership, but public control – control, that is, by officials and ministers. Nationalisation is dead. Long live regulation.

Supporters of Mr Kinnock may protest that this is to read more into the Labour manifesto than is really there. Certainly the drafting shows extreme care. Some of the language is positively Thatcherite. "The only way to defeat inflation . . . is to raise productivity . . . The phrases are all either designed to soothe, or to advertise. There will be a new body called British Technology Enterprise, a National Health Initiative, a Health Quality Commission, a Ministry for Women, an Education Standards Commission, a Food Standards Agency . . . the list exceeds the space available here.

Voices who take a chance on Labour have to believe that (a) all of this really is harmless tomfoolery while (b) Mr Kinnock and his colleagues will not, should they become ministers, revert to their aspirations of yesterday. The difficulty is that the only way to find out for sure is to let them demonstrate their innocence while in office. The extent to which there is now a widespread willingness to take such a risk is evidence of just how fed up with the recession erstwhile Tory supporters have become.

Labour focuses on Scottish parliament

THE setting up of a Scottish parliament within 22 months of the election of a Labour government is the centrepiece of the party's Scottish manifesto, launched by Mr Roy Hattersley, Labour's deputy leader, in Edinburgh yesterday. James Buxton writes.

Mr Donald Dewar, shadow Scottish secretary, said the Scottish parliament would be able to legislate for local government, health, housing, transport and the environment, and would have powers over industrial development.

It would also have the power to "adjust basic rates of income tax". Labour has said in the past that the discretion would be limited to 3p up or down.

The manifesto concluded that the Scottish parliament would be elected by the additional-member system of proportional representation. Labour officials say they envisage an assembly of little more than 100 members, with one member for each of the existing 72 Scottish constituencies topped up by members elected from party lists.

Local government would be reduced to a single tier, with the number of local authorities left up to the parliament.

Scottish Enterprise and Highlands and Islands Enterprise, the development bodies, would set up their own investment bank divisions, working with Labour's National Investment Bank. A new body named Scottish Exports International would promote Scottish products abroad.

Parties back relocation plan

RELOCATION of a civil service unit from London to Aberdeen, leading to the creation of a European oil industry centre, will be promised in today's Scottish Conservative manifesto, Mr Ian Lang, the Scottish secretary said yesterday.

The plan involves about 80 civil servants from the Department of Energy's Exploration and Development Appraisal Unit, which negotiates and approves oilfield developments. It is calculated that this could save the government £7m.

Mr Neil Kinnock has said relocation would be a certainty under Labour. The Scottish National Party and Liberal Democrats also back the idea.

Pledges of aid for Wales are issued

NEW POWERS for the Welsh Development Agency to work with banks and financial institutions, a new Welsh exports service and an emergency economic programme including public works were promised by Mr Gordon Brown, the shadow trade and industry secretary, in Cardiff yesterday.

Mr David Hunt, the Welsh secretary, said the Tories would set up a Welsh Economic Council "as part of a national economic development drive for Wales".

Parties have all to play for

By David Butler

THE Conservatives, reflecting on the recent polls which put Labour 5 per cent ahead, may seek comfort in three thoughts.

• Easy come, easy go. If in two days the polls can move from a 1 per cent to a 5 per cent Labour lead, they can move back again.

• Even without the scope for confusion between "public control" and "public ownership" of the water industry and the nationalised industries, the Conservatives will exploit the increased regulation planned.

• They will claim that this could extend to other privatised utilities, hitting share prices.

As for defence, the Tories are confident that the Labour manifesto's broad commitment to keeping nuclear weapons and providing "whatever resources are needed" for conventional defence will not last the campaign.

For its part, Labour will target the Tories' commitment to further privatisation in British Coal and in British Rail, and the continuing commitment to the national health service reforms.

Otherwise, it is the absences that will feature in Labour's attack.

Chief among these will be the failure to rule out a broadening of the base for value added tax – a claim that Labour has made consistently over recent months.

Historical precedents are dangerous. The rates of the game change. But for 40 years no government has materially improved its poll position during the campaign.

In 1951, the Labour government started the election 11 per cent behind in the Gallup poll and, although they lost the

preference; today only 20 per cent do. Party arguments and campaign events really can switch votes.

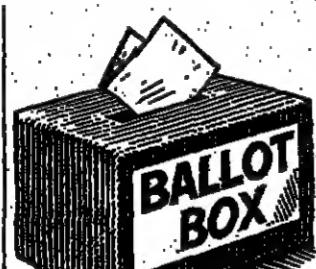
• The polls can change votes. The election may not offer much of an ideological choice but it remains a spectacular event in a tip and tuck race, partisanship excited.

This is the first election in which the party lead has switched in the opinion polls during the campaign (leaving out the final poll in 1970). The public may be driven to focus its votes on the choice between the two leading contenders or, repelled by yashoo politics as likely, they may give extra support to the centre party.

• Movements at the local, not national, level may affect party support. In 226 of the 276 seats won by the Conservatives in the last election the Alliance came second. But, as polls have shown, many electors are unaware that this applies to their constituency. For the next three weeks, and especially in Scotland, there will be massive efforts to educate the electorate in tactical voting.

The Liberal Democrats have acquired great expertise at turning around the old argument "a vote for the Liberals is a wasted vote". Now, in more than a third of constituencies, they can say "if you want the Tories out, vote for us". It may not win them many seats and it won't take any away from Labour. But it may cut into the Labour percentages in the opinion polls.

It remains all to play for. The author is a fellow of Nuffield College, Oxford.



Even making allowances for the way you count, the Tories easily outstrip Labour in their list of proposed quangos published in the party manifesto yesterday.

A quango is a quasi-autonomous non-governmental organisation. Mrs Margaret Thatcher didn't like them very much. John Major obviously does. For the new model Labour party they seem a natural way of avoiding overt interventionism while keeping some questions open. They were prominent in much of the party's pre-manifesto literature.

Still, the Tories have taken the lead. On a minimum count the Conservatives are offering 21 and Labour 14. The Tory count would go even higher if offshoots from the Citizen's Charter are included.

No less than 18 charters have been published since the original white paper a year ago. It is not quite clear, however, how these should be counted as quangos, though plainly they will involve some measure of quasi-autonomous bureaucracy.

Among the genuinely new quangos, the Conservatives are offering a task force to counter school truancy, a new body called Scottish National Heritage to be supplemented by a new Scottish Environmental Protection Agency, and a Welsh Economic Council.

Labour's proposals include a Food Standards Agency, transport safety inspectorate, judicial appointments commission and children's commissioner.

Whoever wins, there should be jobs all round for those who like to serve on committees.

Maude's fate

Spare a thought for Francis Maude, the Treasury minister. For a start, he is defending a majority of less than 3,000 over Labour in his Warwickshire North constituency, but the Tory manifesto contains what could well be another blow.

Frequently tipped as one of the MPs most likely to go to the cabinet if the Tories win, Maude – as Citizen's Charter minister – must be favourite for the new non-departmental cabinet post promised in the

manifesto for the Citizen's Charter and Civil Service reform.

Whitehall does not usually make it easy for a small central unit to impose its will on large departments, and the post may well be a thankless one: nothing like being chief secretary at the Treasury or actually running a spending department.

False promise

The Labour manifesto states firmly: "We will end the scandal of poverty pay and bring Britain into line with the rest of Europe by introducing a statutory minimum wage."

Would that it were so simple! Most independent estimates suggest that a minimum wage of half male median earnings will cost at least 100,000 jobs. Young people and women in service industries will bear the brunt of the job losses.

As for bringing Britain into line with Europe, a glance at youth unemployment rates in those European countries with minimum wages is instructive. UK youth unemployment in 1988, the latest year of complete OECD figures, was 11.8 per cent compared to 21.7 per cent in France, 34.5 per cent in Italy and 40 per cent in Spain. Of course, the aim may be convergence.

Revisionism

Labour party headquarters at London's Walworth Road is advertising a gala performance of the Kirov opera, ballet, orchestra and chorus at the Royal Opera House. The show will be attended by the Princess of Wales, the date is April 9 and the performance is called "Welcome Back St Petersburg", which may be an appropriate way for Labour to spend election night.

There were raised eyebrows in Labour's Walworth Road headquarters.

Eye-eyed researchers had spotted that a UBS Phillips and Drew "Shadow Budget special" tip sheet had named Tesco, Forte, British Steel and Royal Insurance as companies whose shares might benefit from a Labour victory. Their distinguished bosses, however, were among the 43 signatories of Tuesday's letter to The Times warning grimly against the red peril.

Although the letter concluded with a paragraph insisting it represented "personal views", perhaps shareholders should be told.

Party discs

All national newspapers, including the FT, are now entirely electronic and all articles are thus written and edited on computer terminals – which ought to make it easy to print the party manifesto. Not so: it is the gossiness that causes the strain. The computers don't like it.

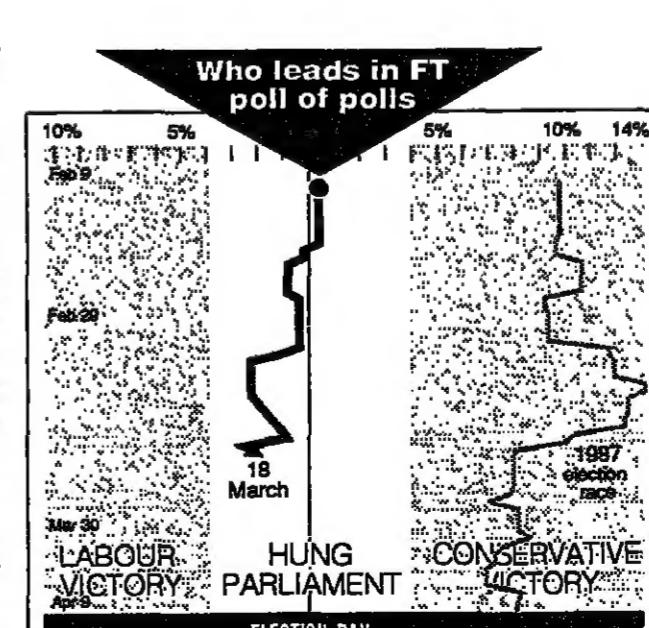
This year, unskilled, one party supplied us with a floppy computer disc with the contents of its manifesto on it. Another gave us a similar disk, but charged £50. The third tried to help with the

Firepower sought for future attacks

By Alison Smith



Political extreme: Lord Sutch launches the Monster Raving Loony election manifesto



Last night's FT forecast
Latest opinion poll
Betting odds
Futures trading
1987 election
1991-03
1991-04
1991-05
1991-06
1991-07
1991-08
1991-09
1991-10
1991-11
1991-12
1992-01
1992-02
1992-03
ELECTION DAY

Weighted average of six most recent opinion polls computed daily. Does not include telephone polls and those that omit sample size or field dates. The graph compares the parties' leads at similar points in the last two campaigns. The middle line marks lead-polling, if the black line moves left, Labour leads. The Tories lead if it goes to the right.

in terms of seats, they are unlikely to remain constant.

• The electorate's convictions seem especially shallow-rooted.

Thirty years ago more than 30 per cent of voters felt "very strongly" about their party

preference; today only 20 per cent do. Party arguments and campaign events really can switch votes.

• The polls can change votes.

The election may not offer much of an ideological choice but it remains a spectacular event in a tip and tuck race, partisanship excited.

This is the first election in which the party lead has switched in the opinion polls during the campaign (leaving out the final poll in 1970). The public may be driven to focus its votes on the choice between the two leading contenders or, repelled by y

UK NEWS

ELECTION 1992: The Conservative manifesto

Personal choice a priority

The Conservatives pledge to move towards an income tax rate of 20p, continue the

privatisation programme and maintain an independent line on monetary union. They intend to use British presidency of the EC to increase competition. The keynotes are responsibility and choice. Manifesto highlights are:

Foreign Affairs

We will support an enhanced role for the UN in peace-keeping and combating state-sponsored terrorism. We are determined that Iraq should comply with the terms of the gulf War cease-fire agreement, and in particular that it should co-operate with the US in dismantling its weapons of mass destruction. We support early Russian membership of the IMF and World Bank, as well as a stabilisation fund for the rouble. We are co-operating with our partners to provide urgent help to the former Soviet Union and Eastern Europe to upgrade the safety of their nuclear power stations. We strongly support the peace process in the Middle East. We will use overseas aid to promote good government, sensible economic policies, the rooting out of corruption, and crucially - respect for human rights and the rule of law. We will promote the development of multi-party systems through the new Westminster Foundation for Democracy. We will promote the English language by strengthening both the British Council and the BBC World Service.

Security and defence

We will complete the deployment of the next generation of Britain's minimum nuclear deterrent. We will order and complete the fourth Trident submarine. The Reserves will play an even more important role and we will introduce legislation to allow their more flexible use.

European Community

We will continue to resist changes to the Treaty of Rome that would damage British business. We will resist Commission initiatives which run counter to the principle that issues should be dealt with on a national basis wherever possible. We will work for a successful outcome to the Gatt negotiations. We will redouble our efforts to reform the Common Agricultural Policy. We will insist on more effective control over Community spending and will resist pressure to extend Community competence to new areas. Our priorities for the Presidency will be: To start negotiations with those Efta countries who want to join the Community so that they can join by 1995. To build on the EC's Association Agreements with Czechoslovakia, Hungary and Poland so that we can welcome them to full membership by the year 2000. To conclude EC trade and co-operation agreements with the main republics of the former Soviet Union. To complete the single market and extend it to the seven countries of Efta.

We will provide guidance and help to any British company encountering a trade barrier illegal under European law. We will press for progress on the environment, including the Fifth Environment Action Programme.

Inflation and sterling

In the 1990s, the government's task will be to provide an economic environment which encourages enterprise - the mainspring of prosperity. Our aims must be:



Team focus: prime minister John Major, flanked by his cabinet, set his sights on a return to Downing Street as the Tory manifesto 'The best future for Britain' was published

- To achieve price stability.
- To keep firm control over public spending.
- To continue to reduce taxes as fast as we prudently can.
- To make sure the market mechanisms and incentives are allowed to do their job.
- In due course, we will move to the narrow bands of the ERM.
- We will play our full part in the design and discussion of monetary institutions for Europe.
- When or if other members of the EC move to a monetary union with a single currency, we will take our own informed decision on whether to join. That decision will be taken by the UK parliament.

- We announced an important first step towards a basic income Tax rate of 20p. By applying a 20p rate to the first £2,000 of taxable income, we have cut taxes for all 35 million taxpayers, and taken the 4m on lowest incomes out of 20p tax altogether.
- We will make further progress towards a basic income Tax rate of 20p.
- We will see the budget return towards safe and economical nuclear power.

Route to lower taxes

We are committed to maintaining a nation-wide letter service, within a uniform structure of prices, and with a nationwide network of post offices.

We will increase our support for British Coal Enterprise which promotes economic regeneration in areas affected by the closure of mines, and has successfully assisted 75,000 people in finding new jobs.

We will review the future of the nuclear industry in 1994. We are committed to safe and economical nuclear power.

Post Office

- We will maintain our programme of compulsory competitive tendering of local authority services.
- We will encourage the wider use of performance pay inside the Civil Service and in other parts of the public service.
- We are ensuring that the regulators have the powers they need to promote competition and safeguard the interests of the customer by controlling price increases. We will increase competition in the gas and water markets.

Energy

- We will continue to encourage competition in energy markets. We will progressively reduce British Gas' monopoly of the retail gas market, to give small users the same rights as big firms.
- We will privatise British Coal in a way that enables employees to enjoy a stake in the industry.

We will increase our support for British Coal Enterprise which promotes economic regeneration in areas affected by the closure of mines, and has successfully assisted 75,000 people in finding new jobs.

We will review the future of the nuclear industry in 1994. We are committed to safe and economical nuclear power.

Regional Policies

We will ensure that regional policy is well targeted. We will continue to support all parts of the UK in our campaigns to attract inward investment.

We will give additional emphasis to upgrading skills and technology when allocating funds.

Small businesses

During the new Parliament, we will develop a new Enterprise Service to give small and medium-sized companies help in diagnosing their most important strategic needs.

Tecs and Lecs will be closely involved in developing and implementing this new initiative.

Consumer affairs

We will introduce legislation designed to give consumers confidence that what they purchase is properly described and that adequate compensation is offered where these requirements are not met.

We will enable the courts to override unfair terms in contracts and improve our powers to deal with rogue traders.

We will tighten up the rules on holiday brochures and contracts, and introduce a 'cooling-off' period into time-share contracts.

We will introduce legislation to simplify trade mark registration and extend the rights they confer.

Citizen's Charter

The Audit Commission will be able to publish league tables of performance including each local council and health authority so that people can compare the quality of service.

We will ensure that inspection reports are published and widely available.

We will require British Rail to tighten its targets for reliability and punctuality on all lines, and report monthly to passengers on how it is doing. London Underground will publish its own Charter.

We will expect Post Offices and Job Centres to set our standards of service and levels of achievement.

We are privatising Northern Ireland Electricity and will privatise the Northern Ireland water and sewage services.

We will bring private sector enterprise into the public services by encouraging contracting out and competitive tendering throughout government.

Privatisation

We will continue our privatisation programme. British Coal will be returned to the private sector. So will local authority bus companies. We will encourage local authorities to sell their airports. We will end British Rail's monopoly.

We will sell certain rail services and franchise others.

The Ports Act 1991 has paved the way for the privatisation of the Trust Ports by competitive tender.

We are privatising Northern Ireland Electricity and will privatise the Northern Ireland water and sewage services.

We will bring private sector enterprise into the public services by encouraging contracting out and competitive tendering throughout government.

Education

We will complete the introduction of the National Curriculum offering 10 subjects at a

service are not obstructed by unscrupulous practices in unscrupulous practices in councils or unfair contracts.

We will encourage the wider use of performance pay inside the Civil Service and in other parts of the public service.

We are ensuring that the regulators have the powers they need to promote competition and safeguard the interests of the customer by controlling price increases. We will increase competition in the gas and water markets.

The Post Office

We are committed to maintaining a nation-wide letter service, within a uniform structure of prices, and with a nationwide network of post offices.

We will lower the limit on the Post Office monopoly much closer to the level of the first class stamp.

We will consider requests to license limited specialist services to compete with the Post Office monopoly.

Whitbread

We will give a Cabinet Minister responsibility for the Citizen's Charter programme and reforming the Civil Service, taking charge of the Citizen's Charter Unit, Efficiency Unit, the programme for creating Agencies and the Public Competition and Purchasing Unit.

We intend to create a new department, under a Cabinet Minister, with responsibility for broadcasting, arts, sport, tourism, the national heritage and the film industry.

Small businesses are the seedcorn of our future prosperity. We believe the Department of Trade and Industry should take over responsibility for them. We also want to strengthen the links between the DTI and the highly successful Training and Enterprise Councils.

Responsibility for overseeing all financial services will be brought together in the Treasury, in line with the practice adopted in most other advanced countries.

New programmes for regenerating our inner cities are outlined in this manifesto. Responsibilities will be brought together in the Department of the Environment.

We are determined to ensure that women in the workforce realise their full potential. We will transfer from the Home Office to the Department of Employment the lead responsibility for coordinating government policy on issues of particular concern to women.

Training

By the end of the new Parliament, the new system of National Vocational Qualifications should cover virtually every occupation in the economy. The CBT's training targets envisage 80% of young people reaching NVQ level 2 by the end of the Parliament.

We intend to make training credits available to all 18 year olds and 17 year olds within the lifetime of the new Parliament. The TECs will continue to be responsible for this age group.

We will continue to finance training programmes for the long-term unemployed and those who face particular difficulties.

We will launch with the TECs a new initiative, giving people a voucher which they can buy a 'skill check'.

Providing assessment and guidance on how to make the most of their working lives.

Workers and unions

We will require employers to give everyone who works for them for more than eight hours a week a clear written statement of their terms and conditions of employment.

We will make automatic union membership dues without written authorisation unlawful.

We will take measures to give individuals greater freedom in choosing a union.

We will legislate to require that all preprint ballots are postal and subject to independent scrutiny, and that at least seven days' notice of a strike is given after a ballot.

People who use public services will have the right to restrain the disruption of those services by unlawful industrial action.

Open government

We will review the 80 or so

statutory restrictions which

exist on the disclosure of information - retaining only those

needed to protect privacy and

essential confidentiality.

We will seek to provide greater access to personal records held by government.

We will be less secretive

about the workings of government.

For example, when the Committees of the Cabinet are reconstituted after the election we will, for the first time, set out their names and membership.

We will expect Post Offices and Job Centres to set our standards of service and levels of achievement.

We will give recognition to those parts of the public service that best meet Charter standards.

We will act to ensure that private firms bidding to improve local authority public

Police

We are continuing to

increase police numbers. There

will be 1,000 extra police officers this year.

We will set up a working

party to examine what more

can be done to protect the

police and members of other

emergency services from assault.

Joy-riders will now face prison sentences of up to 5

years, unlimited fines and unlimited driving bans.

We will extend the maximum sentence for causing death through dangerous or drink driving.

We will sustain our massive prison reform and building programme.

We will introduce a major new 1 per cent incentive for Criminal Justice Bill in the lifetime of the new Parliament.

We will bring forward proposals for reform of Sunday Trading laws once the legal position has been made clear by the European Court of Justice.

Full information will be published annually about the performance of all local schools in each area.

Popular schools which are over-subscribed will be given the resources to expand.

The Technology Schools Initiative will be expanded across the country.

Existing schools which opt for GM status will be encouraged to emulate City Technology Colleges and attract private technology sponsorship.

We will maintain the Assisted Places scheme, which gives access to independent education to many families who could not otherwise afford it.

We will develop an Advanced Diploma which can be earned by students pursuing either academic or vocational courses, and a new General National Vocational Qualification.

Community relations

Racial and sexual discrimination have no place in our society. We have given the police stronger powers to deal with racial hatred. We will continue to ensure that the full force of the law is used to deal with racial attacks.

Immigration

Asylum Bill to be reintroduced in the new Parliament to create a faster and more effective system of determining who are genuine political refugees, and who are not.

Training

By the end of the new Parliament, the new system of National Vocational Qualifications should cover virtually every occupation in the economy. The CBT's training targets envisage 80% of young people reaching NVQ level 2 by the end of the Parliament.

We intend to make training credits available to all 18 year olds and 17 year olds within the lifetime of the new Parliament.

The TECs will continue to be responsible for this age group.

We will continue to finance training programmes for the long-term unemployed and those who face particular difficulties.

We will launch with the TECs a new initiative, giving people a voucher which they can buy a 'skill check'.

Providing assessment and guidance on how to make the most of their working lives.

Health

We will, year by year, increase the level of real resources committed to the NHS. Savings made through greater efficiency will be ploughed back into the Service.

We will continue to develop the NHS Trust movement which places responsibility for managing hospitals and other services with local teams who are closest to patients.

We will ensure that the benefits of funding arrangements are available to any GP who wishes to apply, and we will be ready to extend the scope of the scheme further as it develops.

Patient's Charter

Binding guarantees will be set locally for in-patient waiting times, starting with the shortest, where waiting causes most distress. To ensure that progress on waiting times continues, we intend that from 31 March 1993, no one should have to wait longer than 18 months for a hip or knee replacement, or a cataract operation. We are sure that, as now, many hospitals will be able to do better than this.

Recovery tops the agenda

Labour says it would build the economy, modernise the National Health Service and raise the standards in schools. It also stresses a commitment to constitutional reform, more importance for the family and community, and a greater role for Britain on the international stage. Manifesto highlights are:

Immediate action for national recovery

TODAY, millions of people fear losing their jobs, their homes or their business. The new Labour government's National Recovery Programme will start to remove that fear, with immediate action on investment, jobs and training. It will combat recession now and build sustained and sustainable recovery for the future.

We will provide enhanced capital allowances to encourage companies immediately to bring forward manufacturing investment in new machinery and plant, innovation and design. They will last for a limited period.

We will introduce an investment tax incentive tailored to the special needs of small business.

We will immediately begin the phased release of receipts from the sale of council houses, land and property to allow local authorities to build new homes and improve old ones.

We will allow British Rail to proceed with a leasing scheme of 125 new Networker trains on the North East line - the first step in securing private investment to help modernise Britain's railways and protect our environment.

Housing investment will generate jobs. We will also establish a work programme, combining three days a week work for the unemployed - paid at the proper rate - with two days training and job seeking. The programme, which can be quickly and easily established, will allow us to start bringing down unemployment immediately.

We will restore last year's training cuts which caused so much damage to training for young people and the unemployed. We will establish a new cash-limited 'Skills for the 90s' fund, with an initial budget of £200m to upgrade the training of those in work. Investment will be targeted particularly at areas of skill shortages.

Over the next 22 months, additional resources of at least £1bn will be available for investment in the National Health Service.

We will extend the exemption from tax which applies to workplace nurseries to all forms of employer assistance with childcare.

Building a strong economy

Labour's economic policy rests on one simple, common sense fact. The only way for Britain to build a strong economy is to make the goods and services which people at home and abroad want to buy.

Business needs sustained and balanced growth, stable exchange rates, steady and competitive interest rates and low inflation. We will deliver them.

To curb inflation, Labour will maintain the value of the pound within the European Exchange Rate Mechanism. We will manage credit sensibly. We will stop excessive price rises in water, electricity, telephones, transport and NHS prescriptions.

We will introduce fair taxes. The most effective way to reduce poverty quickly is to increase child benefit and pensions and take low-paid people out of taxation. To achieve these goals, we will reform the national insurance and income tax system.

We will increase child bene-

ELECTION 1992: The Labour manifesto



Workforce: Labour leader Neil Kinnock and his frontbench team launch the party's campaign yesterday, trading under the slogan 'It's time to get Britain working again'

Anney Ashwood

fit to £2.56 a week for all children, with the full value going to every family.

We will increase the basic retirement pension by an extra 25 p week for a single person and 33 p for a married couple.

We will abolish the 2 per cent national insurance contribution on earnings under £54 a week - effectively a 25p annual entry fee into the national insurance system.

We will take 740,000 taxpayers out of taxation altogether, by increasing the personal allowance and wife's earned income allowance by more than inflation. Married couples will have the option of splitting the married couple's allowance between them as they choose.

The basic rate of tax will remain unchanged at 25 per cent, as will the 40 per cent rate. A new top-rate income tax of 40 per cent will apply to individuals with an income of at least £40,000.

Labour's tax and benefit changes are self-financing. They are fair. And they will make every individual employee on earnings up to at least £22,000 a year better off.

Every autumn, we will make a State of the Nation report on the British economy. In order to provide honest information about the state of the British economy, we will make the Central Statistical Office independent.

We are determined to make a swift reduction in unemployment by immediate action for unemployed people, as well as direct investment - to create thousands of new jobs.

An Investment Decade for Britain will start with the immediate introduction of enhanced investment allowances. We will help Britain's high technology industries with a 25 per cent tax credit for additional investment in research and development. Small firms will be assisted with a new investment scheme, combining a cash-limited fund for new investments with tax incentives tailored to their special needs.

Labour will work with industry to establish British Technology Enterprise and create Technology Trusts throughout Britain, helping firms turn good ideas into commercial products.

Labour's Minister for Science will develop a national strategy to promote high-quality science and technology.

We will strengthen our regional economies. We will establish new Regional Development Agencies in England, strengthen Scottish Enterprise and the Welsh Development Agency and modernise regional initiatives.

Labour's National Investment Bank, operating on strictly commercial lines, will bring public and private sector together to invest in long-term regional and national infrastructure projects.

Small and growing businesses will have a new deal. As well as the lowest possible interest rates, they need the backing on which their competitors can rely in France and Germany. Labour will establish a network of one-stop advice centres. We will give special attention to the establishment of small businesses by women, and members of the ethnic minority communities.

We will invest in modern transport. It is absurd that French Railways can raise funds for new investment in the City of London, when British Rail is not allowed to do so.

We will remove these restrictions. Leasing schemes will allow large-scale investments to be financed at relatively little cost to the public sector borrowing requirements.

Private finance will also be mobilised for a high-speed rail network which will eventually link every region to the Chan-

nel tunnel, with proper environmental safeguards.

We will improve energy supplies. Britain is well placed with reserves of coal, oil and gas which must be husbanded in a national energy policy. We will encourage enhanced recovery of oil from the North Sea and avoid becoming over-dependent on imported fuel. We will meet our international obligations to reduce harmful chimney emissions.

We will restore public control of the National Grid and give it new duties and powers to ensure the long-term security of electricity supplies. We will secure the long-term future of the coal industry by reducing imports, stopping the 'dash for gas' and refining back on open-cast. We will retain the Department of Energy and move its petroleum engineering directorate to Aberdeen.

It is a critical task to upgrade the skills of people in work. Training and Enterprise Councils will be retained.

There will be a fair framework of law for both employers and unions. There will be no return to the trade union legislation of the 1970s. Ballots before strikes and for union elections will stay. There will be no mass or flying pickets. But our individual employees are entitled to be treated at least as fairly as their colleagues in Europe.

We will opt in to the Social Chapter of the new European Treaty and introduce employment standards common in successful economies.

We will give all employees equal rights and status under the law. We aim to guarantee every woman in employment the right to 14 weeks' maternity leave on full pay, and to give fathers paternity leave.

Employees will have new rights to be consulted and informed about decisions which affect them, as well as the right to union membership and representation. We will restore union rights at GCHQ.

We will end the scandal of poverty pay and bring Britain into line with the rest of Europe by introducing a statutory minimum wage of £3.40 an hour. This is a major but long overdue reform which will benefit around 4m low-paid people, 80 per cent of whom are women.

We will offer nursery education to three- and four-year-olds. Within six months, every local education authority will have to set targets for steadily increasing nursery and childcare services.

Teachers will be guaranteed a proper salary and career structure. A General Teaching Council for England and Wales will help them achieve the highest professional standards.

Within 12 months, we will end the scandal of primary school classes of over 40 children.

Labour will modernise Britain's schools. Over the next 22 months, additional resources of at least £500m will be made available for investment in education. We will then continue steadily to increase the share of Britain's national wealth invested in education.

We will offer nursery education to three- and four-year-olds. Within six months, every local education authority will have to set targets for steadily increasing nursery and childcare services.

Teachers will be guaranteed a proper salary and career structure. A General Teaching Council for England and Wales will help them achieve the highest professional standards.

Within 12 months, we will end the scandal of primary school classes of over 40 children.

Nine out of 10 children of secondary school age are in comprehensive schools. We will reform the law so that pension funds belong to their members, not to employers. Half of the pension trustees will be employees, with an independent chairman, and pensioners will be represented.

Employees should have the opportunity to own collectively a significant stake in the company for which they work.

We will strengthen our regional economies. We will establish new Regional Development Agencies in England, strengthen Scottish Enterprise and the Welsh Development Agency and modernise regional initiatives.

Labour's National Investment

Bank, operating on strictly commercial lines, will bring public and private sector

together to invest in long-term regional and national infrastructure projects.

Small and growing businesses will have a new deal. As well as the lowest possible

interest rates, they need the

backing on which their

competitors can rely in France

and Germany. Labour will estab-

lish a network of one-stop

advice centres. We will give

special attention to the estab-

lishment of small businesses

by women, and members of the

ethnic minority communities.

We will invest in modern

transport. It is absurd that

French Railways can raise

funds for new investment in

the City of London, when

British Rail is not allowed to

do so.

We will remove these

restrictions. Leasing schemes

will allow large-scale invest-

ments to be financed at rela-

tively little cost to the public

sector borrowing require-

ments.

Conservative plans to priva-

tise the schools' inspectorate

will be scrapped. Our Educa-

tion Standards Commission,

together with Her Majesty's

Inspectors, will monitor the

performance of every school.

If a school is underperform-

ing, the commission, which will be

answerable to parliament, will have the powers to ensure that it is brought up to standard.

National Awards, similar to the Queen's Award for Industry, will encourage excellence in schools.

We will reform the Conserva-

tives' scheme for the local management of schools. All schools will be free to manage their day-to-day budgets, with local education authorities

given a new strategic role. Opt-

ed-out schools will be freed

from central government con-

trol and, together with City

Technology Colleges, brought

into the mainstream of the

local school system.

Home school contracts will

tell parents exactly what the

school undertakes to deliver

and what their responsibilities

are. If they are dissatisfied

with the school or education

authority, they will be able to

call in the Education Stan-

dards Commission and get

a fair hearing.

We wish to see the key role

of church and other voluntary

aided schools secured and

available equally and on the

same criteria to all religions.

Labour will modernise the na-

tional curriculum and apply

it in all schools. From the age

of 14, pupils will study five

essential subjects: English,

mathematics, science, a mod-

ern language and technology.

Every pupil will also be offered

£2000 available on request. The

cost will in most cases be

recovered from the deceased's

estate, although small estates

will be disregarded.

Labour will abolish the poll

tax immediately. We will

replace it with our Fair Rates

system, related to people's abil-

ity to pay. We reject the Con-

servatives' unfair banding and

discount system which would

create a property poll tax. We

will modernise the valuation

system to ensure that proper-

ties are fairly assessed.

We will reform means-tested

benefits, replace the Social

Fund, and restore benefit

rights to 16 and 17-year-olds as

soon as possible. To relieve

anxiety

UK NEWS

ELECTION 1992: Campaign in the regions

NORTHERN IRELAND

Disturbing the peace of Ulster's 'Gold Coast'

Tim Coone on a four-way battle with crucial implications amid the golf courses of the North Down seat

THE NORTH DOWN constituency in Northern Ireland is like no other in the province. Here is the "Gold Coast" commuter belt of Northern Ireland, where a dozen golf courses and the ubiquitous two-boater sailors define the life-style of the business executives and senior civil servants who run the province.

The golf of lawnmowers and chatter of birdsong are all that are likely to intrude upon the silence, not the blast of Semtex or bursts of gunfire – even though the Falls and Shankill roads of Belfast are just 15 minutes' drive away.

But North Down is about to become the most hotly contested seat in the Northern Ireland general election cam-

aign. Mr Jim Kilfedder, an independent Unionist and MP for 23 years, is defending a 3,900 majority against a three-pronged assault – from another Unionist, the Conservative party and the non-sectarian Alliance Party. The nationalist SDLP does not normally stand in North Down, as it has little local support. This is one of only four Ulster seats it is not fighting.

The outcome will have little influence on the overall election result, but could have a crucial bearing on the future of Northern Ireland politics.

The campaign is not being fought on tax cuts or government spending. All the candidates agree it is being fought

over the future form of government for Northern Ireland.

The Conservative party is for the first time mounting a concerted challenge to the Unionists, fielding candidates in 11 of the province's 17 constituencies. North Down, which would be a "natural" Tory seat anywhere in England, is where they stand the most chance of success.

Mr Laurence Kennedy, the Conservative candidate and the party's leader in the province, says: "Unionism and nationalism is responsible for so much that has gone wrong in Northern Ireland."

But all is not well in the Tory camp – the Conservative government, through the

Anglo-Irish agreement is committed to an eventual devolved government in Ulster; the Northern Ireland Conservatives are not.

"Conservative policy on Northern Ireland is very non-specific," says Mr Kennedy. "We want the province governed in a similar way to the rest of the UK, with stronger local authorities and more attention paid to Northern Ireland at Westminster."

Local authorities in Ulster currently only have powers to supervise rubbish collection, playgrounds and to bury the dead. Greater powers, he says, will create the opportunity for the minority nationalists to exercise greater influence.

Mr Kilfedder's crypto-

conservatism is exploited by traditional Unionists. For the first time since he won his seat in 1970, he is being challenged by a Unionist – Mr Denny Vitty of the Rev Ian Paisley's Democratic Unionist Party.

Mr Vitty describes both Mr Kennedy and Mr Kilfedder as "wolves in sheep's clothing".

He says: "They cannot stand on both sides of the fence. They cannot be true Unionists as well as Conservatives."

His campaign will focus on the Unionist goal of ending the Anglo-Irish agreement. "We will use the opportunity of a hung parliament to negotiate a position of strength," he says.

He believes that the maver-

ick Mr Kilfedder, who split from the Ulster Unionist Party in the mid 1970s over his refusal to take the whip on a range of policy issues, will not win hard-core Unionist support. He is confident that the 3,000 new voters in the Protestant middle-class and working-class housing estates that have sprung up in North Down in the past five years will vote for him.

Whether an independent such as Mr Kilfedder can survive remains to be seen. At his seaside home in Bangor a portrait of Queen Victoria hangs on one wall. Framed pictures of the British and Irish parades hang on opposing walls in another room.

Contemplating the multiple challenge to his seat, Mr Kilfedder looks out at the small harbour in front of his house and laments he does not have time to go boating. "I don't even play golf," he confesses.

NORTH-WEST

Vulnerable seats win Olympian cash gifts

IF THE government could be accused of trying to bribe any group of voters close to the election, those in north-west England are a likely nomination.

The £55m for the Manchester-led bid for the 2000 Olympic Games, £50m to improve areas near Olympic sites and £37m for the Hallé orchestra's new concert hall emphasised the region's electoral importance.

It contains more than 20 of the Conservatives' 100 most vulnerable seats, the largest number of any region other than London.

Three ministers – Mrs Lynda Chalker (overseas development), Mr David Trippier (environment) and Mr Robert Atkins (sport) – are among those at risk.

Labour has 38 of the north-west's 79 constituencies, the Conservatives have 37 and the Liberal Democrats four – one, Ribble Valley, won in a 1991 by-election with an astonishing swing of 19.75 per cent in what appeared to be safe Tory territory.

To win an overall majority Labour needs a nationwide swing of about 8 per cent. In north-west England this would give it 19 Tory seats. Davy-hulme, which is held by Mr Winston Churchill, would fall at 8.1 per cent and Blackpool North at 8.6 per cent. Mr Kinnock will need such gains to realise his hopes of a 20-seat working majority.

The region is the UK's second biggest after London and

Ian Hamilton Fazey on why the region is vital to the national result

the south-east, and accounts for a tenth of gross domestic product. The population totals more than 7m, with about 3.6m and 1.4m in Greater Manchester and Merseyside respectively, and the rest spread through Cheshire, Lancashire and Cumbria.

Generally, Labour holds the inner cities and towns, while the Tories are safest in places such as Crosby, Wirral West and Wirral South on Merseyside, Macclesfield, Edgbaston, Congleton and Tatton in Cheshire, and Fylde in Lancashire.

Wallasey has the smallest majority of any Tory seat in the region. In the 1987 general election Mr Loi Duffy, a Labour leftwinger, failed to unseat Mrs Chalker by only 275 votes. Labour's national executive has blocked Mr Duffy's re-election. The new Toyota components factory at Shotton, on the Welsh border near Chester, is recruiting workers and this could be crucial to the "feel-good" factor in all three constituencies.

The final cluster of marginal seats is spread through Lancashire, mainly west of the M6. Lancashire West, centred on Ormskirk and St Helens, Chorley, a new town in the angle of the M6 and M61 motorways, and South Ribble are all in the market-gardening, arboreal triangle between Preston, Merseyside and Greater Manchester.

Many upwardly mobile urban dwellers have moved here in the past 20 years. They have been hit by high mortgage interest rates and the rundown of the motor industry at Leyland, and are threatened by the impact of defence cuts on British Aerospace. The question is whether they will switch to Labour just as they are beginning to benefit from mortgage-rate reductions.

The issues may not be as clear-cut as round the corner in Cumbria at Barrow-in-Furness, where commitment to a fourth Trident submarine may decide the survival of Mr Cecil Frankis, the Tory beneficiary of past Labour unilateralism.

The Tories will be trying to win back Ribble Valley from the Liberal Democrats, as well as the Merseyside seaside town of Southport, which they lost last time.

Mr Grove, a slice of suburb between Manchester and Stockport held by Sir Tom Armstrong with a 1,540 majority, offers the Liberal Democrats one of their best chances in the country of capturing a Conservative seat.

Marginals Labour must capture

Greater Manchester & north-east Lancashire

Labour swing needed (%)

Bolton North-East	0.9
Hyndburn	2.3
Pendle	2.6
Bury South	2.6
Stockport	3.1
Colne Valley*	3.7
Bolton West	4.1
Rossett & Darwen* (David Trippier)	4.2
Bury North	6.2

Wirral, Cheshire & north Wales

Labour swing needed (%)

Wallasey* (Lynda Chalker)	0.3
Delyn	1.2
Ellesmere Port & Neston	1.6
Warrington South	3.1
City of Chester	4.6

Lancashire & Cumbria west of M6 & M61

Labour swing needed (%)

Lancashire West	1.1
Barrow & Fylde	3.6
Chorley	6.7
South Ribble* (Robert Atkins)	7.1
Lancaster	7.1
Blackpool South	8.0

* Denotes Ministers at risk

** SDPLib Alliance record in 1987

NORTH-EAST

Tories seek to capitalise on 'new' industrial landscape

The region's four Conservative MPs face a tough challenge in what remains a Labour heartland, writes Chris Tighe

NISSAN'S Sunderland plant, exporting cars to Japan: the derelict Teesside land where Mrs Thatcher took her 1987 "walk in the wilderness"; now redeveloped for service industries; these are symbols on which the Conservatives will seek to capitalise in the fight to keep their four north-east England seats.

"The NEW North East", proclaimed from government-funded Development Corporation hoardings, will be a recurrent Tory theme in this Labour heartland.

"The region's changing; we've moved away from the smokestack industries. It has new businesses, new industries. It's breaking down socially; it's breaking down socially. Andy Capp's," says Darlington

MP Michael Fallon, the only minister with a seat in the 30 constituencies between the Scottish border and North Yorkshire.

"As people move away from the highly unionised old industry, they are becoming much more in line with the rest of the country," insists Neville Trotter, Tyneside's Tory MP since 1974. "At the last election we were at the nadir of that change. The difference in this election is the success of the transformation."

The north-east has undergone profound change since the late 1970s: the proportion of its workforce employed in coal, steel and shipbuilding has shrunk from one third to 2.5 per cent. Its environment has improved dramatically as heavy industry has dwindled.

High crime levels aside, the region arguably offers a quality of life unsurpassed in the UK for those fortunate enough to be in well-paid, secure jobs.

It is not surprising that the Tories should play the "new" north-east card – they need good news in a region where a 25 per cent swing to Labour would cost them not only Stockton South, held by Tim Devlin in 1987 by just 774 votes, but Tyneside (majority 2,583) and Darlington (majority 2,861).

Even Hexham, (majority 8,066), the only north-east seat which has been Tory since 1945, is causing difficulties – it has entered the campaign without a candidate after the resignation, following an "incident" on London's Hampstead Heath, of MP Alan Amos.

North-east Tories are a dogged bunch: it takes more conviction to be a Conservative in Hartlepool than Kishen. In many respects, Labour is the region's Establishment.

Academic observers, such as Professor John Goddard of Newcastle University's Centre for Urban and Regional Development Studies, suspect the Tories are clutching at straws in asserting that industrial change equals political change.

I don't think there's a one-to-one relationship between the two," says Prof Goddard. "The history of the service sector is still underdeveloped, that many of the jobs it has created are for female part-timers, and that the regional economy's growth faltered in 1990 and went into reverse in

class support. The 1992 "state of the region" report by the Labour-dominated Northern Region Councils Association says the area has fewer clerical, managerial and professional workers than the national average, lower household incomes and England's lowest proportion of those aged 16 and over in education.

Tories argue that Labour would jeopardise the progress the region has made. Privately they hope that, having suffered an above-average 7 per cent regional swing against them in 1987, any swing this time will be far smaller. They also harbour hopes of regaining Langbaurgh – lost to Labour in November's by-election – and Newcastle Central.

In Stockton South, a three-way marginal, Mr Devlin's strongest chance lies in the region is deep-seated. Traditional values are still there." Mr Andrew MacMullen, lecturer in politics at Durham University, says Labour continues to enjoy stronger cross-

The region's recent rise in unemployment has been below the national average, yet it still has mainland Britain's highest rate.

Tories argue that Labour would jeopardise the progress the region has made. Privately they hope that, having suffered an above-average 7 per cent regional swing against them in 1987, any swing this time will be far smaller. They also harbour hopes of regaining Langbaurgh – lost to Labour in November's by-election – and Newcastle Central.

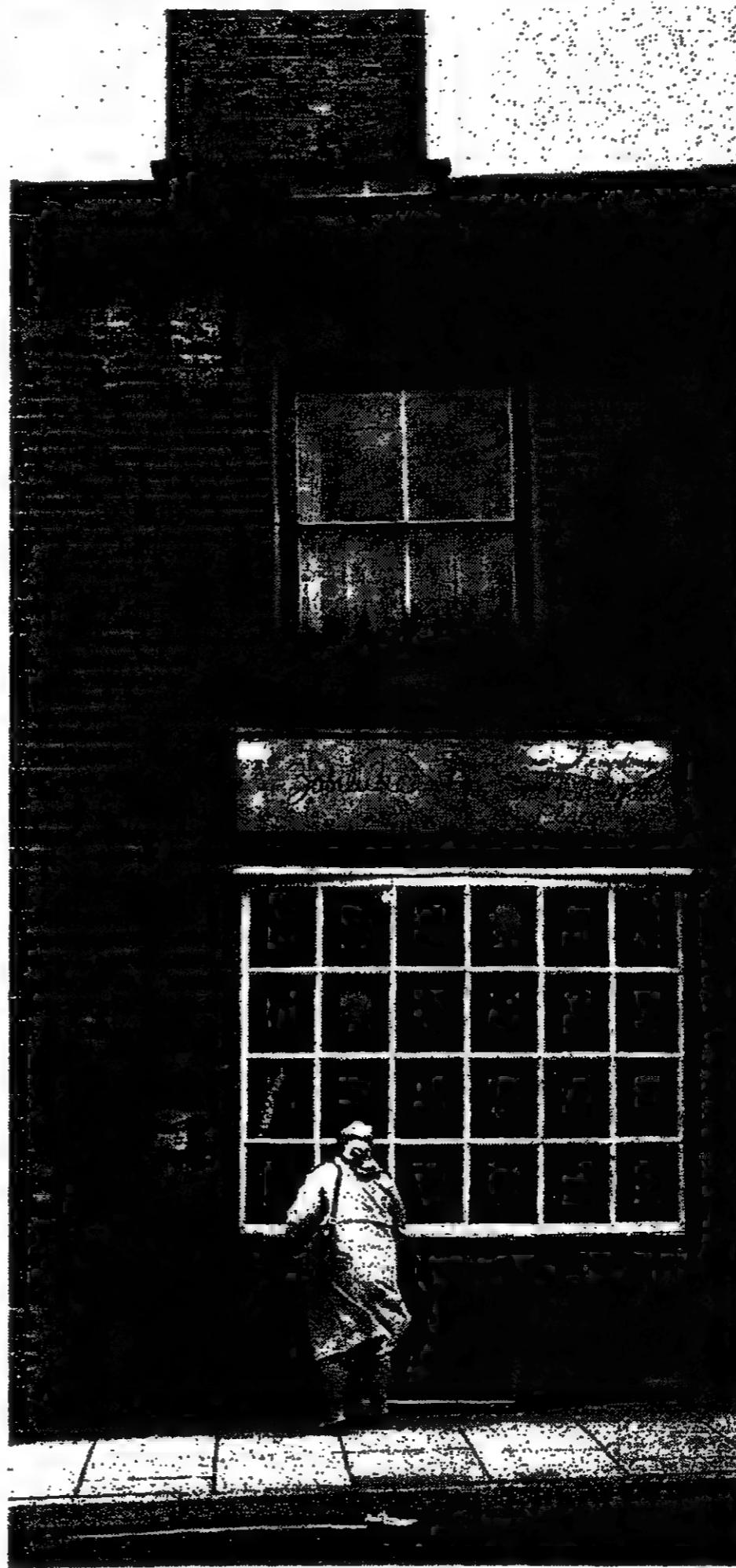
In Stockton South, a three-way marginal, Mr Devlin's strongest chance lies in the region is deep-seated. Traditional values are still there." Mr Andrew MacMullen, lecturer in politics at Durham University, says Labour continues to enjoy stronger cross-

schools minister may help him, though his strident views may cost him votes. Both he and his Labour opponent, Alan Milburn, have intellectual bite and a taste for a fight.

In Tyneside, the Tories will attack the spending of Labour-controlled North Tyneside council: Labour candidate Paddy Cosgrove is a member.

The constituency's brightened Meadow Well estate, scene of riots earlier this year, could be an electoral liability for Mr Cosgrove or Mr Trotter. Apart from a criminal element, Mr Trotter traces Meadow Well's difficulties to the loss of jobs in fisheries after the 1970s "Cod Wars" and shipbuilding's move from brown to high technology. In the new north-east, the past keeps breaking through.

Michael Fallon: he says there are fewer "Andy Capp's" in the north-east since the change in its industrial character



Shopping around: the poll tax may affect Tory hacking in Helmshore, Rossendale Valley

SECURITY

Secret players on the trail with politicians

Jimmy Burns on efforts to stop the IRA disrupting the campaign

IT IS the most secretive issue of the campaign, but politicians can ill afford to ignore it.

Just over two weeks ago the IRA served notice that it would try to disrupt Britain's general election. Within days a bomb on a south London railway track disrupted commuters on Budget day.

With the election campaign under way, security chiefs are trying to guess where one of Europe's most deadly terrorist organisations might strike next.

Senior police officers say there is no room for complacency, particularly given the IRA's record of striking out politicians as targets.

The long-running IRA campaign on the mainland and in Northern Ireland has deliberately avoided following a pattern.

It is thought that at least one terrorist cell could still be at large on the mainland. As one senior police officer put it yesterday: "We cannot afford to underestimate the IRA's military capability."

Because giving details of security arrangements would play into the hands of the IRA, police and party officials are extremely reluctant to talk about the subject. What is certain, however, is that the police officers openly shadowing senior politicians are only the most visible aspect of what one security expert described as a potential "organisational nightmare".

Foremost behind the scenes is the Metropolitan Police's Anti-Terrorist Squad (S013), supposed to be responsible for tracking IRA intentions and movements in co-operation with other departments including MI5, MI6 and the Royal Ulster Constabulary.

Campaign managers and party organisers are responsible for liaising with the police and providing any additional measures. Both Labour and the Conservatives have engaged Security, the private security company, to protect buildings and staff in terms of the number of officers needed for dealing with the growing crime rate.

"There is not a hope in hell of protecting everybody," he said, "and even keeping up with the main players in the campaign is going to be a real headache."

Additional reporting David Owen and Alison Smith

Rise in retail sales signals cautious upturn

By Emma Tucker, Economics Staff

RETAIL sales in Britain rose a modest 0.4 per cent in February, indicating a cautious upturn in consumer demand and bringing the year-on-year increase to 1.5 per cent.

In the three months to February, however, sales grew by only 0.1 per cent, compared with the previous three-month period. In the six months to January sales hardly grew.

The Conservative party, on the defensive following the publication of poor output figures, said the rise was an indication of an imminent economic recovery.

"Retail sales volumes are now firmly established on a modest upward trend, as consumer confidence is being restored," said Mr Norman Lamont, the chancellor of the exchequer.

Mr Gordon Brown, Labour's spokesman on trade and industry, said the figures showed a fall in sales in February when measured by value rather than volume. Economists, meanwhile, warned that the pick-up could easily be reversed.

Mr Michael Saunders, of securities' house Salomon Brothers said: "The trend in

retail sales is still generally flat. Consumer spending in coming months is likely to be held back by weak personal incomes."

The official figures showed that last month's rise was concentrated in mixed-business — mainly department stores — where sales rose by 3.4 per cent on the month. Non-food sales rose 0.7 per cent on the month after falling 1.6 per cent in January. Food sales dropped 1.2 per cent in February after rising 2.3 per cent in January.

Sales in household goods — a sensitive indicator of consumer confidence — rose 3 per cent in the three months to February compared with the previous three month period.

The more optimistic picture of the economy suggested by yesterday's retail sales figures contrasts significantly with the monthly industrial output figures released earlier this week which showed a fall of 0.7 per cent in February. The year on year decline in manufacturing output was 3.5 per cent.

The two sets of figures suggest retailers are running down stocks rather than making new orders.

The IoD has 2,800 female members out of a total mem-

Discrimination haunts women executives

Diane Summers reports on the growing fear of bias among leading female directors

MOST female company directors believe women in Britain are the victims of workplace discrimination, according to a survey on women's views at the Institute of Directors (IoD).

Of the female executives questioned by the IoD, 75 per cent said bias was common and a third said they had direct experience of sex discrimination, particularly in the early stages of their careers.

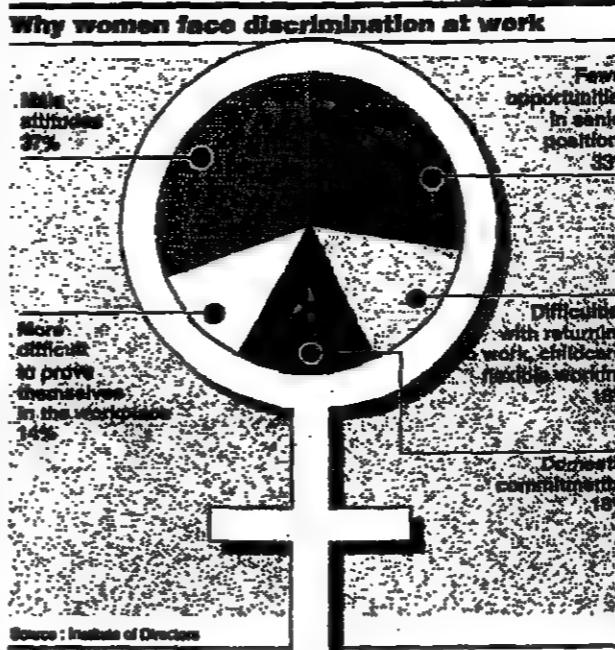
The official figures showed that last month's rise was concentrated in mixed-business — mainly department stores — where sales rose by 3.4 per cent on the month. Non-food sales rose 0.7 per cent on the month after falling 1.6 per cent in January. Food sales dropped 1.2 per cent in February after rising 2.3 per cent in January.

Sales in household goods — a sensitive indicator of consumer confidence — rose 3 per cent in the three months to February compared with the previous three month period.

The more optimistic picture of the economy suggested by yesterday's retail sales figures contrasts significantly with the monthly industrial output figures released earlier this week which showed a fall of 0.7 per cent in February. The year on year decline in manufacturing output was 3.5 per cent.

The two sets of figures suggest retailers are running down stocks rather than making new orders.

The IoD has 2,800 female members out of a total mem-



bership in the UK of more than 33,500. The survey of a random sample of 200 women directors, of whom 90 per cent were executive directors.

The main findings of the survey include:

• Discrimination against women. Men and women do not get equal chances at work, for a perceived lack of equal opportunities were male atti-

tudes towards women (37 per cent); fewer opportunities for women in senior positions (33 per cent); difficulties with women returning to work, childcare, flexible working (18 per cent); women's domestic commitments (18 per cent); and the difficulty of women proving themselves in the workplace (14 per cent).

• Obstacles faced by women. According to 87 per cent of female directors, women face obstacles not encountered by their male counterparts. These are: responsibilities to children (33 per cent); the need for career breaks (28 per cent); male prejudice (23 per cent); not being taken seriously (21 per cent); lack of childcare (18 per cent); and domestic responsibilities (16 per cent).

• Obstacles faced personally. Thirty-six per cent of female directors thought they personally had to face obstacles not faced by male colleagues. The obstacles included women having to prove themselves and work harder and the assumption that senior positions should be filled by men.

• Quotas and targets. There was widespread opposition by female directors to quotas and, to a lesser extent, targets for the promotion of women. A total of 89 per cent said they would oppose the introduction of quotas in their companies and 68 per cent said they would not want to see targets.

• Tax relief on childcare. There was strong feeling that tax relief should be provided on childcare: 68 per cent strongly agreed with the idea and 17 per cent agreed quite strongly.

• What companies do now. Actual practice is in sharp contrast to what female directors say should happen: of those who did not think their companies were too small to provide measures to encourage women, 21 per cent reported that no steps at all were taken. Only 2 per cent of companies provided workplace nurseries and career breaks were available in just 23 per cent of cases.

• Tax relief on childcare. There was strong feeling that tax relief should be provided on childcare: 68 per cent strongly agreed with the idea and 17 per cent agreed quite strongly.

• What companies do now. Actual practice is in sharp contrast to what female directors say should happen: of those who did not think their companies were too small to provide measures to encourage women, 21 per cent reported that no steps at all were taken. Only 2 per cent of companies provided workplace nurseries and career breaks were available in just 23 per cent of cases.

• Tax relief on childcare. There was strong feeling that tax relief should be provided on childcare: 68 per cent strongly agreed with the idea and 17 per cent agreed quite strongly.

• What companies do now. Actual practice is in sharp contrast to what female directors say should happen: of those who did not think their companies were too small to provide measures to encourage women, 21 per cent reported that no steps at all were taken. Only 2 per cent of companies provided workplace nurseries and career breaks were available in just 23 per cent of cases.

• Tax relief on childcare. There was strong feeling that tax relief should be provided on childcare: 68 per cent strongly agreed with the idea and 17 per cent agreed quite strongly.

• What companies do now. Actual practice is in sharp contrast to what female directors say should happen: of those who did not think their companies were too small to provide measures to encourage women, 21 per cent reported that no steps at all were taken. Only 2 per cent of companies provided workplace nurseries and career breaks were available in just 23 per cent of cases.

• Tax relief on childcare. There was strong feeling that tax relief should be provided on childcare: 68 per cent strongly agreed with the idea and 17 per cent agreed quite strongly.

• What companies do now. Actual practice is in sharp contrast to what female directors say should happen: of those who did not think their companies were too small to provide measures to encourage women, 21 per cent reported that no steps at all were taken. Only 2 per cent of companies provided workplace nurseries and career breaks were available in just 23 per cent of cases.

• Tax relief on childcare. There was strong feeling that tax relief should be provided on childcare: 68 per cent strongly agreed with the idea and 17 per cent agreed quite strongly.

• What companies do now. Actual practice is in sharp contrast to what female directors say should happen: of those who did not think their companies were too small to provide measures to encourage women, 21 per cent reported that no steps at all were taken. Only 2 per cent of companies provided workplace nurseries and career breaks were available in just 23 per cent of cases.

• Tax relief on childcare. There was strong feeling that tax relief should be provided on childcare: 68 per cent strongly agreed with the idea and 17 per cent agreed quite strongly.

• What companies do now. Actual practice is in sharp contrast to what female directors say should happen: of those who did not think their companies were too small to provide measures to encourage women, 21 per cent reported that no steps at all were taken. Only 2 per cent of companies provided workplace nurseries and career breaks were available in just 23 per cent of cases.

• Tax relief on childcare. There was strong feeling that tax relief should be provided on childcare: 68 per cent strongly agreed with the idea and 17 per cent agreed quite strongly.

• What companies do now. Actual practice is in sharp contrast to what female directors say should happen: of those who did not think their companies were too small to provide measures to encourage women, 21 per cent reported that no steps at all were taken. Only 2 per cent of companies provided workplace nurseries and career breaks were available in just 23 per cent of cases.

• Tax relief on childcare. There was strong feeling that tax relief should be provided on childcare: 68 per cent strongly agreed with the idea and 17 per cent agreed quite strongly.

• What companies do now. Actual practice is in sharp contrast to what female directors say should happen: of those who did not think their companies were too small to provide measures to encourage women, 21 per cent reported that no steps at all were taken. Only 2 per cent of companies provided workplace nurseries and career breaks were available in just 23 per cent of cases.

• Tax relief on childcare. There was strong feeling that tax relief should be provided on childcare: 68 per cent strongly agreed with the idea and 17 per cent agreed quite strongly.

• What companies do now. Actual practice is in sharp contrast to what female directors say should happen: of those who did not think their companies were too small to provide measures to encourage women, 21 per cent reported that no steps at all were taken. Only 2 per cent of companies provided workplace nurseries and career breaks were available in just 23 per cent of cases.

• Tax relief on childcare. There was strong feeling that tax relief should be provided on childcare: 68 per cent strongly agreed with the idea and 17 per cent agreed quite strongly.

• What companies do now. Actual practice is in sharp contrast to what female directors say should happen: of those who did not think their companies were too small to provide measures to encourage women, 21 per cent reported that no steps at all were taken. Only 2 per cent of companies provided workplace nurseries and career breaks were available in just 23 per cent of cases.

• Tax relief on childcare. There was strong feeling that tax relief should be provided on childcare: 68 per cent strongly agreed with the idea and 17 per cent agreed quite strongly.

• What companies do now. Actual practice is in sharp contrast to what female directors say should happen: of those who did not think their companies were too small to provide measures to encourage women, 21 per cent reported that no steps at all were taken. Only 2 per cent of companies provided workplace nurseries and career breaks were available in just 23 per cent of cases.

• Tax relief on childcare. There was strong feeling that tax relief should be provided on childcare: 68 per cent strongly agreed with the idea and 17 per cent agreed quite strongly.

• What companies do now. Actual practice is in sharp contrast to what female directors say should happen: of those who did not think their companies were too small to provide measures to encourage women, 21 per cent reported that no steps at all were taken. Only 2 per cent of companies provided workplace nurseries and career breaks were available in just 23 per cent of cases.

• Tax relief on childcare. There was strong feeling that tax relief should be provided on childcare: 68 per cent strongly agreed with the idea and 17 per cent agreed quite strongly.

• What companies do now. Actual practice is in sharp contrast to what female directors say should happen: of those who did not think their companies were too small to provide measures to encourage women, 21 per cent reported that no steps at all were taken. Only 2 per cent of companies provided workplace nurseries and career breaks were available in just 23 per cent of cases.

• Tax relief on childcare. There was strong feeling that tax relief should be provided on childcare: 68 per cent strongly agreed with the idea and 17 per cent agreed quite strongly.

• What companies do now. Actual practice is in sharp contrast to what female directors say should happen: of those who did not think their companies were too small to provide measures to encourage women, 21 per cent reported that no steps at all were taken. Only 2 per cent of companies provided workplace nurseries and career breaks were available in just 23 per cent of cases.

• Tax relief on childcare. There was strong feeling that tax relief should be provided on childcare: 68 per cent strongly agreed with the idea and 17 per cent agreed quite strongly.

• What companies do now. Actual practice is in sharp contrast to what female directors say should happen: of those who did not think their companies were too small to provide measures to encourage women, 21 per cent reported that no steps at all were taken. Only 2 per cent of companies provided workplace nurseries and career breaks were available in just 23 per cent of cases.

• Tax relief on childcare. There was strong feeling that tax relief should be provided on childcare: 68 per cent strongly agreed with the idea and 17 per cent agreed quite strongly.

• What companies do now. Actual practice is in sharp contrast to what female directors say should happen: of those who did not think their companies were too small to provide measures to encourage women, 21 per cent reported that no steps at all were taken. Only 2 per cent of companies provided workplace nurseries and career breaks were available in just 23 per cent of cases.

• Tax relief on childcare. There was strong feeling that tax relief should be provided on childcare: 68 per cent strongly agreed with the idea and 17 per cent agreed quite strongly.

• What companies do now. Actual practice is in sharp contrast to what female directors say should happen: of those who did not think their companies were too small to provide measures to encourage women, 21 per cent reported that no steps at all were taken. Only 2 per cent of companies provided workplace nurseries and career breaks were available in just 23 per cent of cases.

• Tax relief on childcare. There was strong feeling that tax relief should be provided on childcare: 68 per cent strongly agreed with the idea and 17 per cent agreed quite strongly.

• What companies do now. Actual practice is in sharp contrast to what female directors say should happen: of those who did not think their companies were too small to provide measures to encourage women, 21 per cent reported that no steps at all were taken. Only 2 per cent of companies provided workplace nurseries and career breaks were available in just 23 per cent of cases.

• Tax relief on childcare. There was strong feeling that tax relief should be provided on childcare: 68 per cent strongly agreed with the idea and 17 per cent agreed quite strongly.

• What companies do now. Actual practice is in sharp contrast to what female directors say should happen: of those who did not think their companies were too small to provide measures to encourage women, 21 per cent reported that no steps at all were taken. Only 2 per cent of companies provided workplace nurseries and career breaks were available in just 23 per cent of cases.

• Tax relief on childcare. There was strong feeling that tax relief should be provided on childcare: 68 per cent strongly agreed with the idea and 17 per cent agreed quite strongly.

• What companies do now. Actual practice is in sharp contrast to what female directors say should happen: of those who did not think their companies were too small to provide measures to encourage women, 21 per cent reported that no steps at all were taken. Only 2 per cent of companies provided workplace nurseries and career breaks were available in just 23 per cent of cases.

• Tax relief on childcare. There was strong feeling that tax relief should be provided on childcare: 68 per cent strongly agreed with the idea and 17 per cent agreed quite strongly.

• What companies do now. Actual practice is in sharp contrast to what female directors say should happen: of those who did not think their companies were too small to provide measures to encourage women, 21 per cent reported that no steps at all were taken. Only 2 per cent of companies provided workplace nurseries and career breaks were available in just 23 per cent of cases.

• Tax relief on childcare. There was strong feeling that tax relief should be provided on childcare: 68 per cent strongly agreed with the idea and 17 per cent agreed quite strongly.

• What companies do now. Actual practice is in sharp contrast to what female directors say should happen: of those who did not think their companies were too small to provide measures to encourage women, 21 per cent reported that no steps at all were taken. Only 2 per cent of companies provided workplace nurseries and career breaks were available in just 23 per cent of cases.

• Tax relief on childcare. There was strong feeling that tax relief should be provided on childcare: 68 per cent strongly agreed with the idea and 17 per cent agreed quite strongly.

• What companies do now. Actual practice is in sharp contrast to what female directors say should happen: of those who did not think their companies were too small to provide measures to encourage women, 21 per cent reported that no steps at all were taken. Only 2 per cent of companies provided workplace nurseries and career breaks were available in just 23 per cent of cases.

• Tax relief on childcare. There was strong feeling that tax relief should be provided on childcare: 68 per cent strongly agreed with the idea and 17 per cent agreed quite strongly.

• What companies do now. Actual practice is in sharp contrast to what female directors say should happen: of those who did not think their companies were too small to provide measures to encourage women, 21 per cent reported that no steps at all were taken. Only 2 per cent of companies provided workplace nurseries and career breaks were available in just 23 per cent of cases.

• Tax relief on childcare. There was strong feeling that tax relief should be provided on childcare: 68 per cent strongly agreed with the idea and 17 per cent agreed quite strongly.

• What companies do now. Actual practice is in sharp contrast to what female directors say should happen: of those who did not think their companies were too small to provide measures to encourage women, 21 per cent reported that no steps at all were taken. Only 2 per cent of companies provided workplace nurseries and career breaks were available in just 23 per cent of cases.

• Tax relief on childcare. There was strong feeling that tax relief should be provided on childcare: 68 per cent strongly agreed with the idea and 17 per cent agreed quite strongly.

• What companies do now. Actual practice is in sharp contrast to what female directors say should happen: of those who did not think their companies were too small to provide measures to encourage women, 21 per cent reported that no steps at all were taken. Only 2 per cent of companies provided workplace nurseries and career breaks were available in just 23 per cent of cases.

• Tax relief on childcare. There was strong feeling that tax relief should be provided on childcare: 68 per cent strongly agreed with the idea and 17 per cent agreed quite strongly.

• What companies do now. Actual practice is in sharp contrast to what female directors say should happen: of those who did not think their companies were too small to provide measures to encourage women, 21 per cent reported that no steps at all were taken. Only 2 per cent of companies provided workplace nurseries and career breaks were available in just 23 per cent of cases.

• Tax relief on childcare. There was strong feeling that tax relief should be provided on childcare: 68 per cent strongly agreed with the idea and 17 per cent agreed quite strongly.

• What companies do now. Actual practice is in sharp contrast to what female directors say should happen: of those who did not think their companies were too small to provide measures to encourage women, 21 per cent reported that no steps at all were taken. Only 2 per cent of companies provided workplace nurseries and career breaks were available in just 23 per cent of cases.

• Tax relief on childcare. There was strong feeling that tax relief should be provided on childcare: 68 per cent strongly agreed with the idea and 17 per cent agreed quite strongly.

• What companies do now. Actual practice is in sharp contrast to

TECHNOLOGY

Putting a face to a phone

Seeing the people you telephone has moved a step closer this week as two companies prepare to launch videophones for consumer use. BT and Amstrad plan to introduce products, manufactured by GEC-Marconi, in time for Christmas. The likely price tag will be £399.

Until now, most videophone research has been aimed at the business market, with advances in videoconferencing spearheading developments. But the new GEC-Marconi videophone can use either traditional analogue systems or the new digital exchanges, the latter being up around 50 per cent of the UK phone network.

The difficulty with the analogue system has been in compressing the amount of information sent into the line to produce a clear moving picture, and adequate sound quality. But developments in data compression and integrated software have enabled the breakthrough to be made to standards the manufacturer hopes will become the norm for the industry.

The unit contains a three-inch square flip-up screen, which receives colour pictures from a finger-sized camera situated above. It plugs into a normal telephone socket and calls cost the normal rate. The screen and camera can be placed down if not required. The videophone has a "picture refreshment rate" of the transmission rate of frames per second of around 10 compared with a television rate of 25. This means that there is a slight time lag on sudden movements — and a tendency to make the image slightly larger than normal. Otherwise the picture is surprisingly clear.

GEC-Marconi says it is developing separate types of unit for Amstrad and BT, although the product will use similar components. These developments mark the latest stage in an increasingly competitive business with manufacturers racing to open up the market. Earlier this year AT&T announced it was testing an analogue videophone in the US which would retail at around \$1,500 (£850).

Christopher Price

Britain's Post Office is jumping on the "open systems" bandwagon. It has appointed Hewlett-Packard to supply its equipment, and over the next couple of years intends to install £20m worth of Unix-based systems and software to sit alongside its IBM infrastructure.

The Post Office expects to enjoy big economic benefits from the move — a reduction in capital expenditure, better performance from hardware investments, and great flexibility, not least in delivering new applications to its operating companies.

Three things are especially striking here:

- First, the Post Office has developed an open IT strategy to control the proliferation of Unix systems across the group. The strategy offers technical coherence, without inhibiting the evident enthusiasm for, and deliverability of, Unix-based systems.

- Second, the Post Office has put it through an exhausting formal procurement process and selected a single strategic supplier of open systems hardware. In other words, the Post Office feels more secure in a long-term partnership.

- Third, it has joined a growing body of senior IT users — BT, BP, Boots, Unilever, DHL — in a alliance which promises to deliver at least the revolutionary potential of IT in business.

The seismic effects of the computer industry itself are well documented, not least in the balance sheets of IBM and the rest of the proprietary world. Their attempts to demonstrate credible open products and marketing strategies prove the strength of the movement.

According to Simon Forge, principal consultant for CSC Index in Paris, "Even a year ago you could still argue that proprietary systems would go on forever. But we are past a question about the viability of open systems."

But this is only part of the story. Forge detects a new and highly pragmatic attitude to open systems development. It cannot wait for the standards process, he argues. A new consensus is also emerging which articulates open systems as much in terms of basic computing trends — desk-top hardware performance, client-server architectures, complex distributed networks, relational databases and sophisticated graphical user interfaces — as in any formal standards-making process.

As Norman Schofield, partner at PA Consulting argues, these technologies are now "sufficiently capable, cheap and reliable to take the weight of primary responsibility for corporate information". It is

Dave Madden explains why the open systems movement has so many dedicated followers

Attracted by a taste of freedom

that you can run the same piece of software on computers from different vendors. Scalability is running that software on machines of different sizes. Interoperability allows diverse hardware software components to work together, typically across a distributed network.

Progress is evident in each of these areas. Improvements in hardware price performance, delivered increasingly by highly parallel architectures or RISC-based processors, give unprecedented scalability. This in turn encourages widespread "downsizing". As Earle points out, applications which were once supported by a multimillion-pound mainframe investment now run happily on processors, or across networks, costing just tens of thousands.

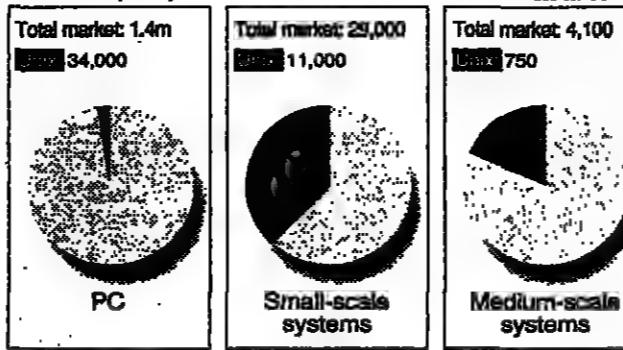
Similarly, there is movement on the standards front. The International Standards process underpins much of this open systems initiative. Public standards (most notably OSI Communications, and Posix, which defines calls between an application and operating system) and industry-based standards (X-Windows, XPG3, and the prospect of only two versions of Unix from the Open Software Foundation and Unix International, respectively) are slowly maturing.

But this is only part of the story. Earle detects a new and highly pragmatic attitude to open systems development. It cannot wait for the standards process, he argues. A new consensus is also emerging which articulates open systems as much in terms of basic computing trends — desk-top hardware performance, client-server architectures, complex distributed networks, relational databases and sophisticated graphical user interfaces — as in any formal standards-making process.

As Norman Schofield, partner at PA Consulting argues, these technologies are now "sufficiently capable, cheap and reliable to take the weight of primary responsibility for corporate information". It is

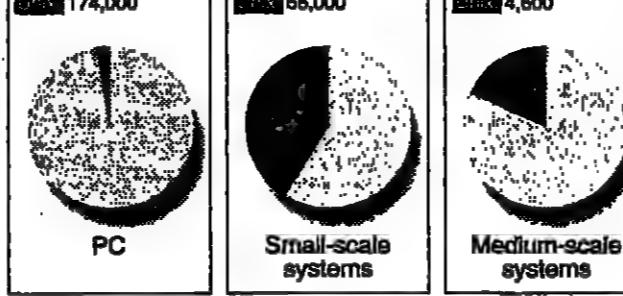
Unix market in Europe

UK sales (units)



Source: IDC 1991

European sales (units)



their convergence, within the context of open systems, which promises not only to empower the end-users, but to make IT a real competitive force, arguably for the first time.

So this is where the real momentum is coming from. Users such as these have finally appreciated that IT is not necessarily the expensive frustration of long experience. Ironically, says John Spikes, director of strategic marketing at Oracle, the software developer, if anything business users have "bought into" the open systems concept far beyond what can be delivered.

No doubt the true distributed, integrated computing environment remains a thing of fantasy, but there is enough technology in place, enough precedents, enough demonstrable benefits, to encourage the Post Office and its peers.

Glen Peters, head of Price Waterhouse's open systems group, points to striking economies at his client BP. As the company rolls out its pan-European open systems infrastructure, savings have been made in applications development costs and in the proportional cost of hardware to total IT spend.

Similarly, Paul Livsey, deputy chairman of House of Fraser stores, says the company's open strategy has given it the flexibility to develop new applications at a fraction of their traditional cost. The group now has "a phenomenal

basis for competition between suppliers", he says.

Unilever's experience is perhaps the most telling of all. It embraced open systems at the end of 1990, and its goal was to "create an application in one Unilever company and use it in any of the other 499," says Mike Johnson, IT director.

Proprietary computing areas had frustrated the transfer of good ideas. With those barriers broken, Johnson believes that over time the new regime will increase Unilever's basic productivity by "hundreds of millions of pounds".

There are two stumbling blocks on this course, however.

First, IT is getting more complicated. In particular, multi-vendor environments throw the onus of technical responsibility back to the users. This is why the Post Office views its partnership with HP as an "insurance policy".

Second, the legacy of proprietary investment. Schofield believes that it is "criminal" for businesses to add to proprietary systems. But moving inherited applications from a proprietary, often mainframe-oriented, environment to a distributed open one represents not just a technical complication but a business risk.

Migration methodologies are emerging to help manage this process, and their common denominator is that an enterprise-wide information architecture — in essence a blueprint for constructing computing and telecommunications applications and systems across the business — is a prerequisite to moving to open systems successfully. Similarly, as is the case at the Post Office and Unilever, the view is that open system strategies must be tested in purely business terms.

Not surprisingly, as Forge notes, the fastest, most determined uptake has been in global businesses — MacDonal's, DHL, Federal Express — where there is an imperative to clone systems quickly. Conversely, where the mainframe data centre is institutionalised — in airline reservations systems, for example — there is less penetration.

Overall, Earle estimates that perhaps 30 per cent of businesses are approaching open systems incrementally — starting with a new application such as a customer service system to prove the concept. The rest, he suggests, are just watching and waiting. But, as Schofield argues, they should not wait too long: "The choice is to be a leader, an early follower, or too late."

Offices follow the factory's example

By Joia Shillingford

Gains in office productivity could rival those achieved in manufacturing if a new approach, known as business process redesign (BPR), succeeds.

The rationale behind BPR is that concepts like Japan's "best manufacturing practice", which uses just-in-time techniques, can be applied to the office as well as the factory. In manufacturing, physical layout is important because moving materials around can be costly. In the office, delays in dealing with important documents occur because they pass between too many people, departments or offices.

"BPR looks at the which the business wants to reach and works backwards to achieve them"

BPR often evolves out of a "total quality management" initiative.

Rank Xerox, a UK pioneer in business process redesign, took TQM as far as it could but found that it still was not meeting customer needs. Rob Walker, Rank Xerox's director of business management systems and quality, started to apply techniques similar to BPR which he had come across in Japan in the 1980s.

As a result, many of the company's processes now take substantially less time. Specialised individual contracts (for customers requiring, say, special payment or leasing terms) take less than two days to process instead of 100.

George Newman, IDC's US director of services research, estimates that the worldwide market for BPR will be worth \$1.5bn by 1996. "BPR is the high ground where the expertise of IT supplier, management and consultancies overlap," he says.

FT CONFERENCES

INTERNATIONAL PACKAGING AND THE ENVIRONMENT

London, 23 & 24 March

The conference is held at a time of increasing upheaval for the packaging industry as the impact of environmental legislation begins to bite. Speakers taking part include Mr Clemens Stroehmann, State Secretary at the German Federal Ministry for the Environment, Mr Sverker Marin-Löf of SCA, Dr Hans Reusing of the Tetra Pak-Alfa Laval Group and Mr György Vizsai of the Hungarian Association of Packaging and Materials Handling. A manufacturer's view of redesigning packaging to meet trends in European legislation will be addressed by Dr Graham Gladden of Lever Brothers and Mr Gérard Prét de Nante. A retailer's response will be given by Mr Michael Samuel of J Sainsbury.

INTERNATIONAL SECURITIES MARKETS: LIMITING MARKET RISK

London, 12 & 13 May

This high-level conference will focus on the multi-lateral attempts to limit market risk, and will provide a broad international perspective of market regulation, how the markets are developing and the management issues of assessing and controlling risk. Speakers include Marin Vile of the Securities and Investments Board, Jean Saint-Geours of the Commission des Opérations de Bourse, Geoffrey Fitchew of the Commission of the European Communities, Pen Kent of the Bank of England, Dr Thomas Huertas of Citibank and Jonathan Davis of BZW Equities.

VENTURE SYMPOSIUM 1992

Madrid, 3-5 June

Venture performance in the 1980s will be reviewed at this year's EVCA symposium. A panel of institutional investors will examine venture capital as an asset class, compared with alternative investment options, and discuss the advantages of investing in venture capital as part of a total investment strategy. In addition, the prospects for key industry sectors will be assessed.

COMMERCIAL AVIATION AND AEROSPACE IN EAST AND WEST EUROPE

Berlin, 11 & 12 June

Timed to precede ILA '92 at Berlin Brandenburg, the conference will focus on the opportunities for co-operation and collaboration in the aerospace industry. The implications of political changes, industrial and economic problems, and the opportunities for Western companies to develop new links with the East will be under discussion. The panel of speakers includes Mr Vitaly Yelimov, Russian Minister of Transport, Dr Martin Bangemann of the EEC; Mr Lawrence Clarkson of The Boeing Company, Mr Adam Brown of Airbus Industrie, Mr Jürgen Weber of Lufthansa and Sir Colin Marshall of British Airways.

WORLD GOLD

Montreux, 22 & 23 June

The 1992 meeting will provide a unique forum for producers, traders, bankers and users, to debate current market trends and review the outlook for gold in the 1990s. Expert speakers will debate central bank and investment attitudes to gold, review the short and medium term outlook for the gold price and analyse the challenges facing the mining industry.

All enquiries should be addressed to: Financial Times Conference Organisation, 128 Jermyn Street, London SW1Y 4UL Tel: 071-925 2323 (24-hour answering service), Telex: 27347 FTCONF G, Fax: 071-925 2125

APPOINTMENTS ADVERTISING

appears every Wednesday & Thursday (UK) & Friday (in the International Edition only.)

TAKE A DAY OFF FROM BUSINESS PROBLEMS SPEND A DAY LEARNING ABOUT BUSINESS SOLUTIONS.

If the Information Technology industry stands for one thing, it stands for solutions.

New answers to new challenges. New opportunities. New efficiencies. New capabilities.

Which is why forward-thinking companies turn to the IT industry as a way of looking over the horizon. To anticipate tomorrow's business needs. To take a bearing on the future. To stay ahead.

And there's no more productive way of doing this than by coming to The Which Computer? Show in April. A show geared to total business solutions.

In most visible features include five Application Centres dedicated to all key business sectors. Supporting these will be Application Trials.

Significant IT advances will be represented in four Innovation Centres.

And MacWorld Expo, the show for business and corporate Macintosh users will be incorporated into The 1992 Show as a Centre.

It's a more focused, more effective show. And one where every minute of your time will be well spent.

And by visiting Communications 92 at the NEC on the same dates, you can make even better use of your time.

So call now for your complimentary ticket and book a day off in your diary for The 1992 Which Computer? Show. It could be the solution to all your business problems. Students will be allowed entry into the exhibition. No under 16s.

FT6/92

TICKET HOTLINE 081-984 7333 FOR FREE TICKETS

WHICH COMPUTER? SHOW

10 APRIL 1992

NATIONAL EXHIBITION CENTRE, BIRMINGHAM, U.K.

Students will not be allowed entry into the exhibition. No under 16s.

While your money earns high interest offshore...



...you can now spend it on any shore.

If you are living or working overseas, TSB's Offshore Premium Account is probably the only bank account you need. It offers you a high rate of interest paid gross quarterly — with instant access to your money — and the additional convenience of TSB's new Bankcard which can be used worldwide at any bank or shop displaying the VISA sign.

The money you withdraw or the purchases you make are debited directly from your TSB Offshore Premium Account. Each transaction is itemised in full on your free quarterly bank statement. Your only limit is your account balance.

TSB Bank Channel Islands Limited, Overseas Branch, PO Box 597, St David Place, St Helier, Jersey, Channel Islands.

For further information about opening a TSB Offshore Premium Account simply fill in the coupon and post it to John Huichin, TSB Bank Channel Islands Limited, Overseas Branch, PO Box 597, St David Place, St Helier, Jersey, Channel Islands.

John Huichin, TSB Bank Channel Islands Limited, Overseas Branch, PO Box 597, St David Place, St Helier, Jersey, Channel Islands.

Name _____

Address _____

Postcode _____

Telephone _____

Telex _____

Fax _____

Other _____

Postcode _____

Telephone _____

Telex _____

Fax _____

Other _____

Postcode _____

Telephone _____

Telex _____

MANAGEMENT: Marketing and Advertising

Old Joe is giving doctors the hump

Nikki Tait investigates controversy over Camel

Is Old Joe Camel, the suave cartoon dormitory who has been credited with reviving a cigarette brand, about to become a victim of his own success?

The US medical profession certainly hopes so. It hates him with a vengeance — so much so, that the US Surgeon General called this month for a voluntary withdrawal of all "Old Joe" advertising for Camel cigarettes. Old Joe's problem, according to the medical lobby, is that children like him too much.

The furore says a lot about the tobacco advertising controversy in the US. While Europe flirts with a comprehensive ban on tobacco ads, anti-smoking campaigners on the other side of the Atlantic have settled down to a war of attrition.

In some areas, particularly at state level, there have been well-publicised successes. Californians, for example, voted in 1988 to increase tobacco taxes and devote some of these revenues to anti-smoking promotions, including advertising.

More generally, US cigarette consumption has been in steady decline — about 3 per cent a year — a trend which is usually attributed to better publicity of the health issues.

But if there is one area where the industry and the anti-smoking lobbyists still clash with particular passion, it is over promotions which allegedly target "vulnerable" consumers — ethnic groups and adolescents, in particular.

No campaign has been more controversial than "Old Joe". The Camel trademark is owned by R.J. Reynolds, the number two tobacco manufacturer. Like many full-priced brands, it had been losing ground both to aggressive rivals and cheaper cigarettes. According to R.J.R. Camel's domestic market share in the mid-1980s stood at about 4.4 per cent.

In 1987, however, the company decided to revamp a highly-stylised Camel campaign which was originally devised in France a decade earlier. It had featured a cartoon camel and preached a "smooth character" message.

Soon, Joe with his protruding snout — suspiciously phallic, said the critics — appeared on a massive billboard in New York's Times Square. The cartoon camel began to feature in print ads and on other promotional material. He was seen in the company of other partying camels or in suitably luxurious surroundings. He invariably commanded the scene in cool, macho style.

Last December, the Journal of the American Medical Association (JAMA) published research which suggested that the "Old Joe" ads were widely recognised by children, even those as young as three years old. Moreover, Old Joe was "far more successful at marketing Camel cigarettes to children than adults".

According to JAMA, Joe's influence was evidenced by a sharp rise in the percentage of children who picked Camel as their preferred brand — 32.8 per cent in these new samples, compared with 0.5 per cent in surveys completed before the Old Joe campaign began.

R.J. Reynolds' response was speedy and emphatic. It claimed that its own studies (backed up by Office of Smoking and Health data) showed that 98 per cent of Camel sales went to smokers of 18-plus. It denied any interest in encouraging "youth" smoking — not least, because of the potential backlash which this could provoke. And it noted that while the "Old Joe" campaign had successfully stabilised Camel's overall market share, it had done little to increase it. But it may not be the only US tobacco company affected by the controversy. Brown & Williamson, which is owned by Britain's BAT Industries, is currently test-marketing two new campaigns for its Kool brand.

The OMA tests are said to involve traditional "life-style" type advertising, while the Virginia tests centre on Willie, a savvy cartoon penguin. B&W

can Medical Association's sight. Louanne Brisbow, an AMA trustee, concedes that pleas for voluntary withdrawal of the cartoon camel are also aimed at providers of advertising space and at cigarette retailers who use promotional material.

Whether the anti-smoking lobby will prevail is equally debatable. R.J. Reynolds, not surprisingly, denies any backlash and suggests that most space suppliers are firmly wedded to "free speech" principles. Some evidence seems to back this up.

Now York Telephone, whose

booths house "Old Joe" post-

ers, says that so long as material is legal and in good taste, it would not discriminate against any advertiser.

Meanwhile, out on Manhattan's streets, an unscientific straw poll suggests that while retailers know all about the "Old Joe" controversy, keeping a business afloat weighs more heavily.

Ninety per cent of kids can recognise Joe Camel, but how many associate him with cigarettes?" says the man operating a booth on 59th Street. "Educating kids about cigarettes is just not our job," remarked a druggist manager.

Computer superstores are

embryonic; the computer industry sold mainframes with a price tag of \$1m (£578,000) upwards and minicomputers costing from \$50,000 to \$1m. The gross profit margins on office equipment, including computer hardware and software, will open in west London. A second is already planned for Colindale, north west London.

Martin Nielsen, Business Superstore chief executive, says a year research was

needed to give the Business Superstore a European look.

CompuUSA's store in Dallas, Texas, the first in its chain of more than 20 throughout the US, is typical. A large, low structure on the outskirts of the town, its interior is laid out more like a grocery store than a high technology dealership.

A scattering of red-shirted sales assistants give advice when asked. The aisles are lined with processors, monitors, disk drives, and keyboards.

Microcomputer software is

clipped up like packets of soap. Cardboard boxes full of hardware form impromptu islands

Microcomputer sales revolution in store

Alan Cane looks at a hard-sell approach to software

Would you buy a nuclear power plant from a catalogue or a jet airliner by mail order? No more than you would buy a mainframe computer from a supermarket, you might think.

Yet in less than a decade, microcomputers have increased in power and fallen in cost to the point where machines with several times the power of yesterday's mainframes are being piled high and sold cheap in superstores.

Computers have become commodities and are being marketed like soap powder, cornflakes, or more accurately, like their simpler electronic cousins — audio equipment and video recorders.

The phenomenon began in the US a couple of years ago but the idea has now spread to Europe. The first UK computer superstore, PC World, in Croydon,

amid the sea of electronic goodies. Prices are keen; in some cases up to 50 per cent below manufacturer's suggested retail prices.

Now the rapidly declining prices and margins are hacking away at the profitability of distributors and the less sophisticated dealers. There are two principal options for survival: selling in volume with tiny profit margins, as exemplified by the superstores, or finding the basic way to add value through software and systems integration.

Computer superstores are part of a revolution in the distribution of computing products. Ten years ago, the economics of the full manufacturer held sway. The microcomputer business was

distributors, dealers and value added resellers — dealers with the expertise to develop software for their customers.

Nielsen, a 40-year-old veteran of international retailing, aims for an approach which, he says, respects the technology. The Business Superstore will sell attention to colour, lighting and decor in a way foreign to its US equivalents.

Computer superstores are part of a revolution in the distribution of computing products. Ten years ago, the economics of the full manufacturer held sway. The microcomputer business was

requires customers to be members but which offers a range of products in their original cardboard cartons at exceptionally low prices.

Profit margins of only a few per cent are typical. There is no sales support, training or technological expertise available.

According to Personal Technology Research, a US marketing company, more than 52 per cent of personal computer sales will go through retailers by 1993.

In 1990, sales of computers and related products through computer superstores reached \$1.15bn compared with \$700m for warehouse clubs.

CompuUSA reckons to be the leading operator of large format computer superstores in the US. Last year it had sales per store ranging from \$2m to \$8m.

But it is proving a precarious business, with operating income in good years averaging 1 to 2 per cent of sales. In the three years since the company has been trading as CompuUSA, it has not made an overall profit.

Business Superstore in the US hopes to avoid CompuUSA's tough financial experience although Nielsen accepts that with more than \$5m invested to date, it will take time for the business to break even.

Smoke signals emerge on EC tobacco curbs

The marketing and advertising world has received an unexpected boost from Jacques Delors, the EC president.

In the past, Delors has been associated with threats to impose tight, EC-wide restrictions on many areas of advertising and marketing.

But rather a different message came across at meeting this month between Delors and the European Publishers' Council (EPC), which groups 19 leading newspaper and magazine publishers across Europe.

The most sensitive issue is proposed legislation to ban tobacco advertising throughout the EC.

Health ministers, meeting in May, are expected to reject the plan although the outcome could be different if Britain has a Labour government by then.

Curbs on tobacco promotion were originally expected to be followed a ban on alcohol advertising. Further legislation threatening the advertising and marketing of financial services, food labelling, motor vehicles, distance

selling, data protection and children's toys, has been pending.

But in London, Delors told the EPC: "There is no question of tobacco today, other areas tomorrow... Tobacco is a special case". Delors added that "subsidy will be used more and more, and the EC will intervene less and less".

The British Advertising Association believes that Delors has been persuaded that self-regulation in line with national and cultural differences within the EC member states is preferable to a blanket drive to harmonise legislation throughout the Community.

However, the Association remains cautious. Richard Wade, director general, said: "It will be interesting to see whether the new approach is applied to directives at present being formulated". Among the most important is the directive on data protection, which as it stands could eliminate many of the direct marketing activities currently conducted in the UK.

Gary Mead

WHY MOVE TO A LOCATION THAT'S ONLY INTERESTED IN ONE KIND OF BUSINESS?

FOR THE SAME REASON THAT OVER 750 DIFFERENT BUSINESSES ARE ALREADY HERE. AND THAT EVERY WEEK ANOTHER ONE ARRIVES OR AN EXISTING ONE EXPANDS. BECAUSE OUR MAIN BUSINESS IS GROWTH BUSINESS. EAST KILBRIDE OUR BOTTOM LINE IS SUCCESS.

People who stay at Gloucester Park, just don't want to go home.

Gloucester Park is a new development of luxury serviced apartments that offers those staying in London for a few months a home away from home.

Somewhere to relax and recharge after a busy day where residents have the advantage of a full housekeeping service, and a concierge is on call 24 hours a day.

Attention has been paid to every detail. Each elegantly furnished apartment has numerous amenities including a fully fitted Mick kitchen,

air-conditioning that can be individually controlled and a channel multi-language cable television.

Gloucester Park is centrally located in Kensington, just minutes by underground from both the City and the West End. And being on a direct line to Heathrow it couldn't be easier to reach.

Even though it's hard to leave.

If you would like further information on Gloucester Park Apartments please return the coupon, ring 0181-673 0797 or fax 071-244 5600.

GLoucester PARK
A HOME AWAY FROM HOME IN LONDON

Please return to Gloucester Park Apartments, Freepost, LONDON SW14 7BR (no stamp required if posted in the UK), or ring 0181-673 0797.

Please send me further information.

I would like a sales executive to contact me.

Mr/Mrs/Ms Initials Surname

Telephone _____

Address _____

Postcode _____

Country _____

Tel No. _____

STAY ONE STEP AHEAD FROM SYDNEY TO SEOUL.

You'll find the Financial Times on many leading airlines and at hotels and kiosks in business centres all around the world. So wherever your business takes you, our news and views can still be part of your business day.

Any problems call the FT Copyline on 49 69 15685150.

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

ARTS

Moby Dick

PICCADILLY THEATRE

Moby Dick, or Save the Whales as it should be subtitled, is so extraordinary that you should go and see it at once just in case it fails to catch on. Even if you don't like it, you will hardly regret the experience.

Quite the best thing about it is the staging, which has moments of sheer brilliance and uninhibited fun. The Piccadilly is a largish theatre. The stage for *Moby Dick* has been extended to include what must have been the boxes in the royal and upper circles. Thus the production springs at you from an enveloping semi-circle and does so at three levels: basic stage and the two upper tiers. The fun starts even before the show proper begins. Paper darts are casually launched at the audience from the top reaches of Paul Farnsworth's set.

That is nothing, however, compared with the start of Act 2, by which time the audience has been issued with those glasses that used to go with 3D movies in the 1950s. There is then a spectacular show of small fairies, paper darts and other less identifiable objects winging their way towards you, beyond and back again. It may be no more than a brief theatrical device, but it works like magic.

There are devices galore throughout, including a growing element of suspense. Is the white whale, which so obsesses Captain Ahab, ever going to appear, and how? It does, about 10 minutes before time, but I shall not tell you in what form, save to say that it is a most wonderful coup, mounted even better than the storm that has wracked the stage, and indeed much of the theatre, shortly before.

You may have guessed that this is not quite the *Moby Dick* of the novel. It starts in the

girls' academy of St Godley's, which is unashamedly drawn from Ronald Searle's *St Trinian's*. The school is anarchic to say the least, and is going bust. It decides to put on show in order to raise funds, musical of Herman Melville's book, which gives free ride to the girls' animal spirits, but also produces the spirit of a team.

On first hearing, I had some doubt about the merits of the music by Hereward Kaye and Robert Longden. It does not hang together in the sustained way of the best of Andrew Lloyd Webber. Not all the words of the lyrics are audible. Yet the style becomes enthralling as the show goes on: the second half is much better than the first and "Save the Whales" at the end had the first night audience stamping.

The undoubted star in a team performance is Tony Monopoly as the headmistress of St Godley's and as Captain Ahab. I'm not sure that all the lines are good enough for him, though "Obsession isn't just a perfume" certainly is. Watch him singing, wearing large ear-rings, bouffant hair, a dinner jacket, a long pentalon skirt and a huge cricket pad on his right leg in place of the peg. There is a zest in the production that makes up for any deficiencies in the script.

The flair for detail continues even after the show is over. A fleet of red London double-decker busses is waiting outside the theatre to take the girls back to St Godley's.

Cameron Mackintosh, producer and impresario, deserves credit for picking the show up. It was performed in a different version at the Camden Jazz Festival in 1988. It has been a long haul to get it right: it is not quite right yet, but nearly.

Malcolm Rutherford

Le Roi d'Ys

BLOOMSBURY

This year's University College Opera presentation is of Lalo's once-famous *Roi d'Ys* (Paris Opéra-Comique, 1888). The choice may have been ambitious — since heavier-than-usual demands are placed on chorus and orchestra — but ambition has been rewarded. A lively, enthusiastic performance brings back to London one of the most stirring and enjoyable of all operas outside the regular repertory.

This attempt at a Breton *Lokengrin* marries Grand Opera trappings to the concision and economy of the small-scale French operatic form.

The tale, based on Breton legend, is threaded with *Lohengrin*-like intrigue and treachery, with secret passion (of Marguerite for the warrior Mylio) and jealousy (of Mylio for her beloved, Rosem, Mylio's beloved). The libretto, not exactly distinguished in tone, is a model of getting-a-move-on. Yet the musical foundation of the opera is its Breton rhythmic pulse and colour, most delightfully experienced in the opening choruses and the Act 3 Wedding Scene (including Mylio's beautiful *Aubade*). What reads in the libretto as stock melodrama is made strikingly muscular and pointed by the music.

Mike Ashman's production has been brilliantly designed by Bernard Culshaw in terms of primary-colour costume and sliding panel: it works up a remarkable amount of fast-moving spectacle in a small space and on a limited budget. The means are modern, simple; the management of student-choral forces is both daring

and canny. The threat of immolation that provides the opera with its finale is suggested with billowing sheets and cloth — an over-familiar device made brand-new by the intelligence of its accomplishment.

Student opera-staging of this imaginatively bold kind is always a special pleasure, especially when underwritten by such committed student-chorus singing (in the passable French) and acting. The valiant UCO orchestra's struggles with the complexities of the scoring were less easily concealed. In spite of this, the conductor, David Drummond, kept a strong hand on the dramatic unfolding: the mounting excitement of the closing scene was proof of that.

Of the principals, all requiring a peculiarly French combination of power, elegance and sweetness, by far the most stylish was Hilary Western as Rosem — a lovely performance, accurately and truly sung from an undervalued soprano. Two young visitors from eastern Europe add to the interest of the casting: the inexpert but highly promising Russian tenor Alexander Naujienko (charming in Mylio's *Aubade*) and the forceful but wooden Georgian baritone Irakli Grigashvili (the villain Karnac). As Marguerite, the opera's beau rôle, the mezzo Jenny Miller released flashes of eloquence and passion whenever a constricted vocal technique permitted. Performances tomorrow and Saturday.

Max Lopert

di Figaro (West Berlin 3410 249) Staatsoper unter den Linden 20.00 Christoph von Dohnanyi conducts the Berlin Staatskapelle in Schubert's Eighth Symphony and Dvorák's Ninth, repeated tomorrow. Sat: Michael Gieben conducts *Pelléas et Mélisande*. Sun: *Phèdre* in Aulide (East Berlin 2004 782)

■ CHICAGO Orchestra: Hall 20.00 Daniel Barenboim conducts the Chicago Symphony Orchestra in Beethoven's Fifth Piano Concerto (soloist Evgeny Kissin) and Corigliano's First Symphony, repeated tomorrow afternoon and Sat evening. Tomorrow evening: Jessie Norman song recital. Sun, afternoon: John Adams conducts the St Paul Chamber Orchestra (435 6666).

■ GENEVA Grand Théâtre 20.00 Lieder recital by Robert Holl, accompanied by Andreas Schiff. Sat: Così fan tutte (212311).

■ LEIPZIG Gewandhaus 20.00 Kurt Masur conducts the Gewandhaus Orchestra in an all-Strauss programme, with Julia Verady soloist in the Four Last Songs (7132 252). Tomorrow in the Opernhaus: *La bohème*. Sat: song recital by Simon Estes (7168 273).

■ LONDON DANCE Covent Garden 19.30 Royal Ballet presents the world premiere of



Annette Bening and Warren Beatty in 'Bugsy'

CINEMA

Sweet-and-sour gangster epic

It is the late afternoon of a gangster's life. A gilded haze drifts around his soul, through the holes in his conscience. Bugsy Siegel is about to meet his maker. But who did make Bugsy Siegel? According to *Bugsy* the movie, it was a combination of God, Meyer Lansky and the West Coast gambling and showbiz industries. This brilliant sweet-and-sour gangster epic directed by Barry Levinson (*Rain Man*) and written by James Toback (*The Gambler*, *Fingers*) first does the unspeakable — glamourising his hero-villain by casting Warren Beatty as the Brooklyn-born mobster who stole, killed and created that partition zone called Las Vegas — and then transmits it with the irresistible.

Bugsy was evil. But he did not rise to evil's heights without charm and self-promotional flair; nor without wearing the best suits and seducing the best women. Ergo: Toback and Levinson see the successful gangster as a not-too-distant cousin to the successful movie star. More, they discovered that Bugsy himself made a screen test soon after being posted to Los Angeles by his New York crime-partners Lansky and "Lucky" Luciano. In the event, Bugsy's experience of stardom was confined to romancing aspiring actress Virginia Hill (Annette Bening) and to visiting Warren Beatty as the Brooklyn-born mobster who stole, killed and created that partition zone called Las Vegas — and then transmits it with the irresistible.

Bugsy Siegel was evil. But he did not rise to evil's heights without charm and self-promotional flair; nor without wearing the best suits and seducing the best women. Ergo: Toback and Levinson see the successful gangster as a not-too-distant cousin to the successful movie star. More, they discovered that Bugsy himself made a screen test soon after being posted to Los Angeles by his New York crime-partners Lansky and "Lucky" Luciano. In the event, Bugsy's experience of stardom was confined to romancing aspiring actress Virginia Hill (Annette Bening) and to visiting Warren Beatty as the Brooklyn-born mobster who stole, killed and created that partition zone called Las Vegas — and then transmits it with the irresistible.

Bugsy Siegel was evil. But he did not rise to evil's heights without charm and self-promotional flair; nor without wearing the best suits and seducing the best women. Ergo: Toback and Levinson see the successful gangster as a not-too-distant cousin to the successful movie star. More, they discovered that Bugsy himself made a screen test soon after being posted to Los Angeles by his New York crime-partners Lansky and "Lucky" Luciano. In the event, Bugsy's experience of stardom was confined to romancing aspiring actress Virginia Hill (Annette Bening) and to visiting Warren Beatty as the Brooklyn-born mobster who stole, killed and created that partition zone called Las Vegas — and then transmits it with the irresistible.

Bugsy Siegel was evil. But he did not rise to evil's heights without charm and self-promotional flair; nor without wearing the best suits and seducing the best women. Ergo: Toback and Levinson see the successful gangster as a not-too-distant cousin to the successful movie star. More, they discovered that Bugsy himself made a screen test soon after being posted to Los Angeles by his New York crime-partners Lansky and "Lucky" Luciano. In the event, Bugsy's experience of stardom was confined to romancing aspiring actress Virginia Hill (Annette Bening) and to visiting Warren Beatty as the Brooklyn-born mobster who stole, killed and created that partition zone called Las Vegas — and then transmits it with the irresistible.

Bugsy Siegel was evil. But he did not rise to evil's heights without charm and self-promotional flair; nor without wearing the best suits and seducing the best women. Ergo: Toback and Levinson see the successful gangster as a not-too-distant cousin to the successful movie star. More, they discovered that Bugsy himself made a screen test soon after being posted to Los Angeles by his New York crime-partners Lansky and "Lucky" Luciano. In the event, Bugsy's experience of stardom was confined to romancing aspiring actress Virginia Hill (Annette Bening) and to visiting Warren Beatty as the Brooklyn-born mobster who stole, killed and created that partition zone called Las Vegas — and then transmits it with the irresistible.

Bugsy Siegel was evil. But he did not rise to evil's heights without charm and self-promotional flair; nor without wearing the best suits and seducing the best women. Ergo: Toback and Levinson see the successful gangster as a not-too-distant cousin to the successful movie star. More, they discovered that Bugsy himself made a screen test soon after being posted to Los Angeles by his New York crime-partners Lansky and "Lucky" Luciano. In the event, Bugsy's experience of stardom was confined to romancing aspiring actress Virginia Hill (Annette Bening) and to visiting Warren Beatty as the Brooklyn-born mobster who stole, killed and created that partition zone called Las Vegas — and then transmits it with the irresistible.

Bugsy Siegel was evil. But he did not rise to evil's heights without charm and self-promotional flair; nor without wearing the best suits and seducing the best women. Ergo: Toback and Levinson see the successful gangster as a not-too-distant cousin to the successful movie star. More, they discovered that Bugsy himself made a screen test soon after being posted to Los Angeles by his New York crime-partners Lansky and "Lucky" Luciano. In the event, Bugsy's experience of stardom was confined to romancing aspiring actress Virginia Hill (Annette Bening) and to visiting Warren Beatty as the Brooklyn-born mobster who stole, killed and created that partition zone called Las Vegas — and then transmits it with the irresistible.

Bugsy Siegel was evil. But he did not rise to evil's heights without charm and self-promotional flair; nor without wearing the best suits and seducing the best women. Ergo: Toback and Levinson see the successful gangster as a not-too-distant cousin to the successful movie star. More, they discovered that Bugsy himself made a screen test soon after being posted to Los Angeles by his New York crime-partners Lansky and "Lucky" Luciano. In the event, Bugsy's experience of stardom was confined to romancing aspiring actress Virginia Hill (Annette Bening) and to visiting Warren Beatty as the Brooklyn-born mobster who stole, killed and created that partition zone called Las Vegas — and then transmits it with the irresistible.

Bugsy Siegel was evil. But he did not rise to evil's heights without charm and self-promotional flair; nor without wearing the best suits and seducing the best women. Ergo: Toback and Levinson see the successful gangster as a not-too-distant cousin to the successful movie star. More, they discovered that Bugsy himself made a screen test soon after being posted to Los Angeles by his New York crime-partners Lansky and "Lucky" Luciano. In the event, Bugsy's experience of stardom was confined to romancing aspiring actress Virginia Hill (Annette Bening) and to visiting Warren Beatty as the Brooklyn-born mobster who stole, killed and created that partition zone called Las Vegas — and then transmits it with the irresistible.

Bugsy Siegel was evil. But he did not rise to evil's heights without charm and self-promotional flair; nor without wearing the best suits and seducing the best women. Ergo: Toback and Levinson see the successful gangster as a not-too-distant cousin to the successful movie star. More, they discovered that Bugsy himself made a screen test soon after being posted to Los Angeles by his New York crime-partners Lansky and "Lucky" Luciano. In the event, Bugsy's experience of stardom was confined to romancing aspiring actress Virginia Hill (Annette Bening) and to visiting Warren Beatty as the Brooklyn-born mobster who stole, killed and created that partition zone called Las Vegas — and then transmits it with the irresistible.

Bugsy Siegel was evil. But he did not rise to evil's heights without charm and self-promotional flair; nor without wearing the best suits and seducing the best women. Ergo: Toback and Levinson see the successful gangster as a not-too-distant cousin to the successful movie star. More, they discovered that Bugsy himself made a screen test soon after being posted to Los Angeles by his New York crime-partners Lansky and "Lucky" Luciano. In the event, Bugsy's experience of stardom was confined to romancing aspiring actress Virginia Hill (Annette Bening) and to visiting Warren Beatty as the Brooklyn-born mobster who stole, killed and created that partition zone called Las Vegas — and then transmits it with the irresistible.

Bugsy Siegel was evil. But he did not rise to evil's heights without charm and self-promotional flair; nor without wearing the best suits and seducing the best women. Ergo: Toback and Levinson see the successful gangster as a not-too-distant cousin to the successful movie star. More, they discovered that Bugsy himself made a screen test soon after being posted to Los Angeles by his New York crime-partners Lansky and "Lucky" Luciano. In the event, Bugsy's experience of stardom was confined to romancing aspiring actress Virginia Hill (Annette Bening) and to visiting Warren Beatty as the Brooklyn-born mobster who stole, killed and created that partition zone called Las Vegas — and then transmits it with the irresistible.

Bugsy Siegel was evil. But he did not rise to evil's heights without charm and self-promotional flair; nor without wearing the best suits and seducing the best women. Ergo: Toback and Levinson see the successful gangster as a not-too-distant cousin to the successful movie star. More, they discovered that Bugsy himself made a screen test soon after being posted to Los Angeles by his New York crime-partners Lansky and "Lucky" Luciano. In the event, Bugsy's experience of stardom was confined to romancing aspiring actress Virginia Hill (Annette Bening) and to visiting Warren Beatty as the Brooklyn-born mobster who stole, killed and created that partition zone called Las Vegas — and then transmits it with the irresistible.

Bugsy Siegel was evil. But he did not rise to evil's heights without charm and self-promotional flair; nor without wearing the best suits and seducing the best women. Ergo: Toback and Levinson see the successful gangster as a not-too-distant cousin to the successful movie star. More, they discovered that Bugsy himself made a screen test soon after being posted to Los Angeles by his New York crime-partners Lansky and "Lucky" Luciano. In the event, Bugsy's experience of stardom was confined to romancing aspiring actress Virginia Hill (Annette Bening) and to visiting Warren Beatty as the Brooklyn-born mobster who stole, killed and created that partition zone called Las Vegas — and then transmits it with the irresistible.

Bugsy Siegel was evil. But he did not rise to evil's heights without charm and self-promotional flair; nor without wearing the best suits and seducing the best women. Ergo: Toback and Levinson see the successful gangster as a not-too-distant cousin to the successful movie star. More, they discovered that Bugsy himself made a screen test soon after being posted to Los Angeles by his New York crime-partners Lansky and "Lucky" Luciano. In the event, Bugsy's experience of stardom was confined to romancing aspiring actress Virginia Hill (Annette Bening) and to visiting Warren Beatty as the Brooklyn-born mobster who stole, killed and created that partition zone called Las Vegas — and then transmits it with the irresistible.

Bugsy Siegel was evil. But he did not rise to evil's heights without charm and self-promotional flair; nor without wearing the best suits and seducing the best women. Ergo: Toback and Levinson see the successful gangster as a not-too-distant cousin to the successful movie star. More, they discovered that Bugsy himself made a screen test soon after being posted to Los Angeles by his New York crime-partners Lansky and "Lucky" Luciano. In the event, Bugsy's experience of stardom was confined to romancing aspiring actress Virginia Hill (Annette Bening) and to visiting Warren Beatty as the Brooklyn-born mobster who stole, killed and created that partition zone called Las Vegas — and then transmits it with the irresistible.

Bugsy Siegel was evil. But he did not rise to evil's heights without charm and self-promotional flair; nor without wearing the best suits and seducing the best women. Ergo: Toback and Levinson see the successful gangster as a not-too-distant cousin to the successful movie star. More, they discovered that Bugsy himself made a screen test soon after being posted to Los Angeles by his New York crime-partners Lansky and "Lucky" Luciano. In the event, Bugsy's experience of stardom was confined to romancing aspiring actress Virginia Hill (Annette Bening) and to visiting Warren Beatty as the Brooklyn-born mobster who stole, killed and created that partition zone called Las Vegas — and then transmits it with the irresistible.

Bugsy Siegel was evil. But he did not rise to evil's heights without charm and self-promotional flair; nor without wearing the best suits and seducing the best women. Ergo: Toback and Levinson see the successful gangster as a not-too-distant cousin to the successful movie star. More, they discovered that Bugsy himself made a screen test soon after being posted to Los Angeles by his New York crime-partners Lansky and "Lucky" Luciano. In the event, Bugsy's experience of stardom was confined to romancing aspiring actress Virginia Hill (Annette Bening) and to visiting Warren Beatty as the Brooklyn-born mobster who stole, killed and created that partition zone called Las Vegas — and then transmits it with the irresistible.

Bugsy Siegel was evil. But he did not rise to evil's heights without charm and self-promotional flair; nor without wearing the best suits and seducing the best women. Ergo: Toback and Levinson see the successful gangster as a not-too-distant cousin to the successful movie star. More, they discovered that Bugsy himself made a screen test soon after being posted to Los Angeles by his New York crime-partners Lansky and "Lucky" Luciano. In the event, Bugsy's experience of stardom was confined to romancing aspiring actress Virginia Hill (Annette Bening) and to visiting Warren Beatty as the Brooklyn-born mobster who stole, killed and created that partition zone called Las Vegas — and then transmits it with the irresistible.

Bugsy Siegel was evil. But he did not rise to evil's heights without charm and self-promotional flair; nor without wearing the best suits and seducing the best women. Ergo: Toback and Levinson see the successful gangster as a not-too-distant cousin to the successful movie star. More, they discovered that Bugsy himself made a screen test soon after being posted to Los Angeles by his New York crime-partners Lansky and "Lucky" Luciano. In the event, Bugsy's experience of stardom was confined to romancing aspiring actress Virginia Hill (Annette Bening) and to visiting Warren Beatty as the Brooklyn-born mobster who stole, killed and created that partition zone called Las Vegas — and then transmits it with the irresistible.

Bugsy Siegel was evil. But he did not rise to evil's heights without charm and self-promotional flair; nor without wearing the best suits and seducing the best women. Ergo: Toback and Levinson see the successful gangster as a not-too-distant cousin to the successful movie star. More, they discovered that Bugsy himself made a screen test soon after being posted to Los Angeles by his New York crime-partners Lansky and "Lucky" Luciano. In the event, Bugsy's experience of stardom was confined to romancing aspiring actress Virginia Hill (Annette Bening) and to visiting Warren Beatty as the Brooklyn-born mobster who stole, killed and created that partition zone called Las Vegas — and then transmits it with the irresistible.

Bugsy Siegel was evil. But he did not rise to evil's heights without charm and self-promotional flair; nor without wearing the best suits and seducing the best women. Ergo: Toback and Levinson see the successful gangster as a not-too-distant cousin to the successful movie star. More, they discovered that Bugsy himself made a screen test soon after being posted to Los Angeles by his New York crime-partners Lansky and "Lucky" Luciano. In the event, Bugsy's experience of stardom was confined to romancing aspiring actress Virginia Hill (Annette Bening) and to visiting Warren Beatty as the Brooklyn-born mobster who stole, killed and created that partition zone called Las Vegas — and then transmits it with the irresistible.

Bugsy Siegel was evil. But he did not rise to evil's heights without charm and self-promotional flair; nor without wearing the best suits and seducing the best women. Ergo: Toback and Levinson see the successful gangster as a not-too-distant cousin to the successful movie star. More, they discovered that Bugsy himself made a screen test soon after being posted to Los Angeles by his New York crime-partners Lansky and "Lucky" Luciano. In the event, Bugsy's experience of stardom was confined to romancing aspiring actress Virginia Hill (Annette Bening) and to visiting Warren Beatty as the Brooklyn-born mobster who stole, killed and created that partition zone called Las Vegas — and then transmits it with the irresistible.

Bugsy Siegel was evil. But he did not rise to evil's heights without charm and self-promotional flair; nor without wearing the best suits and seducing the best women. Ergo: Toback and Levinson see the successful gangster as a not-too-distant cousin to the successful movie star. More, they discovered that Bugsy himself made a screen test soon after being posted to Los Angeles by his New York crime-partners Lansky and "Lucky" Luciano. In the event, Bugsy's experience of stardom was confined to romancing aspiring actress Virginia Hill (Annette Bening) and to visiting Warren Beatty as the

FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL
Telephone: 071-873 3000 Telex: 922188 Fax: 071-407 5700

Thursday March 19 1992

After apartheid

PRESIDENT F W de Klerk has won the referendum. Now his troubles begin. In the most momentous decision in their 400 year history, white South Africans have shown they accept that minority rule can no longer be sustained.

Yet it is too soon to enjoy the luxury of excessive hope, and the world must now find ways of assisting South Africa to consolidate its transition to a post-apartheid society. The perils that lie ahead remain daunting. A third of voters opposed reform and opted for the fantasy of apartheid. The danger of violence from these right-wing extremists has never been greater. They have many supporters within the ranks of the police and the army. Their last constitutional opportunity to resist political reform has been resoundingly lost.

The government has emerged from the referendum better equipped to cope with this threat. The significance of Mr de Klerk's victory goes beyond the mandate for negotiations that will end white rule. A new alliance between Afrikaans- and English-speaking whites has been forged, bringing the Liberal Democratic party and the ruling National party together in pursuit of a common goal. If he is to disarm extremists of the left and the right, as sooner or later he must, the president can now claim strong political backing.

Painful process

It has been a painful process. White South Africa inflicted much suffering before bowing to the inevitable. The impact of sanctions, the fear of isolation and of spiralling violence – all added up to overwhelming pressure to abandon apartheid.

Had Mr de Klerk's gamble failed, internal conflict would have been inevitable. An unstable South Africa would have jeopardised the fragile peace process in Angola and Mozambique.

Manifesto to manifesto

THE Conservative manifesto published yesterday is twice the length and twice the price of Labour's. This does not mean it is twice as good, although Mr Major's programme contains more novelties than Mr Kinnock's.

Whereas Labour's document is the umpteenth in a series which began with the watershed policy review in 1987, Mr Major's is the work of a team which achieved power suddenly and has never quite had time to think through what it stands for.

With Labour, the game is to study the passage in successive documents on, say, energy, and then to try to work out whether a change in wording represents a policy shift or just word processor blindness. Because Labour has been in opposition so long, all we have to go on is its language, which all too often buckles under the strain of scrutiny.

It is fitting that the Tory document should have on its cover a picture of the prime minister. This really is the book of the man: level-headed and clear about the central principles of individual choice and market forces, supplemented by a commitment to better public services. The challenge of Mr Major's second-term administration, if there is to be one, will be to reconcile these two themes. In this document, that reconciliation is not achieved.

The strongest parts of the manifesto are those Mr Major inherited from Mrs Thatcher and upon which he has built: increased competition in public utilities, privatisation, performance-raising new structures in health and a genuine commitment to the minimum necessary regulation of enterprise.

Its line on Europe is Thatcherism modified more in style than substance: no to the social charter, but yes to a community of 22 by the end of the decade, and an open-ish mind on monetary union.

Vague targets

Like his predecessor, Mr Major favours lower taxes; unlike her, he is prepared to tilt that policy in favour of the lower paid. His targets for balanced budgets and reduced public spending are vague.

But it is in wrestling with the public sector and regulating the lives of citizens that the new approach emerges.

This is a world of badge-wearing civil servants, inspectors for everything that moves, from social workers to firemen; task forces on truancy and empty government property; a new Urban Regeneration Agency and an Environment Agency; even a Hedgerow

bique. The region's worst drought in living memory would have claimed many lives in the absence of secure access to South Africa's ports and railways, needed to import the maize required to prevent starvation.

That nightmare is over. The way is open for the early installation of a multi-racial interim government, based on principles already agreed by the 19 organisations attending the Convention for a Democratic South Africa (Codesa). This should cement an alliance between Mr de Klerk and the African National Congress president, Mr Nelson Mandela, the two men who hold South Africa's future in their hands.

Negotiating skill

But Mr de Klerk still needs all the help he can get. The ANC may be the Nationalists' most promising partner, but not all of its leaders are natural democrats. Its links with the South African Communist party persist. Maintaining human rights and a private enterprise economy will require great negotiating skill and a huge amount of luck. As yesterday's budget shows, South Africa's economy is dependent. There is no chance of meeting rising black expectations and assuaging white extremists' fears within existing financial resources.

So there are many potential pitfalls ahead. The new South Africa deserves substantial assistance to help it address the legacies of apartheid, and boost an economy sapped by the need to run a balance of payments surplus in order to service its external debt. It should have access to International Monetary Fund facilities, and recourse to the World Bank and other lending agencies. The sooner the outside world ensures that these resources are made available, the better the prospects for a democratic South Africa.

Nationalists, who have always insisted on a second chamber, a sort of "house of subordinates", to protect whites. Such a legislature would meet the ANC's main demand: that an elected constituent assembly draw up a post-apartheid constitution, with decisions taken by a two-thirds majority.

This body would sit for about a year until elections were held under a new constitution which would enforce power-sharing for a further five years. The new parliament would be bicameral, with disproportionately large representation in the upper house for minority political parties, apportioned by region. And crucially, many powers would be devolved from central government to the regions. For this is the key to the National party's plan for preventing black domination: the ANC could dominate central government, but many of its powers would have been removed. In several regions, whites would continue to have a large say in areas such as education and fiscal policy.

The outlines of a deal have been sketched in already during bilateral talks between the ANC and the government. An interim executive could be appointed by Codesa as early as June, with committees to oversee the security forces, local government, the budget and foreign affairs, as well as independent commissions to control broadcast media and multi-party elections.

Within a year from then, elections would be held to a unicameral legislature which would both replace the current parliament and draw up a new constitution. This represents a significant concession by the

Incentive Scheme.
Proud reference is made to the Safer Cities programme and its "124 schemes to improve street lighting". Who said this was a government that had run out of ideas? It has ideas on elephants, battery hens, joy riders, caravan sites and even on the millennium, which is to have its very own fund, paid for by a lottery.

Nanny state

What shall we name this vision? Surely it is none other than the nanny state, wearing a smart blue pinafore. There she beckons, as though every chartered street was go.

The central problem is that these Christmas stockings full of policies and quangos, some good, some bad, hang from a tree of centralised government, which is wilting under the burden. The Tories are so opposed to constitutional reform, strong local government or even lucid debate on the democratic accountability of public services, that such issues are nowhere addressed.

Instead of a city-wide government, London is to be supervised by a minister of London public transport and a cabinet committee chaired by the environment secretary.

Labour, to its credit, is thinking its way through this inescapable agenda of governance, proposing substantial decentralisation and reform, albeit with gaps and self-contradictions.

The worry with Labour's manifesto is the old one. On markets, the party talks the talk, but will it walk the walk? Government is there "to ensure that the market works properly". But Labour will rationalise the electricity grid, block competitive tendering in the NHS and local authorities, introduce a minimum wage, cut coal imports. It wants a National Investment Bank, but one "operating on strictly commercial lines", in which case, it must be inquired what's the point? At heart, Labour still believes that enhanced performance can be delivered at least as well by administrative fiat as by competitive forces.

There are, of course, also policy overlaps and common blind spots. Both parties want a broadcasting and arts ministry and neither has a credible plan to revive the rental market in housing. But taken with their sharply differing views on personal taxation, these two manifestos confirm that Britain faces a choice. It lies between parties which are distinctive from each other, but neither of which has a monopoly of good sense.

After 40 years caught in the time-warp of apartheid, South Africa's whites have finally opted to join the modern world. Within months, the white government will have abandoned the exclusive hegemony of centuries, and blacks will enjoy political power for the first time.

For yesterday's unequivocal "yes" vote for political reform takes the country past a point of no return on the road to multi-racial democracy. President F W de Klerk declared yesterday: "Today is the real birthday of the new South African nation. We have closed the book on apartheid."

Mr de Klerk – who gambled his political future on Tuesday's whites-only referendum – could not have been more delighted at a vote which was both surprisingly large and overwhelmingly positive (and came on his 56th birthday).

Defeat in the referendum would have been a disaster for the National party, and for South Africa. Instead, the landslide will prop the country towards early agreement on a multi-racial interim government, and the international acceptance that such a move will bring.

The breadth of support for Mr de Klerk from rural Afrikaner communities to urban English speakers will have surprised even the most sanguine party official. Only hours before the poll, National party organisers were predicting at best a 55 per cent "yes" majority, well below the eventual 65.7 per cent victory. In the end, only one of the country's 16 regions voted "no": the northern Transvaal, the last refuge of the ultra-right, where border farmers have fought for years against real or threatened terrorist incursions, where drought and poverty have radicalised whites.

But even in more liberal areas, informed exit polls suggest that relatively few "yes" voters were inspired by the glorious vision of racial justice and equality proclaimed so eloquently by Mr de Klerk in his victory press conference. Many voted for largely negative reasons: to prevent the white supremacist Conservative party (CP) from taking power, and to stave off the race war and economic collapse which a CP victory would almost certainly have brought. But they voted "yes" all the same as Mr de Klerk put it, they "rose above themselves". Now he can claim their mandate to force the pace in constitutional negotiations with the African National Congress (ANC) and other non-white political groups in the multi-party forum, the Convention for a Democratic South Africa (Codesa).

The outlines of a deal have been sketched in already during bilateral talks between the ANC and the government. An interim executive could be appointed by Codesa as early as June, with committees to oversee the security forces, local government, the budget and foreign affairs, as well as independent commissions to control broadcast media and multi-party elections.

Within a year from then, elections would be held to a unicameral legislature which would both replace the current parliament and draw up a new constitution. This represents a significant concession by the

South Africa's "yes" marks a political point of no return, says Patti Waldmeir

The gamble pays off



Victory: de Klerk says 'we have closed the book on apartheid'

Nationalists, who have always insisted on a second chamber, a sort of "house of subordinates", to protect whites. Such a legislature would meet the ANC's main demand: that an elected constituent assembly draw up a post-apartheid constitution, with decisions taken by a two-thirds majority.

This body would sit for about a year until elections were held under a new constitution which would enforce power-sharing for a further five years. The new parliament would be bicameral, with disproportionately large representation in the upper house for minority political parties, apportioned by region. And crucially, many powers would be devolved from central government to the regions. For this is the key to the National party's plan for preventing black domination: the ANC could dominate central government, but many of its powers would have been removed. In several regions, whites would continue to have a large say in areas such as education and fiscal policy.

The outlines of a deal have been sketched in already during bilateral talks between the ANC and the government. An interim executive could be appointed by Codesa as early as June, with committees to oversee the security forces, local government, the budget and foreign affairs, as well as independent commissions to control broadcast media and multi-party elections.

Within a year from then, elections would be held to a unicameral legislature which would both replace the current parliament and draw up a new constitution. This represents a significant concession by the

more pragmatic form of "self-determination" – and who might eventually settle for strong regional autonomy rather than a geographical homeland – must either inflict the party or break away from it. The radical rump, along with the paramilitary Afrikaner Resistance Movement (AWB), can be expected to destabilise negotiations with bombs or bullets.

The risk of radicalism from the left is equally worrisome: as referendum results were being announced yesterday in a government office building in Cape Town, thousands of ANC supporters demonstrated notably outside. They were not objecting to the referendum – indeed, the ANC did all it could to ensure a "yes" vote, clearly terrified of the prospect of negotiating with the racists of the CP. They were protesting against the national budget presented yesterday by Finance Minister Mr Barend du Plessis. The hammer and sickle of the South African Communist party was much in evidence, and posters demanded "Job for all".

The risk of radicalism from the left is equally worrisome: as referendum results were being announced yesterday in a government office building in Cape Town, thousands of ANC supporters demonstrated notably outside. They were not objecting to the referendum – indeed, the ANC did all it could to ensure a "yes" vote, clearly terrified of the prospect of negotiating with the racists of the CP. They were protesting against the national budget presented yesterday by Finance Minister Mr Barend du Plessis. The hammer and sickle of the South African Communist party was much in evidence, and posters demanded "Job for all".

The risk of radicalism from the left is equally worrisome: as referendum results were being announced yesterday in a government office building in Cape Town, thousands of ANC supporters demonstrated notably outside. They were not objecting to the referendum – indeed, the ANC did all it could to ensure a "yes" vote, clearly terrified of the prospect of negotiating with the racists of the CP. They were protesting against the national budget presented yesterday by Finance Minister Mr Barend du Plessis. The hammer and sickle of the South African Communist party was much in evidence, and posters demanded "Job for all".

The risk of radicalism from the left is equally worrisome: as referendum results were being announced yesterday in a government office building in Cape Town, thousands of ANC supporters demonstrated notably outside. They were not objecting to the referendum – indeed, the ANC did all it could to ensure a "yes" vote, clearly terrified of the prospect of negotiating with the racists of the CP. They were protesting against the national budget presented yesterday by Finance Minister Mr Barend du Plessis. The hammer and sickle of the South African Communist party was much in evidence, and posters demanded "Job for all".

The risk of radicalism from the left is equally worrisome: as referendum results were being announced yesterday in a government office building in Cape Town, thousands of ANC supporters demonstrated notably outside. They were not objecting to the referendum – indeed, the ANC did all it could to ensure a "yes" vote, clearly terrified of the prospect of negotiating with the racists of the CP. They were protesting against the national budget presented yesterday by Finance Minister Mr Barend du Plessis. The hammer and sickle of the South African Communist party was much in evidence, and posters demanded "Job for all".

The risk of radicalism from the left is equally worrisome: as referendum results were being announced yesterday in a government office building in Cape Town, thousands of ANC supporters demonstrated notably outside. They were not objecting to the referendum – indeed, the ANC did all it could to ensure a "yes" vote, clearly terrified of the prospect of negotiating with the racists of the CP. They were protesting against the national budget presented yesterday by Finance Minister Mr Barend du Plessis. The hammer and sickle of the South African Communist party was much in evidence, and posters demanded "Job for all".

The risk of radicalism from the left is equally worrisome: as referendum results were being announced yesterday in a government office building in Cape Town, thousands of ANC supporters demonstrated notably outside. They were not objecting to the referendum – indeed, the ANC did all it could to ensure a "yes" vote, clearly terrified of the prospect of negotiating with the racists of the CP. They were protesting against the national budget presented yesterday by Finance Minister Mr Barend du Plessis. The hammer and sickle of the South African Communist party was much in evidence, and posters demanded "Job for all".

The risk of radicalism from the left is equally worrisome: as referendum results were being announced yesterday in a government office building in Cape Town, thousands of ANC supporters demonstrated notably outside. They were not objecting to the referendum – indeed, the ANC did all it could to ensure a "yes" vote, clearly terrified of the prospect of negotiating with the racists of the CP. They were protesting against the national budget presented yesterday by Finance Minister Mr Barend du Plessis. The hammer and sickle of the South African Communist party was much in evidence, and posters demanded "Job for all".

The risk of radicalism from the left is equally worrisome: as referendum results were being announced yesterday in a government office building in Cape Town, thousands of ANC supporters demonstrated notably outside. They were not objecting to the referendum – indeed, the ANC did all it could to ensure a "yes" vote, clearly terrified of the prospect of negotiating with the racists of the CP. They were protesting against the national budget presented yesterday by Finance Minister Mr Barend du Plessis. The hammer and sickle of the South African Communist party was much in evidence, and posters demanded "Job for all".

The risk of radicalism from the left is equally worrisome: as referendum results were being announced yesterday in a government office building in Cape Town, thousands of ANC supporters demonstrated notably outside. They were not objecting to the referendum – indeed, the ANC did all it could to ensure a "yes" vote, clearly terrified of the prospect of negotiating with the racists of the CP. They were protesting against the national budget presented yesterday by Finance Minister Mr Barend du Plessis. The hammer and sickle of the South African Communist party was much in evidence, and posters demanded "Job for all".

The risk of radicalism from the left is equally worrisome: as referendum results were being announced yesterday in a government office building in Cape Town, thousands of ANC supporters demonstrated notably outside. They were not objecting to the referendum – indeed, the ANC did all it could to ensure a "yes" vote, clearly terrified of the prospect of negotiating with the racists of the CP. They were protesting against the national budget presented yesterday by Finance Minister Mr Barend du Plessis. The hammer and sickle of the South African Communist party was much in evidence, and posters demanded "Job for all".

The risk of radicalism from the left is equally worrisome: as referendum results were being announced yesterday in a government office building in Cape Town, thousands of ANC supporters demonstrated notably outside. They were not objecting to the referendum – indeed, the ANC did all it could to ensure a "yes" vote, clearly terrified of the prospect of negotiating with the racists of the CP. They were protesting against the national budget presented yesterday by Finance Minister Mr Barend du Plessis. The hammer and sickle of the South African Communist party was much in evidence, and posters demanded "Job for all".

The risk of radicalism from the left is equally worrisome: as referendum results were being announced yesterday in a government office building in Cape Town, thousands of ANC supporters demonstrated notably outside. They were not objecting to the referendum – indeed, the ANC did all it could to ensure a "yes" vote, clearly terrified of the prospect of negotiating with the racists of the CP. They were protesting against the national budget presented yesterday by Finance Minister Mr Barend du Plessis. The hammer and sickle of the South African Communist party was much in evidence, and posters demanded "Job for all".

The risk of radicalism from the left is equally worrisome: as referendum results were being announced yesterday in a government office building in Cape Town, thousands of ANC supporters demonstrated notably outside. They were not objecting to the referendum – indeed, the ANC did all it could to ensure a "yes" vote, clearly terrified of the prospect of negotiating with the racists of the CP. They were protesting against the national budget presented yesterday by Finance Minister Mr Barend du Plessis. The hammer and sickle of the South African Communist party was much in evidence, and posters demanded "Job for all".

The risk of radicalism from the left is equally worrisome: as referendum results were being announced yesterday in a government office building in Cape Town, thousands of ANC supporters demonstrated notably outside. They were not objecting to the referendum – indeed, the ANC did all it could to ensure a "yes" vote, clearly terrified of the prospect of negotiating with the racists of the CP. They were protesting against the national budget presented yesterday by Finance Minister Mr Barend du Plessis. The hammer and sickle of the South African Communist party was much in evidence, and posters demanded "Job for all".

The risk of radicalism from the left is equally worrisome: as referendum results were being announced yesterday in a government office building in Cape Town, thousands of ANC supporters demonstrated notably outside. They were not objecting to the referendum – indeed, the ANC did all it could to ensure a "yes" vote, clearly terrified of the prospect of negotiating with the racists of the CP. They were protesting against the national budget presented yesterday by Finance Minister Mr Barend du Plessis. The hammer and sickle of the South African Communist party was much in evidence, and posters demanded "Job for all".

The risk of radicalism from the left is equally worrisome: as referendum results were being announced yesterday in a government office building in Cape Town, thousands of ANC supporters demonstrated notably outside. They were not objecting to the referendum – indeed, the ANC did all it could to ensure a "yes" vote, clearly terrified of the prospect of negotiating with the racists of the CP. They were protesting against the national budget presented yesterday by Finance Minister Mr Barend du Plessis. The hammer and sickle of the South African Communist party was much in evidence, and posters demanded "Job for all".

The risk of radicalism from the left is equally worrisome: as referendum results were being announced yesterday in a government office building in Cape Town, thousands of ANC supporters demonstrated notably outside. They were not objecting to the referendum – indeed, the ANC did all it could to ensure a "yes" vote, clearly terrified of the prospect of negotiating with the racists of the CP. They were protesting against the national budget presented yesterday by Finance Minister Mr Barend du Plessis. The hammer and sickle of the South African Communist party was much in evidence, and posters demanded "Job for all".

The risk of radicalism from the left is equally worrisome: as referendum results were being announced yesterday in a government office building in Cape Town, thousands of ANC supporters demonstrated notably outside. They were not objecting to the referendum – indeed, the ANC did all it could

It is with extreme reluctance that I write about the UK election campaign. For there is no party which could be identified with the Gladstonian Liberal slogan of "Peace, Retrenchment and Reform" - of which Cobden was a more consistent exponent than Gladstone himself.

Modern Conservatives would be embarrassed to be associated with the first word of the slogan and they are the last group to be associated with more than superficial institutional reform. Even on retrenchment, the very most one can say is that they are less bad than the others. There is not much retrenchment about adding to borrowing in the face of a £23bn (not £28bn) budget deficit, before even privatisation or council sales.

The problem with today's Liberal Democrats is that they are not Gladstonian Liberals but are very clearly the heirs of the so-called New Liberals of the early 20th century, who saw it as their role to enlarge the functions of the state. Paul Ashdown has been said

Labour is still full of zeal to bribe corporations but penalise people who make them function

filled with too much interventionist baggage.

The case for supporting the Liberal Democrats lies not in their economic proposals, but in their constitutional ideas. Unlike many commentators who support proportional representation, I want to ensure *inter alia* that nothing like Labour's tax and minimum wage proposals are ever enacted. And my main reservation is that some Scottish Liberal Democrat MPs are manifesting about being prepared to support a minority Labour government in return for something less than full PR. That would be to repeat unforgivably the howlers made by the Liberals in the 1960s and 1970s when they sustained minority Labour governments with nothing worthwhile in return.

As for Labour's shadow Budget words almost fall me. Lord Hallsham once wrote scathingly about the absurd importance attached to the party manifesto as a pronouncement from Sirion, with every jot and tittle, of that unreal and unreasonable document, reverenced as holy writ.

But worse than the manifesto is a so-called Budget drafted in opposition, which is certain to be quite out of date by the time any chancellor has

ECONOMIC VIEWPOINT

'Peace, retrenchment and reform'?

By Samuel Brittan

to introduce a real Budget. Yet John Smith would feel honour bound to try to stick to it.

The Treasury would not have any real secrets to impart to him other than the bad forecasts with which it has broken so many governments. But it is still possible that someone there, away from the heat of the committee room, is something worthwhile to tell a new chancellor, which has not yet been passed to Mr Smith through the network of Welsh supporters with Whitehall friends. But this ridiculous document would prevent him from paying any attention.

The whole document is so tawdry. If you want to make it like a genuine Treasury Red Book, for goodness' sake carry the illusion through, and do not insert "Abolition of the bribe to opt out of Surplus".

As for the content of the proposals: a learned analysis is superfluous. The idea behind it can be very straightforwardly illustrated if the reader will play a little game. Take 10 piles of coins, or other counters, of different height. Then take some coins from the two largest piles and redistribute those taken away on to all the other eight piles. Ignore any effect of shifting the counters around on the aggregate of all the piles. Then he will certainly find that eight out of the 10 piles have gained - in this case usually trifling amounts. If that is what voters want, and they believe that all income belongs to the state, then they deserve all they get.

But even accepting these assumptions Labour has made a blight - maybe because the original calculations were done so long ago. The new tax band of tax will be 50 per cent with employee national insurance contributions, and 70-80 per cent if properly calculated, to take in employers' contributions and indirect tax. The so-called right wing of the Labour party were so full of self-congratulation at the supposed moderation of this top rate that they did not look too closely at where it would bite. This will happen at what some



Labour adviser presumably once thought that was the extraordinarily high income of £40,000 per annum - which is, in fact, only 2½ times average male annual earnings last year. It is indeed a good deal higher on middle-income incomes than the scale that Mr Denis Healey, who boasted of making the pips squeak, left behind in 1976-78, although less steep at the very top.

For what is all that to be used? For an untargeted, across-the-board increase for all pensioners and for all beneficiaries of child benefit, irrespective of means. And in addition for so-called public investment, much of which will flow to the public service unions, and for handouts to manufacturing companies for investment. Labour cannot rid itself of its zeal to bribe corporations but penalise the people who make them function. The real gainers will be the tax advisers.

What made me turn off the television set, despite promising the editor to view it to the end, in a television debate with Norman Lamont and Alan Beith was when John Smith erupted and said: "Anyone would think there is something wicked or immoral in a minimum wage." But there is something immoral in some government authority interfering its clumsy know-best unless between a willing seller of labour and a willing buyer. There are all kinds of situations, undreamed of in Social Charter philosophy, when such bargains are in the best interests of the most disadvantaged people for whom the left-wing parties are supposed to stand.

And please do not tell me about boys going up chimneys in the industrial revolution. We are talking about agreements between consenting adults, as the real Gladstonian Liberals pointed out at the time of the Factory Act legislation. I nearly switched off the set earlier when the shadow

chancellor was using arguments such as "10 out of 12 European countries do X". Has he not heard the tabloid saying about not following a majority to commit a folly?

Nevertheless, I am not entirely sorry for the mess into which Conservative ministers have got themselves. When asked what he was doing about the recession, Norman Lamont gave a purely unreconstructed Keynesian answer about the amount of his spending increases and tax cuts - despite the fact that his own Budget speech repudiated the idea of giving the economy a kick-start, and it was this blatant contradiction that irked me far more than the policy.

The chancellor would have been much better off to have accepted some Treasury advice that no net tax reliefs were advisable this year instead of compromising on a moderate bribe. The lower-rate tax threshold is the epitome of the second rate - superficially attractive, but deeply flawed.

Surely somebody warned Mr Lamont that raising tax thresholds was a much more effective way of helping the least well-off taxpayers, and that Labour could easily trump him by offering it just as

But what irritated me most was the lack of all historical sense. The chancellor did not acknowledge that Denis Healey had previously inserted a lower band in the 1978 Budget at a very late stage, at the behest of the TUC, which Sir Geoffrey Howe had abolished in 1980. Nor did Neil Kinnock remind him of these awkward facts, despite the measure having leaked into one of the popular dailies.

The main reason of which I can think for the utter lack of style or distinction with which the election is being fought is the predominance of public relations and advertising executives who are supposed to be the experts on just such things, but are too tunnel-visioned to see beyond their "research".

Why have I not stuck to my last and written short policies to cure recession? Because none of the parties has the least contribution to offer. A sizeable reduction in interest rates will have to wait until the Bundesbank decides that inflationary pressures in Germany have subsided sufficiently for it to take the lead. Meanwhile the possibility of higher interest rates under Labour to offset foreign exchange market distrust, the blow to confidence among spenders in the south-east and the human deterrent to inward investment risk delaying recovery. Is the risk worth it?

Building a cheaper roof over one's head

Simon London and David Owen on proposals for new ways to finance low-cost rented housing

It is widely accepted that

the UK is in urgent need of more "affordable" housing for rent - an additional 100,000 such homes must be built each year, according to some estimates. Housing associations could play a leading role in meeting the demand for low-cost rented housing, but they are finding it hard to attract enough private sector capital. New approaches may be required if housing need is to be met.

Housing associations already receive substantial government grants to build houses for rent. This year they will get £1.7bn, but they will need another £500m of private sector capital to meet their housing targets. In addition, they will require as much as another £2bn a year to finance the acquisition of council homes.

But what irritates me most is the lack of all historical sense. The chancellor did not acknowledge that Denis Healey had previously inserted a lower band in the 1978 Budget at a very late stage, at the behest of the TUC, which Sir Geoffrey Howe had abolished in 1980. Nor did Neil Kinnock remind him of these awkward facts, despite the measure having leaked into one of the popular dailies.

The main reason of which I can think for the utter lack of style or distinction with which the election is being fought is the predominance of public relations and advertising executives who are supposed to be the experts on just such things, but are too tunnel-visioned to see beyond their "research".

One reason is fragmentation: only a handful of the associations are large enough to borrow directly in the capital markets. Most rely on finance provided by local bank or building society branches, usually at higher rates.

But the number of lenders prepared to lend to housing associations has declined. The National Federation of Housing Associations (NFHA) says fewer than a dozen banks and building societies are willing to lend regularly to associations - and each limits the amount it will lend.

In recent transfers of housing from local authorities, there have been only four active lenders: National Westminster Bank, Halifax Building Society, Bank of Scotland and Nationwide Building Society. Other lenders which backed earlier transfers such as Banque Paribas, the French

new intermediary like that in

31. Yet the banks are unlikely to be willing to invest in such a project in the recession - they are already planning to realise their investment in 31 by floating it on the stock exchange later this year, to concentrate on core business.

An alternative to a capitalised intermediary would be new instruments to allow housing associations to approach the bond markets directly. The simplest would be a system of "credit enhancement" where, in return for a premium, specialised insurance companies would guarantee bond issues against default, offering investors additional security.

The Rowntree report rejects credit enhancement because the cost would be too high. But some housing associations are already considering credit-enhanced bond issues to raise the large amounts needed to finance the acquisition of local authority housing. Bromley Housing Association, for example, is considering a credit-enhanced bond issue if it cannot get bank finance for the £150m needed to purchase council housing from Bromley council in Kent.

Finally, if new organisations or instruments are rejected, housing associations might find it easier to raise the finance they need if their borrowing requirements could be reduced. At present, when council homes are transferred to housing associations, the associations pay an average of £2,000 for each property under a Treasury pricing formula.

If the properties were transferred at a price which reflected the outstanding debt on them, the unit cost would be reduced to less than £2,500, according to the Institute of Housing. This would reduce the amount housing associations have to borrow, permitting less complex loans of shorter maturity and almost certainly increasing the number of potential lenders.

Attractive as it may seem, however, such a change would need to be handled with political sensitivity if it were not to appear that the government was selling off council houses on the cheap.

LETTERS

Amstrad chief charges Labour with not doing its homework, and offering no route out of recession

From Mr Alan Sugar:

Sir, I have noted with disgust the comments of a certain Mr Gordon Brown who has accused me of doing well out of the recession after reading the letter published in The Times from 40 top industrialists.

I do not know who Mr Gordon Brown is. Excuse my ignorance, but I don't. Whoever he is (shadow trade and industry secretary), he has not done his homework properly. The man doesn't know what he's talking about. How he has the audacity to say that Amstrad, or Alan Sugar, has flourished in recession is a complete mystery to me.

Amstrad made its first loss ever this year. It is not a secret that our share price has tumbled to about one-seventh of what it was. The value of my shares has collapsed from £300m to £100m more or less overnight. The salary I have been taking in the company is pretty meagre - about £170,000. It's nowhere near the million-pound bracket. So this talk that I have prospered in the midst of recession is total nonsense.

I personally have made a lot of money in my time, despite coming from a working class background in the East End. The money hasn't been handed down from family to family or by the old boys' act. I was able to start from scratch. When taxation was 99p in

the pound under the last Labour government, I would have been spending my time doing what I am doing now - creating wealth and producing employment. I would have been better off going to Bermuda, the Virgin Islands or Timbuktu.

But I don't want to go to Bermuda to avoid tax and its beach. I don't like paying tax, but I agree that the 40 per cent I pay at the moment is reasonable and fair when you balance the fact that the country has got to run itself somehow, and I like living in England.

So that's why I'm here. That's why I'm still spearheading my company and that's why I'm still employing people, innovating and surviving in a very difficult market.

Our letter to The Times talked of the importance of the enterprise culture for the future prosperity of Britain. The thing that frightens me the most about a Labour government is that it suppresses enterprise.

For instance, Labour's talk about investment is a bit of the theme and us" situation that prevailed in England. There were the rich and there were the poor. At that stage maybe I would have sympathised with the need for a Labour government.

But that's all been changed now. Look around. Yes, there are the very poor and more

should be done for them. But almost everybody's got a microwave oven, a car and a colour television - maybe more than one colour television in their homes. Let's be honest with each other. "Them and us" doesn't exist any more, as I have demonstrated.

I have been able to come from the working class, achieve what I set out to achieve and not be suppressed by anybody. Likewise, in the stock market today there are bright young men with a Cockney accent doing deals and buying and selling shares. It's not just the Heskett-Smythe mob that are doing it. Anybody can do it.

The government has made mistakes: nobody's perfect. To be sure, somebody took his eye off the ball. Now the ball has been tightened and there have been casualties. But it is not just the poor unemployed factory worker from the Midlands who is being thrown out of work. So are the merchant bankers, the stockbrokers and the estate agents.

Labour offers no sort of route out of recession. It's out of date and - as Brown's remark shows - it hasn't done its homework.

Alan Sugar,
Amstrad,
Brentwood House,
163 King's Road,
Brentwood, Essex

Good and bad habits

From J P Warren:

Sir, The immortal words of the late Artemus Ward (Charles Farrar Brown) spring to mind at this pre-election time: "Let us be happy and live within our means, even if we have to borrow the money to do it with."

He also wrote: "I am not a politician and my other habits are good."

J P Warren,
Cherrywood,
Alford,
near Cramlington,
Surrey GU6 8ZS

Fax service
LETTERS may be faxed on 071-873 5508.
They should be clearly typed and not hand-written. Please set fax machine for direct resolution.

Role of the electricians' union at Wapping

From Mr Eric Hammond:

Sir, Michael Smith's review (March 12) of my book, *Maverick*, is a little lop-sided with its concentration on Wapping. As for the headline, "Hammond admits to talks with Murdoch",

Not asked

From Lord Young:

Sir, Your Observer column considers it surprising ("Enterprising initiative", March 18) that I signed neither Sir Alan Sheppard's letter in support of the party of enterprise, nor Lord Tebbit's letter protesting at the ditching of Margaret Thatcher in 1990. Not so, I simply wasn't asked.

Young,
House of Lords,
London SW1

concerned with a new newspaper, *The London Post*, to be produced on a new site. We had been successful with Mr Eddie Shah in 1985 and hoped to do the same with News International.

We were unsuccessful at Wapping because the print unions upset the stakes with their strike and gave News International the pretext to transfer existing titles to Wapping. We had nothing to do with that decision, nor could we change it. The responsibility rests squarely with the print unions.

Eric Hammond,
general secretary,
Electrical, Electronic Telecommunications & Plumbing Union,
Hayes Court,
West Common Road,
Bromley, Kent BR2 2AU

Please complete and return to Nationwide Overseas Limited, PO Box 217, Market Street, Douglas, Isle of Man or you may fax on 44 (0) 624 663 955. If we enclose a cheque made payable to Nationwide Overseas Limited for the sum of £_____, to open an Overseas Account with Instant Access Monthly Income 90 Day Notice Send further details of Overseas Account.

Name(s) _____ Signature(s) _____

Address _____

Tel No. _____

 Nationwide

Nationwide Overseas Ltd. is a wholly owned subsidiary of Nationwide Building Society. Interest rates and terms may vary. Terms and conditions available on request. Interest will be earned on cleared funds, however, in the interest of security your account will not be operable until a completed application form is accepted by the company. Registered with the Isle of Man Financial Services Commission for Banking and Investment business.

Nationwide is a registered trademark of Nationwide Building Society. © 1992 Nationwide Building Society. All rights reserved.

<p

**TAYLOR
WOODROW**


Teamwork in Construction
Housing Property Trading

FINANCIAL TIMES COMPANIES & MARKETS

© THE FINANCIAL TIMES LIMITED 1992

Thursday March 19 1992

RING DAVID ROGERS
NOW ON 0952-293262
Telord.
Shropshire
A better place to live and work.

INSIDE

US banks merge in \$876m stock deal

NBD Bancorp, the Detroit-based banking group, has agreed to acquire the Indianapolis-based INB Financial Corporation, a large Indiana bank. In a stock deal worth \$876m, NBD has total assets of \$31bn and has another Indiana bank deal pending — with Sumcorp, a banking group with \$2.5bn of assets. NBD said total assets after this INB and Sumcorp transactions would be \$40bn. Page 24

Marley cuts costs and moves up

A reduction in overhead costs helped Marley, the UK building products manufacturer, report a 7.5 per cent increase in pre-tax profits, to £25m (543.3m) for the year. Mr George Russell, chairman, said a "worldwide blast" against overheads brought a saving of around £30m. Page 29

US farm co-ops join forces

US farmers are getting together to beat off competition. The latest deal has created the biggest agricultural co-operative in the US, with combined assets in excess of \$1.7bn (£960m). But even this huge group will face significant risks in re-entering the world grain trade. Page 30

Thomson falls

Thomson, the Canadian-controlled information publishing group, reported 1991 earnings down to US\$292m, compared with \$385m a year earlier, because of the north American recession and lower newspaper advertising revenues. Operating profit was \$692m, down 4.7 per cent from 1990. Page 24

Maxwell fraud insurance averted

The Maxwell companies and pension funds have started to file claims under some £50m (£80.6m) of insurance policies which include clauses insuring them against employee dishonesty, robbery, forgery, counterfeiting and computer fraud. The policies had been taken out on the instructions of Mr Robert Maxwell.

Bigger loss at Trade Indemnity

Trade Indemnity, the UK trade credit insurer, announced an increased pre-tax loss of £4.6m (£80.7m) for 1991, compared with £2.8m in 1990, and is passing the dividend for the first time in its 74-year history. Page 26

Gloom amid Singapore's sparkle

Most investors would be happy to put money in the stock market of a country where the economy is predicted to grow at up to 6 per cent this year and where brokers forecast average corporate earnings growth of around 15 per cent. Not so the glum speculators of Singapore. Back Page

Market Statistics

Bonds and money market funds

Benchmark Govt bonds

FT-A Indices

FT-A world indices

Financial futures

Foreign exchanges

London money market

London stock service



US group's plans for new jet hinge on speedy deal with Taiwanese Aerospace

McDonnell Douglas plans rival jumbo

By Paul Bettis, Aerospace Correspondent

MCDONNELL Douglas, the US aerospace and defence group, is anxious to conclude an agreement to sell up to 49 per cent of its Douglas commercial aircraft subsidiary to Taiwan Aerospace and other potential equity investors by the end of this year to enable it to launch a new \$4bn-45bn jumbo aircraft programme

Mr Robert Hood, president of the Douglas subsidiary, said in London yesterday it was important for the company to secure a launch decision for its 400 to 600-seater MD-12 aircraft programme

this year to ensure first deliveries in 1997.

The longer-term future of Douglas as a commercial aircraft manufacturer largely depends on its ability to secure financial backing from new investors to expand its product range.

Although the company had originally envisaged building a larger three-engined derivative of its MD-11 tri-jet, Mr Hood confirmed Douglas was studying the development of a four-engine or possible a twin-engine jumbo. The initial model would probably involve a 400-seater aircraft to

compete against the Boeing 747-400 jumbo, but the aircraft was likely to spawn larger derivatives, including a 600-seater.

The MD-12 programme is part of Douglas's strategy to develop a broader family of aircraft to compete against the wider product ranges of its rivals, the US Boeing company and the European Airbus consortium. Douglas manufactures products in only two of the main aircraft markets, whereas Boeing and Airbus offer products in five different markets.

However, this strategy hinges on finding partners to invest in the Douglas commercial aircraft subsidiary and to participate in its MD-12 and other programmes. Mr Hood said Douglas was hoping to reach an agreement in the next few months with China to manufacture its 150 to 170-seater MD-90 twin-engined aircraft as well as developing with the Chinese, a smaller 100-seater MD-95.

Although Mr Hood was "optimistic" about the outcome of the negotiations with Taiwan Aerospace, the timing and structure of the deal remained uncertain.

China Steel, the Taiwanese

state-run company which could acquire a big stake in Taiwan Aerospace, is heading a Taiwan team studying the Douglas equity investment deal. On completion of its study, Taiwan would say whether it wanted to continue negotiations, Mr Hood said.

Under an initial agreement signed last November, Taiwan is considering acquiring between 25 per cent and 40 per cent of Douglas. Mr Hood said the US company was also talking to other potential equity investors with the aim of selling up to 49 per cent of the Douglas subsidiary.

Pechiney to buy offshoot's metals side

By William Dawkins in Paris

PECHINEY, the French state-controlled aluminium and packaging group, is buying the metal interests of its international arm, listed on the Paris bourse, the latest step in the financial reshaping of the public sector.

The finance ministry has given its go-ahead for Pechiney International, 25 per cent quoted on the stock market, to sell its aluminium smelting and trading businesses to its parent, Pechiney, owner of the remaining 75 per cent.

The project aims to improve Pechiney International's financials by separating it from the volatile aluminium industry — where prices have plunged — and to reduce debts of FF16.6bn, almost 1.2 times shareholders' funds.

Pechiney International's aluminium and trading assets could be worth between FF14.6bn to FF14.8bn, according to Salomon Brothers, the US securities house.

Pechiney International, which groups most of the company's foreign interests, will end up with 55 per cent of its turnover in packaging, where it is the world leader, and the rest in aerospace components.

Aluminium and trading accounted for 17 per cent of Pechiney International's FF44.9bn sales last year, with 70 per cent in packaging.

The Pechiney parent company, 80 per cent state-owned, with most of the rest held by state financial institutions — will end up with all the group's aluminium activities.

Clearance for the scheme marks the state's support for the strategy of Mr Jean Gandois, whose second three-year mandate as chairman comes up for renewal in July. He has been preparing the asset reorganisation over the past six months.

It is also the latest example of the French government's growing enthusiasm over the financing of its extensive industrial portfolio, coming after the recent sale of the oil and gas group and Crédit Local de France, the local authority bank.

This operation comes as part of Pechiney's strategy, which consists of taking part... in the strong growth of the packaging market. This implies a large and steady investment effort," said the finance ministry.

Company officials said the reorganisation would take place "as soon as possible" after evaluations of Pechiney International by Lazarid Frères, working for the Pechiney parent and by Goldman Sachs, representing the subsidiary.

Pechiney International's share price rose 3.8 per cent to FF18.8 yesterday, just ahead of the flotation at which the group was floated in April 1988.

Pechiney International was floated three years ago to raise cash to buy American National Can, the leading US packaging group, which Mr Gandois bought as an earner to counterbalance the cyclical aluminium business.

Water sale would help Femsa shareholders meet bank payment

Cadbury Schweppes in Mexico drinks deal

By Jane Fuller in London and Damian Fraser in Mexico City

CADBURY Schweppes, the confectionery and soft drinks maker, is buying Mexico's leading bottler and distributor of mineral water for \$325m, in one of the largest acquisitions of a Mexican business by an overseas company.

Aguas Minerales is being bought from Fomento Económico Mexicano (Femsa), Mexico's largest beverage business. Aguas Minerales is the group's third largest subsidiary, with sales of \$125m last year, compared with the group's sales of \$1.52bn.

Mr Pablo Riverol, an analyst with Baring Research, said the sale would lift a cloud hanging over Femsa since October when its shareholders, along with separate regional investors, bought a controlling stake in Bancomer, Mexico's second largest bank, for \$2.88bn after accounting for accrued interest.

The Femsa shareholders took out a \$60m bridge loan secured against Femsa's assets to meet an early payment on the bank, over half of which they will now be able to pay back on Monday.

Cadbury announced it had successfully placed \$87m of stock in Mexican and international markets, which will enable the group to meet a final payment on the bank.

Cadbury is buying three brands of plain and fruit-flavoured mineral water — Pehu, Balsico and Siquita Azul, which are estimated to have 68

Good health: Dominic Cadbury (left), group chief executive, and Frank Swan, managing director of the beverages division, celebrate the purchase with a glass of water

per cent of Mexico's mineral water market. The business has five bottling plants with wells and last year made a pre-tax profit of 65.2m pesos (\$22.4m) on sales of 388.4m pesos.

To help fund the purchase, Cadbury is raising £145m (\$225m) in a share placing that will expand its equity by about 5 per cent. The issue is priced at 425p a share, compared with yesterday's close of 433p, down 10p.

Cadbury is buying Aguas Minerales at 26 times after-tax profit in 1991, but estimates the multiple will fall to 17 this year. Earnings dilution is expected to be more than 1 per cent next year because of the tax impact.

Mr David Jinks, finance director, said the effect on the balance sheet of finding the remaining \$243m purchase sum, the share placing and a £100m goodwill write-off would be to raise gearing from 39 per cent to 42 per cent. Over the year, net debt was expected to rise from £333m to about £440m, including other acquisition spending.

Lex. Page 30

Lloyds Bank angry after Midland rejected takeover

By Robert Peston in London

LLOYD'S Bank is furious with Midland Bank following its decision to reject a takeover proposal after two months of negotiations.

On Tuesday, Midland announced that it had agreed to be bought by Hongkong and Shanghai Banking Corporation in a deal which is likely to create a transcontinental bank with a market value of \$28bn (£14bn). But it emerged yesterday that only two weeks earlier Midland said it did not wish to be bought by Lloyds. The two had been negotiating since January.

The talks were the initiative of Lloyds' chief executive, Mr Brian Pitman. "He thought he had reached agreement with Midland," said a financier with a close knowledge of the negotiations. "He was deeply disappointed when Midland said it was no longer interested."

Another banker commented: "Mr Pitman is not in the best of moods."

One banker close to Lloyds said he did not believe the bank would now make a hostile bid for Midland.

The Bank of England was kept informed of the talks and raised no objection to an agreed takeover of Midland by Lloyds. However, the Bank advised Lloyds and Midland that they might face difficulties persuading the competition authorities in Brussels and the UK to sanction the deal, because a combination of the two banks would create a very powerful force in the UK banking market.

The negotiations were conducted by Sir Peter Walters and Mr Brian Pearce, respectively chairman and chief executive of Midland, and by Sir Jeremy Morse, chairman of Lloyds, and by Mr Pitman.

Morse, chairman of Lloyds, and

Mr Pitman are advised by the merchant bank S.G. Warburg and Lloyds by Baring Brothers.

A banker close to Midland said yesterday that it decided to reject Lloyds' advances having been given advice by legal counsel that the competition authorities were likely to block a bid.

Another banker said that Mr Pearce was also concerned at the impact on morale within Midland of a deal with Lloyds. Mr Pitman's prime goal in buying Midland was to cut the costs of the combined operations by closing high street branches, shutting one of the banks' head offices and shedding staff.

Analysts estimate that staff cuts of at least 20,000 could be made if Lloyds and Midland were joined together.

Whatever Mercury PEP you choose, you will have the reassurance of management by Britain's largest investment house, with over £40 billion under management.

NOW OR NEVER

However uncertain the economic and political outlook, there is one opportunity which will definitely disappear once and for all on April 5th - the chance to take advantage of the generous tax concessions available via a 1991/2 Personal Equity Plan.

PEP investment cannot be made retrospectively, so immediate action is needed to secure the full tax benefit for the current year.

You can invest up to the maximum £9,000 (£18,000 for couples), through the complete Mercury PEP range which includes Single Company and European PEPs. You can if you wish secure your tax savings by opening a full PEP now which progressively transfers the money into equities over twelve months.

Whichever Mercury PEP you choose, you will have the reassurance of management by Britain's largest investment house, with over £40 billion under management.

Delay any further and this tax-saving opportunity will pass irrecoverably by. Contact your financial adviser today, or call us free on 0800 244400.

MERCURY PERSONAL EQUITY PLANS

Mercury Asset Management plc FREEPOST London EC4B 4DQ

Member of IMRO

The value of investments may go down as well as up and you may not get back the amount you invest. ■ The information in this advertisement is based on current legislation.

Chief price changes yesterday

FRANKFURT (DM)

PARIS (FFP)

London (Pounds)

Stocks

FTSE 100

FTSE 300

FTSE 1000

FTSE 350

FTSE 600

FTSE 1000

INTERNATIONAL COMPANIES AND FINANCE

ABB unveils 3% advance as restructuring continues

By Andrew Baxter in Stockholm

ASEA BROWN Boveri, Europe's biggest electrical engineering group, has announced a 3 per cent improvement, to \$1.5bn, in 1991 pre-tax profits after financial items. It pledged to continue restructuring efforts this year.

The result underlines the extent to which ABB is being tested by recessionary conditions in 60 per cent of its business. It had said at the half-year stage that full-year profits should at least match those of 1990.

Operating earnings after depreciation rose 7 per cent, from \$1.79bn to \$1.91bn, while net income edged up 3 per cent from \$590m to \$609m. Orders received rose 1 per cent to \$29.6bn, while revenues increased 8 per cent to \$32.9bn.

Mr Percy Barnevnik, president, said the severity of the recession varied from "light" in mainland European countries such as France, to "fairly deep" in the Nordic countries, with the English-speaking countries in between.

Growth in countries such as Germany, and in parts of Asia, had offset lower order intake in some recession-affected markets. In the UK, the group increased earnings, helped by a good performance in infrastructure business sectors, which are normally less affected by recession.

On the outlook for 1992, Mr Barnevnik said ABB expected a slow recovery in recession-affected markets. He also foresees a further decline in demand and intensified pricing pressure.

However, in most of its infrastructure-related business, accounting for the remaining 40 per cent of the group, the impact of the recession would be smaller, and demand in several developing countries is expected to remain high.

Overall, therefore, earnings after financial items this year are expected to be about the same as this year.

Net debt was cut by about \$1bn last year, and ABB would continue balancing non-recurring restructuring costs with gains from asset sales.

Earlier this month, the group announced it would try to sell its global instrumentation business, based in the UK. Mr Barnevnik said a couple of other "pieces" might be sold, but he did not foresee any huge divestitures.

SSAB to kick off Swedish flotations

By John Burton in Stockholm

THE SWEDISH government yesterday announced that the steel company SSAB would be the first of 35 state companies to be sold into the private sector.

The state owns 60 per cent of the voting rights and 45 per cent of the equity in SSAB, which has been listed on the Stockholm bourse since 1986. The publicly-held shares are largely owned by domestic institutional investors.

The state sale will be conducted through the issue of convertible debentures with an option to redeem them for SSAB shares by the beginning of 1994. A price has not yet been set for the issue, but the government hopes to raise between SKr1.5bn (\$245m) and SKr2bn through the sale, which will be handled by Handelsbanken Fondenkommission.

A prospectus will be issued in May.

About half the debentures are expected to be reserved for Swedish and foreign institutional investors to guarantee that SSAB will have a stable ownership structure. The rest will be offered to SSAB employees and the general public.

Mr Per Westerberg, the industry minister, said SSAB was too small to be offered through a share issue to the general public. The government, however, was determined to encourage widespread ownership for bigger state companies scheduled for privatisation.

The use of convertible debentures is designed to assure investors that they will get a guaranteed yield on their investment. The government was concerned that the 77 per cent fall in earnings, to SKr21.8bn, for SSAB last year might deter investors if there were a direct share issue now.

Under conditions set out for Petrogal's privatisation programme, the consortium will have to buy another 28 per cent stake in the company within nine months, at the same price per share paid for the initial 25 per cent. This will bring the consortium's holding to 51 per cent.

At pains to stress that commercial links should be considered separately from any movement in its fragmented share register.

"The bank is negotiating with the insurance companies to act together in the insurance field," a spokesman said.

Royale Belge, together with its controlling shareholder, the French insurer, UAP — owns 11.72 per cent of BBL, and Winterthur has 4.78 per cent. ING, which controls 8.8 per cent, has never commented on rumours that it wanted to bid for the whole of BBL.

BBL insurance talks left open

By Andrew Hill in Brussels

DIRECTORS of Banque Bruxelles Lambert have acted to dampen speculation about its strategy in the insurance business. It announced yesterday that it was open to insurance collaboration with any of BBL's large shareholders, as long as they met certain criteria.

The bank yesterday held a board meeting — billed as "D-Day for BBL" — in one Belgian newspaper — to decide between two proposals on collaboration in the lucrative area of "bancassurance" from rival insurer-shareholders.

Italcable slips after tariff cuts

ITALCABLE, Italy's state-owned international telecommunications carrier, reported a 19.7 per cent fall in net profits to L132.7bn (\$108.84m) last year, from L165.8bn in 1990, writes Haig Simonian in Milan. However, it is maintaining its dividend at L280 an ordinary share and L250 a savings share.

The downturn was expected after an average 20 per cent cut in international phone tariffs introduced in January 1991.

However, it neither accepted nor rejected the two sets of proposals, one from Internationale Nederlanden Groep (ING), and one from Royale Belge and Winterthur of Switzerland.

Instead, BBL said it would create an insurance subsidiary, specialising in car and fire cover, to add to its existing life insurance subsidiary. Prospective partners would be able to take a stake in the new company, but BBL would retain control.

Since last month, when the bancassurance talks began to attract attention, BBL has been

at pains to stress that commercial links should be considered separately from any movement in its fragmented share register.

"The bank is negotiating with the insurance companies to act together in the insurance field," a spokesman said.

Royale Belge, together with its controlling shareholder, the French insurer, UAP — owns 11.72 per cent of BBL, and Winterthur has 4.78 per cent. ING, which controls 8.8 per cent, has never commented on rumours that it wanted to bid for the whole of BBL.

At pains to stress that commercial links should be considered separately from any movement in its fragmented share register.

"The bank is negotiating with the insurance companies to act together in the insurance field," a spokesman said.

Royale Belge, together with its controlling shareholder, the French insurer, UAP — owns 11.72 per cent of BBL, and Winterthur has 4.78 per cent. ING, which controls 8.8 per cent, has never commented on rumours that it wanted to bid for the whole of BBL.

With a drop in pre-tax profits of 8 per cent, to DM2.21bn, in

1991, the company has also decided to hold its 1991 dividend at the same level as last year's.

Another consortium, led by DuPont of the US, dropped out of the bidding.

Under conditions set out for Petrogal's privatisation programme, the consortium will have to buy another 28 per cent stake in the company within nine months, at the same price per share paid for the initial 25 per cent. This will bring the consortium's holding to 51 per cent.

With a drop in pre-tax profits of 8 per cent, to DM2.21bn, in

1991, the company has also decided to hold its 1991 dividend at the same level as last year's.

Another consortium, led by DuPont of the US, dropped out of the bidding.

Under conditions set out for Petrogal's privatisation programme, the consortium will have to buy another 28 per cent stake in the company within nine months, at the same price per share paid for the initial 25 per cent. This will bring the consortium's holding to 51 per cent.

With a drop in pre-tax profits of 8 per cent, to DM2.21bn, in

1991, the company has also decided to hold its 1991 dividend at the same level as last year's.

Another consortium, led by DuPont of the US, dropped out of the bidding.

Under conditions set out for Petrogal's privatisation programme, the consortium will have to buy another 28 per cent stake in the company within nine months, at the same price per share paid for the initial 25 per cent. This will bring the consortium's holding to 51 per cent.

With a drop in pre-tax profits of 8 per cent, to DM2.21bn, in

1991, the company has also decided to hold its 1991 dividend at the same level as last year's.

Another consortium, led by DuPont of the US, dropped out of the bidding.

Under conditions set out for Petrogal's privatisation programme, the consortium will have to buy another 28 per cent stake in the company within nine months, at the same price per share paid for the initial 25 per cent. This will bring the consortium's holding to 51 per cent.

With a drop in pre-tax profits of 8 per cent, to DM2.21bn, in

1991, the company has also decided to hold its 1991 dividend at the same level as last year's.

Another consortium, led by DuPont of the US, dropped out of the bidding.

Under conditions set out for Petrogal's privatisation programme, the consortium will have to buy another 28 per cent stake in the company within nine months, at the same price per share paid for the initial 25 per cent. This will bring the consortium's holding to 51 per cent.

With a drop in pre-tax profits of 8 per cent, to DM2.21bn, in

1991, the company has also decided to hold its 1991 dividend at the same level as last year's.

Another consortium, led by DuPont of the US, dropped out of the bidding.

Under conditions set out for Petrogal's privatisation programme, the consortium will have to buy another 28 per cent stake in the company within nine months, at the same price per share paid for the initial 25 per cent. This will bring the consortium's holding to 51 per cent.

With a drop in pre-tax profits of 8 per cent, to DM2.21bn, in

1991, the company has also decided to hold its 1991 dividend at the same level as last year's.

Another consortium, led by DuPont of the US, dropped out of the bidding.

Under conditions set out for Petrogal's privatisation programme, the consortium will have to buy another 28 per cent stake in the company within nine months, at the same price per share paid for the initial 25 per cent. This will bring the consortium's holding to 51 per cent.

With a drop in pre-tax profits of 8 per cent, to DM2.21bn, in

1991, the company has also decided to hold its 1991 dividend at the same level as last year's.

Another consortium, led by DuPont of the US, dropped out of the bidding.

Under conditions set out for Petrogal's privatisation programme, the consortium will have to buy another 28 per cent stake in the company within nine months, at the same price per share paid for the initial 25 per cent. This will bring the consortium's holding to 51 per cent.

With a drop in pre-tax profits of 8 per cent, to DM2.21bn, in

1991, the company has also decided to hold its 1991 dividend at the same level as last year's.

Another consortium, led by DuPont of the US, dropped out of the bidding.

Under conditions set out for Petrogal's privatisation programme, the consortium will have to buy another 28 per cent stake in the company within nine months, at the same price per share paid for the initial 25 per cent. This will bring the consortium's holding to 51 per cent.

With a drop in pre-tax profits of 8 per cent, to DM2.21bn, in

1991, the company has also decided to hold its 1991 dividend at the same level as last year's.

Another consortium, led by DuPont of the US, dropped out of the bidding.

Under conditions set out for Petrogal's privatisation programme, the consortium will have to buy another 28 per cent stake in the company within nine months, at the same price per share paid for the initial 25 per cent. This will bring the consortium's holding to 51 per cent.

With a drop in pre-tax profits of 8 per cent, to DM2.21bn, in

1991, the company has also decided to hold its 1991 dividend at the same level as last year's.

Another consortium, led by DuPont of the US, dropped out of the bidding.

Under conditions set out for Petrogal's privatisation programme, the consortium will have to buy another 28 per cent stake in the company within nine months, at the same price per share paid for the initial 25 per cent. This will bring the consortium's holding to 51 per cent.

With a drop in pre-tax profits of 8 per cent, to DM2.21bn, in

1991, the company has also decided to hold its 1991 dividend at the same level as last year's.

Another consortium, led by DuPont of the US, dropped out of the bidding.

Under conditions set out for Petrogal's privatisation programme, the consortium will have to buy another 28 per cent stake in the company within nine months, at the same price per share paid for the initial 25 per cent. This will bring the consortium's holding to 51 per cent.

With a drop in pre-tax profits of 8 per cent, to DM2.21bn, in

1991, the company has also decided to hold its 1991 dividend at the same level as last year's.

Another consortium, led by DuPont of the US, dropped out of the bidding.

Under conditions set out for Petrogal's privatisation programme, the consortium will have to buy another 28 per cent stake in the company within nine months, at the same price per share paid for the initial 25 per cent. This will bring the consortium's holding to 51 per cent.

With a drop in pre-tax profits of 8 per cent, to DM2.21bn, in

1991, the company has also decided to hold its 1991 dividend at the same level as last year's.

Another consortium, led by DuPont of the US, dropped out of the bidding.

Under conditions set out for Petrogal's privatisation programme, the consortium will have to buy another 28 per cent stake in the company within nine months, at the same price per share paid for the initial 25 per cent. This will bring the consortium's holding to 51 per cent.

With a drop in pre-tax profits of 8 per cent, to DM2.21bn, in

1991, the company has also decided to hold its 1991 dividend at the same level as last year's.

Another consortium, led by DuPont of the US, dropped out of the bidding.

Under conditions set out for Petrogal's privatisation programme, the consortium will have to buy another 28 per cent stake in the company within nine months, at the same price per share paid for the initial 25 per cent. This will bring the consortium's holding to 51 per cent.

With a drop in pre-tax profits of 8 per cent, to DM2.21bn, in

1991, the company has also decided to hold its 1991 dividend at the same level as last year's.

Another consortium, led by DuPont of the US, dropped out of the bidding.

Under conditions set out for Petrogal's privatisation programme, the consortium will have to buy another 28 per cent stake in the company within nine months, at the same price per share paid for the initial 25 per cent. This will bring the consortium's holding to 51 per cent.

With a drop in pre-tax profits of 8 per cent, to DM2.21bn, in

1991, the company has also decided to hold its 1991 dividend at the same level as last year's.

Another consortium, led by DuPont of the US, dropped out of the bidding.

Under conditions set out for Petrogal's privatisation programme, the consortium will have to buy another 28 per cent stake in the company within nine months, at the same price per share paid for the initial 25 per cent. This will bring the consortium's holding to 51 per cent.

With a drop in pre-tax profits of 8 per cent, to DM2.21bn, in

1991, the company has also decided to hold its 1991 dividend at the same level as last year's.

Another consortium, led by DuPont of the US, dropped out of the bidding.

Under conditions set out for Petrogal's privatisation programme, the consortium will have to buy another 28 per cent stake in the company within nine months, at the same price per share paid for the initial 25 per cent. This will bring the consortium's holding to 51 per cent.

</div

INTERNATIONAL COMPANIES AND FINANCE

A slice of faith in the Chinese bureaucracy

Simon Holberton on the first state enterprise in which Beijing has allowed foreigners to own shares

FOR the past decade, China has had its door open to foreign investors. Last month, that door opened a little wider when, for the first time since the communists took power in 1949, the authorities allowed foreigners to own and trade shares in a Chinese company.

That company, Shanghai Vacuum Electron Device Company, makes television tubes for the domestic television industry.

Shanghai Vacuum is not a company in the way a westerner might use or understand the term. Its origins date back to 1917, but the company today is the result of a 40-year merger in 1987, which brought together much of Shanghai's TV tube-making capacity.

The closest analogy might be with British Coal in the heyday of nationalisation, but that, too, fails to capture the company/state relationship that still exists in China today.

Although foreign investors have bought a slice of a "company" called Shanghai Vacuum, what they have really acquired is a slice of faith in China's bureaucrats.

The management of TV production in Shanghai is split between those who operate the company's factories and the Shanghai Instrumentation and Electronic Industry Bureau. It

is responsible for determining production capacities, output and marketing strategies of the companies it supervises; one of which is Shanghai Vacuum.

Administratively, the bureau is a division of the Shanghai Economic Commission, which in turn reports to the city's municipal government. The bureau also has a direct reporting relationship with the Ministry of Electronic Industry in Beijing on technical matters and receives market information from the ministry.

China is the country which invented and refined bureaucratic government. It should come as no surprise, therefore,

Shanghai Vacuum is not a company in the way most westerners understand the term

that a by-product of this today is intense competition between bureaucrats. Selling TVs in China is a curious mixture of co-operation and competition between regional governments, which Beijing presides over with either apparent detachment or just plain impotence.

Mr Wolf Gerber, managing

director of SBCI Finance Asia, who wrote the company's prospectus, found out about the bureau's existence through a conversation with executives of Shanghai Vacuum. At a five-hour dinner at the end of last year he met the bureau's director who told him how the system worked.

The bureau consists of 10 industry sectors and supervises 178 state enterprises and eight research institutes. It competes with other regional bureaus in China and the companies under their supervision in terms of products, turnover, market share and quality.

The Shanghai bureau ranks first in China in terms of sales and production. Last year, its companies turned over Yn70m (Sl2.7bn) and produced output with a value of Yn85m.

The bureau keeps in close touch with the products its companies make. It has an in-house research capacity, meets regularly with wholesalers and retailers, and has access to its companies' market research departments.

The bureau not only knows a great deal about the TV market but it also knows how to sell TVs, which it does throughout China. Its sales force is supported by a computer-linked system with wholesalers and significant retailers. It also operates a

nation-wide service network.

While the bureau practices free trade in China it is decidedly mercantilist in Shanghai. It claims 100 per cent of the Shanghai market for itself by virtue of a municipal regulation which requires all TVs in Shanghai to contain Shanghai Vacuum's tubes and be built by Shanghai-based assemblers.

This makes Shanghai Vacuum the closest thing to a one-way bet on just about any stock exchange in the world. It has guaranteed customers for its output at prices over which it has a fair degree of control.

But what does Shanghai Vacuum look like to a western accountant? Arthur Andersen, the US firm of accountants, had to wade through acres of Chinese financial statements and attempt to reconcile their data with accepted western accounting standards.

For example, mainland Chinese companies do not consolidate their accounts; they do not make provisions for bad or doubtful debts; they do not account for exchange rate fluctuations; and use depreciation schedules ranging from 30 to 50 years for plant and machinery.

The accountants were unable to provide a source and application of funds statement because, as the Shanghai government account said: "Normal banking practices in

China are that many of the company's borrowings do not have fixed maturities or repayment schedules."

Mainland companies' business practices would send most western companies into receivership. Shanghai Vacuum's standard terms of sale provide for payment within three to nine months after delivery. Even then, retailers are loathe to pay their bills.

At the end of September, the company's accounts receivable stood at Yn137m. As the prospectus observes: "This has been caused by state-owned retailers, which are under the direct control of the Bureau of

Commerce, are delaying payment to the TV set manufacturers, using the cash-flow to expand their own businesses."

By taking foreign capital Shanghai Vacuum is able to redefine itself as a "joint venture" company for Chinese tax purposes. It is also relocating its corporate headquarters to its corporate headquarters to the year to the end of March. It

Henderson Land slips 12.4% to HK\$1.38bn

By Simon Davies in Hong Kong

HENDERSON Land Development, one of Hong Kong's leading residential property developers, announced a 12.4 per cent drop in net profit for the six months to December to HK\$1.38bn (\$178.5m), compared with HK\$1.58bn in the year-earlier period.

The decline came from a reduction in the number of developments completed in the first half of the year. However, the company forecast a "satisfactory" increase in profit for the full year.

Henderson completed five developments in the first half of its financial year, but it has already commenced pre-sales of a further 15 projects. Turnover declined by 22 per

cent to HK\$2.5bn at the interim stage, due to the reduction in property sales, but there was an increase in investment income, particularly from its portfolio of shopping centres.

Its two associate utility companies - Hong Kong and China Gas and Hong Kong Ferry - also reported strong profit growth.

The company said that "with local interest rates presently staying at a level below inflation rate, the public is generally keen to acquire residential properties as a hedge against inflation and the property market is likely to remain active." The company recommended an interim dividend of 19 cents, compared with 16 cents in 1990.

JVC to cut product range

VICTOR Company of Japan (JVC) plans to reduce its range of products, increase outside component sales and lengthen product cycles to fight back against the effects of the consumer electronics slump, Reuter reports from Tokyo.

Almost half of JVC's sales are in videotape recorders, flat market. In February, JVC forecast a parent pre-tax loss of Yn2.8bn (\$21m) and a group pre-tax deficit of Yn4.4bn for the year to the end of March. It

Key Honda executive resigns

By Steven Butcher in Tokyo

MR SOICHIRO Irimajiri yesterday resigned his position as executive vice-president of Honda Motor, the Japanese car and motorcycle maker, for health reasons.

Mr Irimajiri, 62, was one of three leading executives at Honda responsible for a sweeping management reform at the company which was initiated last year. He was also a key architect of the expansion of Honda's US manufacturing facilities, serving as president of Honda of America Manufacturing from 1984 until 1988.

Mr Irimajiri also resigned his position as president of Honda R&D, although he remains on the board of directors of both Honda Motor and Honda R&D. It was unclear whether Mr Irimajiri would remain on the board of the Rover Group, in which Honda holds a 20 per cent stake.

Mr Irimajiri was understood yesterday to be in a state of exhaustion and was receiving treatment in hospital.

His executive responsibilities are to be assumed by other Honda directors.

Brierley and GPG reduce joint offer for ACIL

BRIERLEY Investments (BIL), the New Zealand investment and trading group, and its UK-based associate, GPG, plan to reduce their joint offer for Australian Consolidated Investments (ACIL) to 20.5 Australian cents a share from 23 cents a share, AP-DJ reports from Sydney.

Sir Ron Brierley said in a letter to ACIL that the proposed takeover offer was being reduced because the target company last week announced an agreement to pay A\$14m (US\$10.5m) to settle a claim from the liquidators of Speley Securities.

Sir Ron wrote on behalf of Rossington Holdings, a com-

Korean debt to equity ratios rise

THE average debt to equity ratios of listed South Korean companies rose by 23.1 percentage points to 34.1 per cent in 1991 due to tight liquidity, according to a survey conducted by the Daewoo Research Institute (DRI), Reuter reports from Seoul.

The survey covered about 400 of the 528 listed companies with fiscal years ending on December 31.

DRI said HanYang topped the list, recording a debt to equity ratio of 3,284.5 per cent. Aggregate turnover of the 400 companies in 1991 increased to Won131,260bn (\$171.35bn) from Won109,950bn a year earlier.

Daewoo Corporation, the trading arm of the Daewoo group, had recorded the largest sales of Won6,400bn in 1991 from Won5,250bn in 1990, the survey showed.

Samsung, which led the turnover charts in 1990, was not included in the survey as it has yet to hold a shareholders' meeting. Samsung recorded a turnover of Won7,950bn in 1990 from Won7,510bn a year earlier.

Samsung, which led the turnover charts in 1990, was not included in the survey as it has yet to hold a shareholders' meeting. Samsung recorded a turnover of Won7,950bn in 1990 from Won7,510bn a year earlier.

Samsung, which led the turnover charts in 1990, was not included in the survey as it has yet to hold a shareholders' meeting. Samsung recorded a turnover of Won7,950bn in 1990 from Won7,510bn a year earlier.

Samsung, which led the turnover charts in 1990, was not included in the survey as it has yet to hold a shareholders' meeting. Samsung recorded a turnover of Won7,950bn in 1990 from Won7,510bn a year earlier.

Samsung, which led the turnover charts in 1990, was not included in the survey as it has yet to hold a shareholders' meeting. Samsung recorded a turnover of Won7,950bn in 1990 from Won7,510bn a year earlier.

Samsung, which led the turnover charts in 1990, was not included in the survey as it has yet to hold a shareholders' meeting. Samsung recorded a turnover of Won7,950bn in 1990 from Won7,510bn a year earlier.

Samsung, which led the turnover charts in 1990, was not included in the survey as it has yet to hold a shareholders' meeting. Samsung recorded a turnover of Won7,950bn in 1990 from Won7,510bn a year earlier.

Samsung, which led the turnover charts in 1990, was not included in the survey as it has yet to hold a shareholders' meeting. Samsung recorded a turnover of Won7,950bn in 1990 from Won7,510bn a year earlier.

Samsung, which led the turnover charts in 1990, was not included in the survey as it has yet to hold a shareholders' meeting. Samsung recorded a turnover of Won7,950bn in 1990 from Won7,510bn a year earlier.

Samsung, which led the turnover charts in 1990, was not included in the survey as it has yet to hold a shareholders' meeting. Samsung recorded a turnover of Won7,950bn in 1990 from Won7,510bn a year earlier.

Samsung, which led the turnover charts in 1990, was not included in the survey as it has yet to hold a shareholders' meeting. Samsung recorded a turnover of Won7,950bn in 1990 from Won7,510bn a year earlier.

Samsung, which led the turnover charts in 1990, was not included in the survey as it has yet to hold a shareholders' meeting. Samsung recorded a turnover of Won7,950bn in 1990 from Won7,510bn a year earlier.

Samsung, which led the turnover charts in 1990, was not included in the survey as it has yet to hold a shareholders' meeting. Samsung recorded a turnover of Won7,950bn in 1990 from Won7,510bn a year earlier.

Samsung, which led the turnover charts in 1990, was not included in the survey as it has yet to hold a shareholders' meeting. Samsung recorded a turnover of Won7,950bn in 1990 from Won7,510bn a year earlier.

Samsung, which led the turnover charts in 1990, was not included in the survey as it has yet to hold a shareholders' meeting. Samsung recorded a turnover of Won7,950bn in 1990 from Won7,510bn a year earlier.

Samsung, which led the turnover charts in 1990, was not included in the survey as it has yet to hold a shareholders' meeting. Samsung recorded a turnover of Won7,950bn in 1990 from Won7,510bn a year earlier.

Samsung, which led the turnover charts in 1990, was not included in the survey as it has yet to hold a shareholders' meeting. Samsung recorded a turnover of Won7,950bn in 1990 from Won7,510bn a year earlier.

Samsung, which led the turnover charts in 1990, was not included in the survey as it has yet to hold a shareholders' meeting. Samsung recorded a turnover of Won7,950bn in 1990 from Won7,510bn a year earlier.

Samsung, which led the turnover charts in 1990, was not included in the survey as it has yet to hold a shareholders' meeting. Samsung recorded a turnover of Won7,950bn in 1990 from Won7,510bn a year earlier.

Samsung, which led the turnover charts in 1990, was not included in the survey as it has yet to hold a shareholders' meeting. Samsung recorded a turnover of Won7,950bn in 1990 from Won7,510bn a year earlier.

Samsung, which led the turnover charts in 1990, was not included in the survey as it has yet to hold a shareholders' meeting. Samsung recorded a turnover of Won7,950bn in 1990 from Won7,510bn a year earlier.

Samsung, which led the turnover charts in 1990, was not included in the survey as it has yet to hold a shareholders' meeting. Samsung recorded a turnover of Won7,950bn in 1990 from Won7,510bn a year earlier.

Samsung, which led the turnover charts in 1990, was not included in the survey as it has yet to hold a shareholders' meeting. Samsung recorded a turnover of Won7,950bn in 1990 from Won7,510bn a year earlier.

Samsung, which led the turnover charts in 1990, was not included in the survey as it has yet to hold a shareholders' meeting. Samsung recorded a turnover of Won7,950bn in 1990 from Won7,510bn a year earlier.

Samsung, which led the turnover charts in 1990, was not included in the survey as it has yet to hold a shareholders' meeting. Samsung recorded a turnover of Won7,950bn in 1990 from Won7,510bn a year earlier.

Samsung, which led the turnover charts in 1990, was not included in the survey as it has yet to hold a shareholders' meeting. Samsung recorded a turnover of Won7,950bn in 1990 from Won7,510bn a year earlier.

Samsung, which led the turnover charts in 1990, was not included in the survey as it has yet to hold a shareholders' meeting. Samsung recorded a turnover of Won7,950bn in 1990 from Won7,510bn a year earlier.

Samsung, which led the turnover charts in 1990, was not included in the survey as it has yet to hold a shareholders' meeting. Samsung recorded a turnover of Won7,950bn in 1990 from Won7,510bn a year earlier.

Samsung, which led the turnover charts in 1990, was not included in the survey as it has yet to hold a shareholders' meeting. Samsung recorded a turnover of Won7,950bn in 1990 from Won7,510bn a year earlier.

Samsung, which led the turnover charts in 1990, was not included in the survey as it has yet to hold a shareholders' meeting. Samsung recorded a turnover of Won7,950bn in 1990 from Won7,510bn a year earlier.

Samsung, which led the turnover charts in 1990, was not included in the survey as it has yet to hold a shareholders' meeting. Samsung recorded a turnover of Won7,950bn in 1990 from Won7,510bn a year earlier.

Samsung, which led the turnover charts in 1990, was not included in the survey as it has yet to hold a shareholders' meeting. Samsung recorded a turnover of Won7,950bn in 1990 from Won7,510bn a year earlier.

Samsung, which led the turnover charts in 1990, was not included in the survey as it has yet to hold a shareholders' meeting. Samsung recorded a turnover of Won7,950bn in 1990 from Won7,510bn a year earlier.

Samsung, which led the turnover charts in 1990, was not included in the survey as it has yet to hold a shareholders' meeting. Samsung recorded a turnover of Won7,950bn in 1990 from Won7,510bn a year earlier.

Samsung, which led the turnover charts in 1990, was not included in the survey as it has yet to hold a shareholders' meeting. Samsung recorded a turnover of Won7,950bn in 1990 from Won7,510bn a year earlier.

Samsung, which led the turnover charts in 1990, was not included in the survey as it has yet to hold a shareholders' meeting. Samsung recorded a turnover of Won7,950bn in 1990 from Won7,510bn a year earlier.

Samsung, which led the turnover charts in 1990, was not included in the survey as it has yet to hold a shareholders' meeting. Samsung recorded a turnover of Won7,950bn in 1990 from Won7,510bn a year earlier.

Samsung, which led the turnover charts in 1990, was not included in the survey as it has yet to hold a shareholders' meeting. Samsung recorded a turnover of Won7,950bn in 1990 from Won7,510bn a year earlier.

Samsung, which led the turnover charts in 1990, was not included in the survey as it has yet to hold a shareholders' meeting. Samsung recorded a turnover of Won7,950bn in 1990 from Won7,510bn a year earlier.

Samsung, which led the turnover charts in 1990, was not included in the survey as it has yet to hold a shareholders' meeting. Samsung recorded a turnover of Won7,950bn in 1990 from Won7,510bn a year earlier.

NOTICE TO THE HOLDERS OF

£ 120,000,000
4 1/4 per cent. Convertible Bonds due 2002
of
ASDA GROUP PLC

Issuer's Redemption Notice
Termination of conversion rights

ASDA GROUP PLC (formerly Asda-MFI Group PLC (the "Issuer")) hereby gives notice, pursuant to Conditions 5(b) and 16 of the above-mentioned Bonds (the "Bonds"), that it is to exercise its option to redeem the Bonds on 24th April, 1992 pursuant to Condition 5(b) of the Amended Terms and Conditions of the Bonds (the "Conditions") set out in the supplemental Trust Deed dated 14th December, 1989. The option is to be exercised in respect of all the Bonds at the Optional Redemption Value then applicable, which will be 126.50 per cent. of the principal amount of the Bonds comprising 100 per cent. as to repayment of the principal amount and a payment by way of Supplemental Interest equal to 26.50 per cent. of the principal amount, together with accrued interest to that date. Payment of principal and supplemental interest on the Bonds in respect to the Issuer's option to redeem, will be made against surrender of the Bonds at the specified office of any of the Paying Agents listed below, in accordance with Condition 7. Bonds should be presented for redemption together with all unmatured Coupons appertaining thereto, failing which the amount of any such missing unmatured Coupon will be deducted from the sum due for payment.

In accordance with Condition 5(b)(i) the Bondholders will have the option to require the Issuer to redeem the Bonds on 24th April, 1992 at the redemption value of 126.50 per cent. of the principal amount of the Bonds, together with accrued interest to that date. In view of the fact that the Issuer has decided to exercise its option to redeem the Bonds on 24th April, 1992, and that such redemption is at the same redemption value as Bondholders would obtain by exercising their option to require redemption on that date, Bondholders need not deposit an Option Notice as defined in Condition 5(b) in order to receive 126.50 per cent. of the principal amount of their Bonds on redemption. In the circumstances the Law Debenture Trust Corporation (the "Trustee") has, pursuant to Condition 14, waived the requirement that the Issuer, pursuant to Condition 5(b), give not less than 7 days' prior notice of the commencement of the period for deposit of Bonds in respect of the Bondholders' option to redeem.

The Issuer hereby further gives notice that the right of conversion of any Bond will terminate at the end of the eighth day prior to the 24th April, 1992, in accordance with Condition 6 (a).

The Bonds and the Coupons will become void unless presented for payment within the period of ten and five years, respectively, from the Relevant Date as defined in Condition 9 in respect thereof.

Interest will cease to accrue on the Bonds as from on 24th April, 1992.

Schedule of Paying Agents

Principal Paying Agent
Kredietbank S.A. Luxembourg
43 boulevard Royal
L-2965 Luxembourg

Paying Agents
Royal Bank of Canada Europe Ltd.
71 Queen Victoria Street
London EC4V 4DE

Credit Suisse
8 Paradeplatz
CH-8021 Zürich

ASDA GROUP PLC
by: Kredietbank S.A. Luxembourg
Principal Paying and Conversion Agent

Issue of U.S. \$300,000,000

R&I

The Rural and Industries
Bank of Western Australia

Undated Floating Rate Notes
exchangeable into
Dated Floating Rate Notes
of which U.S. \$200,000,000
is being issued as the Initial Tranche

Interest Rate 4.7875% per annum
Interest Period 19th March 1992
21st September 1992
Interest Amount due 21st September 1992 per
U.S. \$ 10,000 Note U.S. \$ 247.35
U.S. \$250,000 Note U.S. \$6,183.85

Credit Suisse First Boston Limited
Agent

U.S. \$125,000,000

Oil and Natural Gas Commission
Guaranteed Floating Rate Notes Due 1996

Unconditionally and irrevocably guaranteed
as to payment of principal and interest by

India

Acting by its President

Interest Rate 5% per annum
Interest Period 19th March 1992
21st September 1992
Interest Amount per
U.S. \$10,000 Note due 21st September 1992 U.S. \$258.33

Credit Suisse First Boston Limited
Agent

Helaba Finance B.V.
AmsterdamUS\$100,000,000
Guaranteed Floating Rate Notes
Due 1996

(Pursuant to the Terms and Conditions, Hessische Landesbank-Girozentrale, has been substituted by Helaba Finance B.V., as principal debtor of the Notes as per 1st December, 1988)

(Coupon No. 12)

In accordance with Note conditions, notice is hereby given that for the interest period 19th March, 1992 to 21st September, 1992 (186 days), an interest rate of 4 1/4 per cent. per annum, will apply.

Amount per coupon (No. 12) = US\$1,194.79
Payable on the 21st September, 1992.



THE LONG-TERM CREDIT BANK OF JAPAN, LTD.
London Branch
AGENT BANK

INTERNATIONAL COMPANIES AND FINANCE

Mobil to cut its capital spending plans by \$1bn

By Alan Friedman in New York

MOBIL, the US oil and gas group, yesterday announced plans to cut its 1992 capital expenditure appropriations by \$1bn because of the company's concern about the business environment in the energy sector.

Mr Allen Murray, chairman of Mobil, said the 1992 capital appropriations budget would be \$14.5bn, instead of the \$15.5bn anticipated. The cut includes \$1bn that would be deferred "unless business conditions improve".

The Mobil chief noted that "these are difficult times for the oil industry, with the slow pace of economic growth in much of the world having a substantial impact on all segments of our business".

Mr Murray said the company's US business, especially natural gas prices, had been weak. Coupled with the recent volatility in crude oil prices, this made it prudent to defer some investments for the time being.

Mobil stressed yesterday

that by deferring investments it was not sacrificing long-term opportunities.

He noted, however, that the lag between a reduction in capital appropriations and actual spending generally takes several years. This meant that 1992 capital spending would be about the same as last year's, while the impact of deferred investments would be seen mainly beyond 1992.

Mobil, which last year reported unchanged net earnings of \$1.9bn on revenues of \$62.7bn, also said its restructuring plan was continuing and would include further reductions in overhead costs.

He added that discussions were under way for the sale of petrochemicals properties, including the polystyrene business in the US and the firm's business in Norway.

He said the company would

also continue to sell off producing properties in the US that were "marginally attractive and have little upside potential".

Last year, Mobil sold about \$600m of assets and acquired Exxon's downstream assets in Australia. Between 1986 and 1990, Mobil sold nearly \$7bn of assets, Mr Murray said.

On Wall Street, Mobil's share price was marked 3% lower yesterday, to \$60.

• **Esso SAF**, the French subsidiary of Exxon of the US, said yesterday that its consolidated net profit after payments to minority interests rose by 61 per cent to FF1850m (\$152.32m) in 1991, AP-DJ reported.

The gains reflected an improvement in refining margins and high production levels at the French company's refineries.

The company also said it would double its net dividend to FF50 a share, from FF25 a share last year, for a total payout of FF100m.

While operating profit dipped 24 per cent to \$63m, UK professional and business publications and UK newspapers were down 70 cents.

Operating profit was \$62m, down 47 per cent from 1990. Profits from aircraft sales were \$3m, against \$4m last time.

Thomson Newspapers sales dipped 14 per cent to \$1.1bn. Improved circulation revenues, however, did not offset advertising losses, and operating profits dipped 19 per cent to \$22m. The Ontario newspaperers were worst hit.

Information-publishing sales rose 3.2 per cent to \$2.4bn,

while operating profit dipped 24 per cent to \$26.8m for the first time, per-share profit was 65 cents, against 70 cents.

Operating profit was \$22m, down 47 per cent from 1990. Profits from aircraft sales were \$3m, against \$4m last time.

Thomson Newspapers sales

dipped 14 per cent to \$1.1bn.

Improved circulation revenues, however, did not offset advertising losses, and operating profits dipped 19 per cent to \$22m. The Ontario newspaperers were worst hit.

Information-publishing sales

rose 3.2 per cent to \$2.4bn,

while operating profit

dipped 24 per cent to \$26.8m for the first time, per-share profit was 65 cents, against 70 cents.

Operating profit was \$22m, down 47 per cent from 1990. Profits from aircraft sales were \$3m, against \$4m last time.

Thomson - whose interests

include package tours, Britannia Airways and Lunn Poly, the UK's biggest chain of travel agents - announced sales revenue up 10 per cent to \$1.6bn.

Operating profit and interest rose 61 per cent to \$28.8m while profits from aircraft disposals fell to \$2.9m from \$25m in 1990.

Profits from tour operations more than trebled to \$27.5m. Although the figure of \$m hol-

days sold was the same as in 1990, a reduction in price discounting led to an increase in gross margin.

Profits from Britannia Airways rose 8 per cent to \$28.9m before aircraft disposals.

Lunn Poly's profits fell 16.7 per cent to \$2m after a \$2.3m provision to cover losses following the collapse of ILG. Lunn Poly expects to cover this amount this year from the bond put up as security by ILG.

The INB takeover calls for

INB to exchange 1.8 shares of

its common stock for each INB share.

Wall Street reacted to the midwestern merger by marking the price of INB shares 11 lower, to \$23.

INB's share price leapt by 7

to \$43.

NBD in
\$876m
banking
takeover

By Alan Friedman

NBD Bancorp, the Detroit-based banking group that operates 457 branches in the midwest, agreed yesterday to acquire the Indianapolis-based INB Financial Corporation, a large Indiana bank, in a stock deal worth \$876m.

The acquisition is the latest example of how the shake-out in US banking is leading to a series of mergers and takeovers throughout the industry.

The deal also underscores the way some US banks are managing to extend their branch networks across state boundaries, even though the legislative reform that would pave the way for more of these transactions remains stalled in Congress.

The prime example of this trend is the string of recent acquisitions by the Ohio-based Banc One, a successful regional banking group.

INB, which is also the parent company of 20 Chicago area banks with assets of \$5bn, is already the 24th ranked US bank, with total assets of \$31bn.

INB Financial is a bank with \$5.6bn of assets that operates 124 offices through six banks in key Indiana markets, including dominant market positions in the central and southern parts of the state.

INB has another Indiana bank deal pending, this one with SunCorp, a banking group with \$2.6bn of assets. INB said yesterday its total assets following both the INB and SunCorp transactions would be \$40bn.

The INB takeover calls for

INB to exchange 1.8 shares of

its common stock for each INB share.

Shares in A&P will coincide with the midwestern merger by marking the price of INB shares 11 lower, to \$23.

INB's share price leapt by 7

to \$43.

Microsoft fires
shot in PC
systems battle

By Louise Kehoe in San Francisco

MICROSOFT said yesterday it would launch a new version of its widely-used Windows personal computer program next month and expects to sell 1m copies within 30 days.

The announcement appears

designed to pre-empt Interna-

tional Business Machines' ex-

pected introduction, later

this month, of a competing

operating system for personal

computers.

The former partners are

gearing up for a marketing bat-

tle. Microsoft will for the first

time use television advertising

to promote Windows. IBM is

also planning a publicity blitz.

Price competition is also

expected to be fierce, with

Microsoft offering a Windows

upgrade package to current

users for \$60. At issue is con-

trol over the direction of per-

sonal computer software.

Windows provides personal

computer users with a graphical

user interface, similar to the

Apple Macintosh, replacing

the "point and click" method of selecting

applications and functions.

Windows works in conjunc-

tion with Microsoft DOS, the

operating system used on

about 90 per cent of personal

computers.

The new update to Windows,

called Windows 3.1, includes

enhancements that make it faster,

easier to use and more

robust than previous versions.

Microsoft said

INTERNATIONAL CAPITAL MARKETS

Measures to revive banks in Finland introduced

By Sara Webb

FINLAND'S central bank announced plans to revive the country's ailing banking sector and avert a credit crunch yesterday, saying it would raise interest rates, set up a FM20bn government deposit guarantee fund, and scrap stamp duty on share transactions.

Finland's banks have been plagued by heavy credit losses in the past year as the economy plunged into recession and the number of bankruptcies soared.

The Bank of Finland said its proposed measures would strengthen banks' capital structure and help to improve interest margins.

"The profitability of banks has deteriorated significantly and their capital positions have weakened. This, in turn, threatens to reduce the supply of credit which would deepen the recession and jeopardise the start of economic recovery," the central bank said. "In order to avoid this type of credit crunch, prompt action is needed."

The Bank of Finland will raise the base rate from 8.5 per cent to 9.5 per cent with effect from the beginning of May, a measure intended to improve the banks' interest margins. A substantial proportion of the banks' lending – particularly to households – is tied to the base rate which has been held at 8.5 per cent since 1989.

However, the banks fund their lending in the money market where they have had to pay considerably higher interest rates – of close to 15 per cent – in recent months.

Finland's bankers have put pressure on the central bank to amend its interest rate policy. The parliamentary supervisory board of the Bank of Finland yesterday said it had decided to raise the interest rates on the banks' low-interest loans – which are tied to the base rate – by one percentage point to a maximum of 12 per cent. The rise in rates is expected to reduce net household income by FM200m a year and will cost corporate borrowers between FM50m to FM400m.

The central bank proposed that the central government would be able to strengthen the banks' capital structure by investing in the banks' core capital if capital adequacy ratios – which are currently above the 8 per cent requirement – fall significantly.

Following the rescue of Skopbank, the central bank of the Finnish savings banks, last year, the Bank of Finland has proposed setting up a new government deposit guarantee fund which would grant support loans and guarantees to the banking sector. The fund would provide back-up for the deposit guarantee funds already in existence for the savings, co-operative and commercial banks.

The abolition of stamp duty on shares is intended to help boost liquidity on the stock exchange and make it easier for the banks to trade their equity holdings.

While bankers have been pressing for many of the changes in recent months, one analyst responded gloomily to the package of reforms, saying "the message is that the situation here is really bad... if the Bank of Finland thought there was going to be a recovery these measures wouldn't be necessary."

South Korea eases rules to lure foreigners

THE South Korean Securities Supervisory Board (SSB) has relaxed stock market registration requirements which had barred investments by overseas unit trusts, investment trusts, pension funds and non-limited companies, Reuter reports from Seoul.

This is to actively solicit foreign investment and promote the opening of the stock market," the SSB said.

South Korean rules initially excluded all but individual foreign investors and foreign corporations from investing in the market, which was opened to limited direct foreign investment on January 3.

However, South Korea has gradually relaxed the rules, permitting foreign governments and certain pension funds to invest.

A Finance Ministry official said \$28 foreign investors had registered as of March 17.

In an effort to generate liquidity, the Finance Ministry also announced that country funds would now be permitted to increase their capital and local investment trusts would be permitted to offer new investment products.

The Korea Fund, the Korea Europe Fund and the Korea Asia Fund, capitalised at a total of \$360m, will be permitted to increase their capital by \$50m each.

UK bond prices retreat on opinion poll rumour

By Sara Webb in London and Karen Zagor in New York

UK GOVERNMENT bond prices fell back yesterday with the publication of opinion polls showing the opposition Labour party five percentage points ahead of the Conservatives.

Long-dated gilts dropped nearly half a percentage point as rumours circulated that a BBC Newsnight poll would show the Labour party as much as eight points ahead of the ruling Conservatives.

Traders said the release of better-than-expected retail sales figures yesterday did little to comfort the gilt market. Retail sales rose by 0.4 per cent in February, or 1.5 per cent year-on-year. The benchmark 11% per cent gilt due 2003/07 fell from 112 1/4 to 112 1/8 by late afternoon to yield 9.81 per cent.

US TREASURY prices drifted lower yesterday morning in subdued trading in the absence of any market-moving news.

GOVERNMENT BONDS

At mid-session, the Treasury's benchmark 20-year bond was down 1/8 at 93 1/2, yielding 8.02 per cent. Shorter-dated maturities were also modestly lower yesterday morning.

There was little reaction to the midday release of the Federal Reserve's Tan book on business conditions in the 12 Federal Reserve districts.

Inflation pressures were downplayed in the Tan book,

where the Fed said "wage and price pressures appear generally quite moderate." Ms Maria Ramirez, a market analyst,

described the tone as "open mouth policy" geared toward stemming inflationary fears in the bond market.

With no US economic data scheduled for imminent release, the market is expected to turn its attention to supply, particularly next week as two and five-year note auctions.

BENCHMARK GOVERNMENT BONDS									
		Red Date	Price	Change	Yield	Wk Chg	Mo Chg	Mo	Mo
AUSTRALIA	10/00	10/02	98.21780	+0.281	10.10	0.00	0.10		
BELGIUM	8/00	08/01	101.4000	-0.160	8.78	0.10	0.73		
CANADA	8/00	04/02	97.92000	+0.030	8.67	0.13	0.48		
DENMARK	8/00	11/00	101.7500	-0.375	7.98	0.05	0.60		
FRANCE	8/00	03/02	98.28880	-0.270	9.93	0.08	0.78		
GERMANY	8/00	11/02	98.07000	-0.330	9.62	0.54	0.47		
ITALY	12/00	01/02	100.8600	-0.160	7.94	0.01	0.71		
UK GILTS	10/00	11/90	100.1000	-	10.06	0.00	0.02		
JAPAN	No 118	4/00/90	95.84500	+0.280	5.81	0.71	5.72		
	No 128	6/00/90	105.9700	+0.183	5.98	0.45	5.38		
NETHERLANDS	8/20	02/02	98.62000	-0.110	8.30	0.25	0.51		
SPAIN	11/00	01/02	102.4500	-	10.06	0.00	0.02		

London closing: London New York market session. Yields local market standard.

† Gross (excluding withholding tax at 12.5 per cent payable by non-residents.)

Prices: US, UK, 32nds, others in decimal.

Technical Data/ATLAS Price Sources

© 1992 Financial Times Ltd. All rights reserved.

■ THE GERMAN government bond market fell on news of a higher-than-expected wage settlement for some of the engineering workers, and speculation that the Bundesbank may raise interest rates at today's Council meeting.

The Life bond futures contract opened at 93.36 and fell to a low of 93.31 on a volume of 47,000 contracts.

News that about 7,000 workers within the IG Metall union had agreed a 7.3 per cent pay rise pushed bond prices down. Traders expressed fears that the agreement could herald further high wage settlements and therefore delay an easing in interest rates.

In addition, dealers said the market was unsettled by an announcement that Chancellor Helmut Kohl is due to attend the Bundesbank Council meeting today, with some market participants worried that this could signal an interest rate rise.

Elsewhere in the European bond markets, French government debt fell back on worries about the outcome of Sunday's regional elections in France.

Foreign investors are concerned that the expected heavy

defeat for the ruling Socialists could encourage them to raise state spending ahead of the 1993 general election.

■ JAPANESE government bonds opened on a strong note, helped by the US Treasury bond market's strength overnight and hopes of a cut in interest rates, but drifted back during the day to close slightly lower.

The yield on the benchmark No 128 issue moved from its opening level of 5.85 per cent to close at 5.86 per cent in Tokyo. However, the strengthening of the yen against the US dollar to 122.25 in London trading helped to lift JGB prices slightly and the yield on the No 128 moved to 5.87 per cent.

The June futures contract fell from its opening of 102.73 to close at 102.66 in Tokyo. Traders continue to speculate that the Bank of Japan will cut the Official Discount Rate in the next few days.

However, short-term interest rates edged up yesterday, with three-month certificates of deposit trading at 4.85 per cent, up from 4.80 per cent on Tuesday.

CBOT options on futures expand

By Barbara Durr in Chicago

THE Chicago Board of Trade will begin trading options on its two-year Treasury note futures on April 24. Options trading on the CBOT's interest rate futures has mushroomed in recent months, making the world's investors are finding shorter-term

new product considerably greater.

While the CBOT, the world's largest futures market, is home to the 30-year Treasury bond contract, the most widely-traded in recent months, making the world's investors are finding shorter-term

futures and futures options increasingly attractive.

Trading in options on the CBOT's five-year Treasury note futures, for example, nearly tripled for January to February 1992 compared with the same period last year.

THE Chicago Board of Trade will begin trading options on its two-year Treasury note

futures and futures options increasingly attractive.

Trading in options on the CBOT's five-year Treasury note futures, for example, nearly tripled for January to February 1992 compared with the same period last year.

THE Chicago Board of Trade will begin trading options on its two-year Treasury note

futures and futures options increasingly attractive.

Trading in options on the CBOT's five-year Treasury note futures, for example, nearly tripled for January to February 1992 compared with the same period last year.

THE Chicago Board of Trade will begin trading options on its two-year Treasury note

futures and futures options increasingly attractive.

Trading in options on the CBOT's five-year Treasury note futures, for example, nearly tripled for January to February 1992 compared with the same period last year.

THE Chicago Board of Trade will begin trading options on its two-year Treasury note

futures and futures options increasingly attractive.

Trading in options on the CBOT's five-year Treasury note futures, for example, nearly tripled for January to February 1992 compared with the same period last year.

THE Chicago Board of Trade will begin trading options on its two-year Treasury note

futures and futures options increasingly attractive.

Trading in options on the CBOT's five-year Treasury note futures, for example, nearly tripled for January to February 1992 compared with the same period last year.

THE Chicago Board of Trade will begin trading options on its two-year Treasury note

futures and futures options increasingly attractive.

Trading in options on the CBOT's five-year Treasury note futures, for example, nearly tripled for January to February 1992 compared with the same period last year.

THE Chicago Board of Trade will begin trading options on its two-year Treasury note

futures and futures options increasingly attractive.

Trading in options on the CBOT's five-year Treasury note futures, for example, nearly tripled for January to February 1992 compared with the same period last year.

THE Chicago Board of Trade will begin trading options on its two-year Treasury note

futures and futures options increasingly attractive.

Trading in options on the CBOT's five-year Treasury note futures, for example, nearly tripled for January to February 1992 compared with the same period last year.

THE Chicago Board of Trade will begin trading options on its two-year Treasury note

futures and futures options increasingly attractive.

Trading in options on the CBOT's five-year Treasury note futures, for example, nearly tripled for January to February 1992 compared with the same period last year.

THE Chicago Board of Trade will begin trading options on its two-year Treasury note

futures and futures options increasingly attractive.

Trading in options on the CBOT's five-year Treasury note futures, for example, nearly tripled for January to February 1992 compared with the same period last year.

THE Chicago Board of Trade will begin trading options on its two-year Treasury note

futures and futures options increasingly attractive.

Trading in options on the CBOT's five-year Treasury note futures, for example, nearly tripled for January to February 1992 compared with the same period last year.

THE Chicago Board of Trade will begin trading options on its two-year Treasury note

futures and futures options increasingly attractive.

Trading in options on the CBOT's five-year Treasury note futures, for example, nearly tripled for January to February 1992 compared with the same period last year.

THE Chicago Board of Trade will begin trading options on its two-year Treasury note

futures and futures options increasingly attractive.

Trading in options on the CBOT's five-year Treasury note futures, for example, nearly tripled for January to February 1992 compared with the same period last year.

THE Chicago Board of Trade will begin trading options on its two-year Treasury note

futures and futures options increasingly attractive.

Trading in options on the CBOT's five-year Treasury note futures, for example, nearly tripled for January to February 1992 compared with the same period last year.

THE Chicago Board of Trade will begin trading options on its two-year Treasury note

futures and futures options increasingly attractive.

Trading in options on the CBOT's five-year Treasury note futures, for example, nearly tripled for January to February 1992 compared with the same period last year.

THE Chicago Board of Trade will begin trading options on its two-year Treasury

INTERNATIONAL CAPITAL MARKETS

Denmark's Ecu1bn issue attracts firm demand

By Tracy Corrigan

A CLUTCH of sovereign and supranational borrowers tapped the Eurobond market yesterday, boosting investor interest in an otherwise lacklustre market.

Denmark launched its long-awaited Ecu1bn 10-year bond offering, which is listed in Copenhagen but will be traded internationally. The deal, priced to yield six basis points more than the 3½% per cent French Treasury issue due 2003, met firm demand from institutional investors, even though the pricing was not considered generous.

Many fund managers had made room in their portfolios for the Denmark offering as the deal was first announced several months ago. However, the deal did not excite the same enthusiasm as other quasi-governmental bond issues in the sector, such as the UK deal last year.

The delay was caused by the technical difficulties of creating bonds that could be traded and settled both in Denmark and internationally. The issue is structured like a Eurobond, with clearing through Euroclear and Cedel, but is also registered, and can be cleared

INTERNATIONAL BONDS

through the Danish Securities Centre.

Denmark's benchmark Ecu bond was prompted by political motives rather than any need for funds. The proceeds of the issue will be added to foreign exchange reserves, but the Danish government was keen to place Copenhagen on the map as an Ecu trading centre.

Dealers said the pricing of the Ecu150m deal to yield less than the five-year French government Ecu OAT issue was over-ambitious. However, lead manager Crédit Lyonnaise reported strong demand from Italian investors for whom the World Bank name is exempt from withholding tax.

In the dollar sector, the European Investment Bank (EIB) and the Austria-guaranteed Österreichische Kontrollbank (OKB) each raised five-year debt.

Dealers said that domestic demand had been better than expected, accounting for placement of around 25 per cent of the transaction. Danish investors who have no tradition of buying Ecu bonds, will be encouraged to be more aggressive in the market by the establishment of a repo market and a market-making system.

Den Danske Bank and Uni-bank, the joint bookrunners, will act as domestic market-makers, along with Birkbank, Jyske Bank and Sydbank. Also in the Ecu sector, the World Bank launched a small offering of five-year bonds.

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner
ECU						
ECB	500	7	98.62	1997		
OKB (a)	200	7½	100.905	1997	1%	J.P. Morgan Secs. Int'l.
Yasuda Trust Asia Pacific(d)	50		102	2002		Credit Suisse First Boston
ECU						
Kingdom of Denmark(e)	100	8½	99.27	2002	0.328/0.329	Unibank/Den Danske
World Bank(f)	150	8½	100.35	1997	25/150p	Credit Lyonnaise
TEN						
Republic of Ireland(e)	10.8bn	5½	100	1996	5½/5½	Daiwa Europe
SWISS FRANCE						
Kito Corporation(c) (d)	60	4½	100	1996		Nomura Bank
FRENCH FRANCE						
Toyota Motor Credit(f)	1.3bn	9½	101.1375	1988	1%	Banque Paribas Cap. Mts.
GIORDANA						
Commerzbank AG(b)	100	8½	100.40	2002	1½%	Rabobank

*Private placement. (c)Convertible. (d)With equity warrants. (e)Floating rate. (f)Final rates. a) Non-callable. b) Fungible with existing 8½% bond due 3/4/1992. c) Coupon payable semi-annually. Put option on 31/3/94 at 108.75. d) Coupon pays 6 months Libor plus 50bp for first 2 years. Thereafter pays 8%. e) Domestic issue, listed in Copenhagen.

Dominion puts O&Y ratings under review

THE credit rating of two commercial paper programmes of Olympia & York, the Canadian property group, were yesterday put under review for a possible downgrade by Dominion Bond Rating Service, writes Our Financial Staff.

The agency said there was "nothing fundamentally wrong" with the company or its two commercial paper programmes, but that "continuing rumours and negative press reports" were making it hard for the company to roll

over its commercial paper.

News of the possible downgrade comes in the wake of O&Y's decision to wind down its commercial paper programmes. The group's commercial paper is currently rated R-1.

Over its commercial paper.

The agency said there was "nothing fundamentally wrong" with the company or its two commercial paper programmes, but that "continuing rumours and negative press reports" were making it hard for the company to roll

over its commercial paper.

The agency said there was "nothing fundamentally wrong" with the company or its two commercial paper programmes, but that "continuing rumours and negative press reports" were making it hard for the company to roll

over its commercial paper.

Liffe faces equity options row on eve of merger

By Tracy Corrigan

ON THE EVE of the official merger of the London International Financial Futures Market (Liffe) and the London Traded Options Market (LTOM), another row over the future of equity options trading at the new exchange has blown up.

Firms which came forward to act as market-makers in individual stock options are urging Liffe to appoint a managing director in charge of stock options trading under the new exchange.

The options traders charge that a business plan designed to jump-start the market - and someone to put it into action - is urgently needed.

Liffe, so far, appears to be resisting such pressure, but officials at the exchange were unavailable for comment.

The disagreement is the latest in a long series of disputes which dogged the merger's history for several years. With the legal merger about to go ahead this weekend, and trading under the new London International Financial Futures and Options Exchange - still to be known as Liffe - set to start on Monday, the latest row is not serious enough to jeopardise the merger at this late stage.

However, the deadline for signing the official market-making agreement by

the end of trading yesterday was not met by some of the six market-making firms as they increased pressure on Liffe.

The merger was postponed in January because an insufficient number of firms came forward to make markets in the 67 equity options traded on LTOM. While hopes are running high for the FT-SE index option, there seems little sign that the low volume currently recorded in individual options will be substantially boosted by the merger, at least initially.

The argument over the future of open-outcry trading, which the large banks argue should be replaced by a

screen-based system, could also resurface.

The equity product is sufficiently different from Liffe's mainly interest rate and currency products for some one with specialist equity derivatives knowledge to offer important benefits to the Liffe staff," said Mr David Wenman, head of European equity derivatives at Swiss Bank Corporation, one of the six market-making firms.

Mr Tony de Guingand, who ran the LTOM, will become finance director of the merged exchange, which will be headed by Mr Michael Jenkins.

rely on published figures. Despite recent developments such as the Continental-Pirelli saga and Krupp's takeovers of Hoesch, the lack of vigorous "market for corporate control" in Germany and managers do not have to present spectacular profits growth to fain off takeover.

A further, unspoken reason why German companies do not want to present US-style figures is that it would weaken their hand in negotiations with unions. Germany's labour costs are already higher than anywhere else in Europe and the fear is that they could get higher if the unions saw the profits restated upwards under US GAAP.

Moreover, German managers worry that if they adopted US GAAP, they would be taking the first steps down the slippery slope to short-termism, that is, that industrial strategy would have to be sacrificed to the need to boost reported profits.

There are signs that despite these forces for conservatism, German accounting is changing: big companies are obliged to compete in international capital markets for funds and get better rates the more they disclose. But they still draw the line at presenting two completely different sets of accounts, as they would have to if they listed in New York.

Mrs Heidrun Haase of Deutsche Bank Research in Frankfurt identifies some of the underlying causes of the differences between German and Anglo-American accounting.

• German law insists that the interests of creditors take precedence over those of share-

holders. The so-called *Glauberschutzprinzip*, in which this principle is enshrined, means that companies are under legal pressure to understate reported profits and assets.

• There is no distinction between tax accounts and published accounts, as there is in the UK or the US: the *Mischkalkulationsprinzip* ordains that in order to get a deduction for tax purposes it must be booked in the published accounts. Thus there is a cash incentive for German companies to keep reported profits as low as possible, because lower profits mean lower tax bills.

• The structure of the German capital market does not bring pressure on companies to ramp up their reported profits. Only about 850 German companies are listed on the stock market, and of these the vast majority are controlled by banks or families with long-term investment horizons. These shareholders have access to the management accounts, which tell the full story denied to those who must rely on published figures.

• The differences between the German and the UK and the US versions of the figures are in part due to German conservatism on specific issues such as accounting for goodwill and depreciation, but there are also understated both assets and

liabilities. The so-called *Glauberschutzprinzip*, in which this principle is enshrined, means that companies are under legal pressure to understate reported profits and assets.

• There is no distinction between tax accounts and published accounts, as there is in the UK or the US: the *Mischkalkulationsprinzip* ordains that in order to get a deduction for tax purposes it must be booked in the published accounts. Thus there is a cash incentive for German companies to keep reported profits as low as possible, because lower profits mean lower tax bills.

• The structure of the German capital market does not bring pressure on companies to ramp up their reported profits. Only about 850 German companies are listed on the stock market, and of these the vast majority are controlled by banks or families with long-term investment horizons. These shareholders have access to the management accounts, which tell the full story denied to those who must

Germans draw line at two sets of accounts

David Waller examines why they are denied access to capital markets in the US

to obtaining a listing in the US. The talk came to nothing.

The main obstacle is an intelligent person about 30 hours to master the English language, 30 days to get on top of French, and about 30 years to master German.

In legal terms, the same holds true for accounting, the business language, English, even French accounting is relatively easy to get a grip on - but it takes years to make sense of German accounting.

Indeed, the more sceptical analysts say that it can never be done - that the very term German accounting is a contradiction in terms.

UK accounts at least pay lip-service to the notion that accounts should provide a "true and fair" representation of what is happening at the company, but German accounting does not aim to give outsiders such as analysts or investors a "true" or merely "fair" picture of a company's financial condition.

If this makes it difficult for international fund managers to make informed investment decisions about German companies, it also denies German companies access to the world's largest capital market.

The fact that not a single German company has a full listing in the US is directly due to German accounting. Last year, a number of Germany's largest companies - including Daimler-Benz, Bayer, Hoechst and BASF, and a number of large banks - approached the Securities & Exchange Commission in the US with a view

refused to give way, and the SEC would not compromise.

UK accounts at least pay lip-service to the notion that accounts should provide a "true and fair" representation of what is happening at the company, but German accounting does not aim to give outsiders such as analysts or investors a "true" or merely "fair" picture of a company's financial condition.

Indeed, the more sceptical analysts say that it can never be done - that the very term German accounting is a contradiction in terms.

The differences between the German and the UK and the US versions of the figures are in part due to German conservatism on specific issues such as accounting for goodwill and depreciation, but there are also

understated both assets and

liabilities. The so-called *Glauberschutzprinzip*, in which this principle is enshrined, means that companies are under legal pressure to understate reported profits and assets.

• The structure of the German capital market does not bring pressure on companies to ramp up their reported profits. Only about 850 German companies are listed on the stock market, and of these the vast majority are controlled by banks or families with long-term investment horizons. These shareholders have access to the management accounts, which tell the full story denied to those who must

rely on published figures.

• The differences between the German and the UK and the US versions of the figures are in part due to German conservatism on specific issues such as accounting for goodwill and depreciation, but there are also

understated both assets and

liabilities. The so-called *Glauberschutzprinzip*, in which this principle is enshrined, means that companies are under legal pressure to understate reported profits and assets.

• The structure of the German capital market does not bring pressure on companies to ramp up their reported profits. Only about 850 German companies are listed on the stock market, and of these the vast majority are controlled by banks or families with long-term investment horizons. These shareholders have access to the management accounts, which tell the full story denied to those who must

rely on published figures.

• The differences between the German and the UK and the US versions of the figures are in part due to German conservatism on specific issues such as accounting for goodwill and depreciation, but there are also

understated both assets and

liabilities. The so-called *Glauberschutzprinzip*, in which this principle is enshrined, means that companies are under legal pressure to understate reported profits and assets.

• The structure of the German capital market does not bring pressure on companies to ramp up their reported profits. Only about 850 German companies are listed on the stock market, and of these the vast majority are controlled by banks or families with long-term investment horizons. These shareholders have access to the management accounts, which tell the full story denied to those who must

rely on published figures.

• The differences between the German and the UK and the US versions of the figures are in part due to German conservatism on specific issues such as accounting for goodwill and depreciation, but there are also

understated both assets and

liabilities. The so-called *Glauberschutzprinzip*, in which this principle is enshrined, means that companies are under legal pressure to understate reported profits and assets.

• The structure of the German capital market does not bring pressure on companies to ramp up their reported profits. Only about 850 German companies are listed on the stock market, and of these the vast majority are controlled by banks or families with long-term investment horizons. These shareholders have access to the management accounts, which tell the full story denied to those who must

rely on published figures.

• The differences between the German and the UK and the US versions of the figures are in part due to German conservatism on specific issues such as accounting for goodwill and depreciation, but there are also

understated both assets and

liabilities. The so-called *Glauberschutzprinzip*, in which this principle is enshrined, means that companies are under legal pressure to understate reported profits and assets.

• The structure of the German capital market does not bring pressure on companies to ramp up their reported profits. Only about 850 German companies are listed on the stock market, and of these the vast majority are controlled by banks or families with long-term investment horizons. These shareholders have access to the management accounts, which tell the full story denied to those who must

rely on published figures.

• The differences between the German and the UK and the US versions of the figures are in part due to German conservatism on specific issues such as accounting for goodwill and depreciation, but there are also

understated both assets and

liabilities. The so-called *Glauberschutzprinzip*, in which this principle is enshrined, means that companies are under legal pressure to understate reported profits and assets.

• The structure of the German capital market does not bring pressure on companies to ramp up their reported profits. Only about 850 German companies are listed on the stock market, and of these the vast majority are controlled by banks or families with long-term investment horizons. These shareholders have access to the management accounts, which tell the full story denied to those who must

rely on published figures.

• The differences between the German and the UK and the US versions of the figures are in part due to German conservatism on

UK COMPANY NEWS

Bowthorpe declines 11% despite German growth

By Angus Foster

BOWTHORPE Holdings, the electrical and electronic components maker, yesterday announced an 11 per cent fall in profits as the impact from recession outweighed a strong performance in Germany.

Pre-tax profits in 1991 fell from £245.5m to £20.8m - below market expectations. Taking out discontinued businesses, the fall was 8 per cent.

Mr John Westhead, chief executive, said any profit rise this year was likely to be modest. "But we have maintained our margins and are building for recovery," he said.

Turnover fell 9 per cent to £220.5m. In the UK, where its main customers include the construction and motor industries, conditions were tough. The UK accounted for 20 per cent of total sales, down from 28 per cent last year.

But sales in Germany remained buoyant, especially in the construction sector. Operating profits in mainland Europe increased from 37 per cent to 46 per cent of total profits.

Operating profits in the US improved, despite the recession, partly due to strong sales to the medical sector from Thermometrics, which made a full year's contribution for the first time.

Earnings fell to 14.04p (16.01p) per share. The company is recommending an increased final dividend of 4.34p (4.13p), for a total 5.48p cent ahead to 6.04p (5.70p).

There was a £180,000 currency loss and losses of about £1m on restructuring costs. In the UK there were 150 redundancies.

Banks support Porth as it warns of deficit

With its share price tumbling along the bottom at 5p, Porth Group, the USM-listed Christmas decorations maker, issued a statement yesterday to clarify its position, writes Iain Rock.

The group warned of losses for the full year but said there

were early indications of some upturn in orders for the 1992 season. Directors said however that it was necessary to fund the cost of stock build-up to support the Christmas market for 1992 and they therefore announced that agreement in principle had been reached

NEWS DIGEST

Maunders declines to £2.19m

JOHN MAUNDERS Group, the Manchester-based housebuilder, unveiled a relatively resilient performance in the six months to end-December.

Pre-tax profits amounted to £2.19m, against £2.56m in the corresponding half of 1990.

Mr John Maunders, chairman, said that trading conditions would remain "extremely difficult" until political uncertainty was resolved and purchaser confidence returned.

Interest charges fell to £920,000 (£1.45m). Gearing at December 31 was about 22 per cent, although this will rise in the second half when most of the group's land purchases are made.

Although the period saw more completions - 400 against 371 - turnover declined 5 per cent to £36.2m partly reflecting discounted selling prices. The average price dropped from £76.40 to £63.20.

Earnings dipped to 5.97p (6.84p) per 20p share; the interim dividend is maintained at 2.3p.

Static year for Spandex

The company's 60p shares, which rose 11p to £3.65 yesterday, are to be sub-divided into five 10p units.

WSP shows sharp decline to £1.06m

WSP Holdings, the consulting engineer, saw pre-tax profits tumble almost 30 per cent to £1.06m in 1991 on turnover down from £21.8m to £9.5m.

A rise in interest charges of £10.6m reflected a full 12 months on the commercial mortgages to acquire the Bristol offices compared with seven months in 1990.

Earnings emerged at 7.20p (10.1p) and the final dividend is 1.8p maintaining the total at 2.9p.

Static year for Spandex

Profits of Spandex, a USM-listed supplier of sign-making equipment, fell 34.2m to £2.2m in 1991, partly reflecting discounted selling prices. The average price dropped from £76.40 to £63.20.

Earnings dipped to 5.97p (6.84p) per 20p share; the interim dividend is maintained at 2.3p.

Marginal growth at British Mohair

Pre-tax profits of British Mohair Holdings improved marginally from £2.52m to £2.62m over 1991, although turnover fell by almost 23m to £36.5m.

Mr Charles Fenton, chairman, said although demand for the group's products did not measurably improve, the textile division achieved a better performance. This was partly offset, however, by lower profits from engineering.

Earnings per share rose to 13.71p (12.71p) and a same again final dividend of 7.1p maintains the pay-out for the year at 5.5p.

Expanding SME rises to £1.6m

Sanderson Murray & Elder Holdings, the expanding motor distributor, returned profits of £1.58m pre-tax from a turnover of £72.4m for the year to end-December.

The results compared with £836,000 and £22.6m respectively for the 18 months to December 31 1990.

Earnings rose to 44.1p (32.3p) and a proposed final dividend of 7p makes a 10p (same) total

for 1991. The group's turnover declined 5 per cent to £23.6m.

As forecast at the time of the placing and open offer in November 1991, directors are proposing a final dividend of 4.43p, making a total for the year of 7.1p (5.33p adjusted).

The dividend is covered 2.8 times by earnings per share of 19.56p (18.1p).

THORN EMI

THORN EMI Capital N.V.

(incorporated in the Netherlands Antilles with limited liability)

Notice to holders of 5% per cent Guaranteed Redecemable Convertible Preference Shares 2004 ("RCPS")

Further to the notice given to the holders of the RCPS on 11th March, 1992 regarding an adjustment of the conversion price at which the RCPS are convertible into THORN EMI plc ordinary shares of 25 pence each, THORN EMI plc confirms that in accordance with the terms of the Deed Poll, the conversion price per ordinary share has been adjusted from 745 pence to 716 pence.

If RCPS holders exercised their conversion rights prior to 19th March, 1992 and after 10th March, 1992 they will be entitled to be issued additional ordinary shares as if the adjustment to the conversion price had become effective on 10th March, 1992.

19th March, 1992

Mosaic shares fall on warning

By Angus Foster

SHARES OF Mosaic Investments, the engineer and character merchandiser, fell from 206p to 120p yesterday following a warning that profits for 1991-1992 were likely to be materially affected by a significant downturn in the marketing services division, writes John Murrell.

A trading statement from the directors said the results of the division in January and February had fallen materially below expectations. As a consequence, they expected full-year operating profits from marketing services to be "significantly less" than the £3.07m reported for 1990-91.

Over the first six months of the current year the division's operating profits fell from £1.51m to £839,000.

A rationalising programme of the division, to include the sale or closure of businesses, would be treated as an extraordinary item in the full-year results.

It was pointed out that the other sectors of the group continued to be profitable and were generally in a strong position.

For the year to April 1991 Mosaic achieved a rise in pre-tax profits from £4.84m to £7.56m. For the first six months of the current year group profits were little changed at £3.34m (£3.35m).

European Leisure £45.8m in the red

By Angus Foster

DISCO AND snooker hall owner European Leisure, under investigation by the Serious Fraud Office concerning its acquisition of Midsummer Leisure in 1990, yesterday announced losses after exceptional items of £45.8m and said it planned to sell up to 30 units to reduce bank borrowings.

The exceptional charges included provisions of £24.6m for losses expected on disposals and a £12.3m transfer of goodwill from reserves, in line with new accounting standards.

Mr Ian Rock, who took over as group managing director following the resignation of Mr Michael Ward last July, said the company aimed to raise between £10m and £12m from

disposals over the next 12 months. This would be used to reduce bank borrowings of £76m, equal to gearing of 21.7 per cent.

European Leisure ran into trouble following the 1990 takeover of Midsummer Leisure. The recession, which has hit leisure companies hard, was combined with high interest costs and almost brought the company to collapse.

Interest costs fell to £3.76m (£4.35m). Snooker operations were more resilient and an amusement machine manufacturing division increased profits sharply to £1.75m, following the success of its Screenplay machine.

The retained loss totalled £56.4m (£1.76 profit).

SHARES OF Mosaic Investments

The market was not expecting exceptional charges of this

magnitude. The hope must be that after making them public now, there are no more to come. The planned sell-off covers loss-making and non-core units and, given that European Leisure is effectively a forced seller, drastic provisions for losses seem sensible.

The question is whether the company can find any buyers in time. Even if it does, it will be left with debt of more than £64m, and the first half performance would have been even more gaudy without a possible one-off from amusement machines.

European Leisure has a very long way to go before it is safe. Even without the SFO cloud, the shares cannot be worth the risk.

Acquisitions help Steel Burrill Jones advance 11.7%

By Richard Lapper

STEEL BURRILL Jones, the insurance broker, yesterday reported an 11.7 per cent increase in pre-tax profits from £9.44m to £10.55m for the year ending December 31 1991.

However, part of the growth reflected the impact of acquisitions made during 1990 and 1991. Earnings per share increased by only 4 per cent to 19.17p (19.17p).

The dividend was increased by 8 per cent to 12.25p (12.25p) with a recommended final of 6p (6.35p), but the market reacted unenthusiastically with the shares unchanged at 23p.

Turnover rose by 23 per cent to £41.1m (£33.5m), while expenses increased by 21 per cent to £37.3m (£31m). Investment and other income amounted to £5.82m (£5.44m).

The figures included full-year results for WS Moody, the UK retail broker acquired in 1990, as well as full-year contributions from Martin Ferry Associates and SBJ Speciality (which handles jewellery and other high value risks) in

which controlling interests were acquired during 1991.

Mr Tim Keys, finance director, said income was up 10 per cent, while expenses rose by 5 per cent in varying currency terms and after adjusting the figures to take account of the increased contribution from Moody.

Reduced capacity in the marine reinsurance market, as well as a weaker dollar and significantly lower interest rates had made for much tougher trading conditions and

the group had focused its attention on efforts to reduce operating expenses.

Mr Keys expected those factors to constrain profitability in 1992 and accepted that the current problems in the Lloyd's insurance market, into which SBJ places between 20 and 30 per cent of its business, cast a shadow over prospects. The UK recession was also a source of concern. However, the group is now less dependent on the London marine reinsurance market.

Revenue growth 8% in a recovery year. Earnings per share up 21%.

PRELIMINARY RESULTS

£1 = \$1.77 for 1991 (\$1.79 for 1990)

	1990	1991	Change
REVENUE* (continuing operations)	£18,170m	£19,569m	+8%
PRE-TAX PROFIT	£945m	£1,050m	+11%
EARNINGS PER SHARE	23.0p	27.9p	+21%
DIVIDENDS PER SHARE	31.1p	33.6p	+8%

* Including exchanges managed by Farmers

- Tobacco trading profit, up 14 per cent to £1,075 million, comfortably breaks £1 billion barrier for the first time.
- Cigarette volumes increased by 3 per cent with buoyant sales of international brands. Exports up 24 per cent.
- Financial services £232 million trading profit from continuing operations, despite losses suffered by Eagle Star's general business.
- Good performances from Farmers, Allied Dunbar and Eagle Star Life.
- Recommended final dividend of 11.2p. Total for the year 33.6p, up 8 per cent, demonstrates the Board's continuing commitment to dividend increases substantially in excess of the rate of inflation.

B·A·T INDUSTRIES

Full financial statements for the year ended 31/12/90 have been delivered, and for the year ended 31/12/91 will be delivered, to the Registrar of Companies, both of which carry an unqualified audit report.

The full results are being posted to shareholders and copies are available from the Company Secretary, B·A·T Industries plc, Windsor House, 50 Victoria Street, London SW1H 0NL.

UK COMPANY NEWS

Trade Indemnity shares fall as loss grows sharply

By David Dodwell, World Trade Editor

TRADE INDEMNITY, the leading trade credit insurer in the UK, yesterday announced heavily increased pre-tax losses to £46.6m for 1991 and said it would pay no dividend for the year for the first time in its 74-year history.

Its shares closed 10p lower at 30p.

Mr Peter Dugdale, chairman, said: "The fight against the ravages of recession is not yet over. But he reported signs that business insolvencies were now levelling off at the 1980 level."

Trade Indemnity customers reported 8,824 business failures in 1991, up 60 per cent on 1990. The company accounts for 82 per cent of the credit insurance underwritten in the UK.

The company's pre-tax loss, which compares with £28.8m in 1990, includes new provisions against an anticipated loss in the 1990 underwriting year of £20.6m.

The total projected loss for that year is now £37.5m.

The second main contributor to the loss was a £19.5m provision to wind up its Special Underwriting Unit, set up in 1985 mainly to specialise in commercial mortgage insurance.

The overall loss, which is cut back to £38.7m after tax recoveries amounting to £7.9m, consumes virtually all of last May's rights issue. It had raised £39.6m at 58p a share. There had been speculation

ahead of the company's results that the company would make a fresh call for funds. Mr Vic Jacob, managing director, yesterday scuttled such talk. He said liquidity levels were "quite favourable" and the solvency ratio strong.

Following a premium rate increase of 40 per cent in May last year, premium income in 1991 rose by almost 30 per cent to £136.3m.

The company noted that record business failures had thrown the spotlight on the value of Trade Indemnity's services, lifting new business of continuing operations from £24m to £27m.

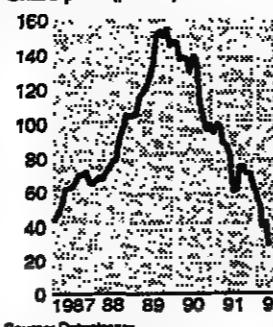
Trade Indemnity, which withheld its interim dividend in September, said yesterday it would not pay a final either. In 1990 it paid a total of 1.9p. Losses per share totalled 26.35p (21.64p adjusted for the rights issue).

COMMENT

A loss in the middle of the UK's longest post-war recession was no surprise but analysts were shocked by the size of the deficit and the doubling of gross claims to £163m. Worse was the £19.5m cost of closing the Special Underwriting Unit. It was an awful postscript on the disastrous decision to move into mortgage security in 1985. It is understood the unit has paid out on, or made reservations against, virtually all of the 50-odd port-

Trade Indemnity

Share price (pence)



Source: Datastream

CE Heath to float Australian subsidiary

By Richard Lapper

IN A move signalling its intention to concentrate on international insurance broking, CE Heath, the listed UK broker, yesterday announced the flotation of its long-established Australian underwriting business.

The group hopes to generate about £50m (£44m) via the sale of 7m shares in CE Heath International Holdings, its Australian subsidiary, representing about 45 per cent of the company's enlarged capital.

The money is to be used to repay debt and fund the Australian subsidiary's expansion.

Mr Peter Presland, chief executive, accepted that the flotation — which will reduce HH's contribution to Heath's profits — would be dilutive, which was one of the reasons for a negative response from the market which marked the shares down 21p to 48p.

After the flotation, which should go ahead in May, Heath aims to retain a 44 per cent holding in the enlarged venture with HH management holding 11 per cent.

With long term investment in mind Heath will purchase from HH its 30 per cent holding in Lloyds New York Insurance Group for £3.3m cash.

In addition Heath will purchase from HH its 30 per cent holding in Lloyds New York Insurance Group for £3.3m cash.

Some £45.3m of the proceeds are to be earmarked to finance the expansion of HH, which specialised in commercial liability business. £50m is to be allocated for the expenses of the flotation, £40m to repay bank debt and £17.6m to repay inter-company debt.

Ord Minnert Securities, the Australian stockbroker, will manage and underwrite the flotation. The deal is subject to shareholders' approval.

In the year to December 31 HH earned unaudited pre-tax profits of £24.6m on gross premium income of £365.7m.

HH directors forecast a pre-tax profit of £45.7m for 1992, on the assumption that the flotation goes ahead without any hindrance.

TRY

If you are looking for a great recovery stock, Try is the one. But for a defensive play, the group cannot be faulted. Even in the deepest recession, the world's tea drinkers will continue to boil kettles, and banknotes will continue to circulate. What growth the group expects as the economy recovers should come from the lower margin environmental businesses; but by its own admission, the next acquisition is likely to be in specialist paper. This will further strengthen the group's defensive position. Forecasts are for 22.5m pre-tax giving a multiple of about 11.6. A stock for tortoises rather than hare.

Houseman, which is dependent on the depressed construction industry through its air and water hygiene businesses, maintained profits, while the computer technology division improved its performance.

The loss-making Kay business, which makes gas and water pipe fittings, had been closed at an extraordinary cost of £900,000.

Central operating profits,

comprised of property gains offset against overheads, reported a 22.2m drop to £33.4m.

Net debt was cut from £14.4m to £5.8m, making a gearing level of 6 per cent. The final dividend is raised to 6.5p (3.5p), making a total of 13.8p (13p).

Fully diluted earnings per share rose to 31.42p (30.58p).

TRY

If you are looking for a great recovery stock, Try is the one. But for a defensive play, the group cannot be faulted. Even in the deepest recession, the world's tea drinkers will continue to boil kettles, and banknotes will continue to circulate. What growth the group expects as the economy recovers should come from the lower margin environmental businesses; but by its own admission, the next acquisition is likely to be in specialist paper. This will further strengthen the group's defensive position. Forecasts are for 22.5m pre-tax giving a multiple of about 11.6. A stock for tortoises rather than hare.

Houseman, which is dependent on the depressed construction industry through its air and water hygiene businesses, maintained profits, while the computer technology division improved its performance.

The loss-making Kay business, which makes gas and water pipe fittings, had been closed at an extraordinary cost of £900,000.

Central operating profits,

from £74.7m to £34.8m, for 1991.

Profits were boosted by strong growth from environmental services, which contributed £27.6m (£62.5m), more than offsetting the decline from £2.4m to £5.41m in

property profits.

Earnings per share rose to 15.58p (12.22p). Sales totalled £38m (£30m).

Mr Clive Thompson, chief executive, said Rentokil could continue to grow at this pace because of the worldwide demand for its environmental services.

Sales grew faster outside the UK. While turnover was up 10 per cent in the UK to £166.4m (£151m) it was up 22 per cent in North America at £42.7m (£35m); 40 per cent in Europe at £112m (£79.7m) and 57 per cent in Asia, Pacific and Africa at £68m (£43.3m).

Year end net cash was £27.2m after acquisitions costing £24.8m.

A final dividend of 2.5p makes a total of 4.23p compared to 3.5p. A share split is also proposed.

See Lex

Try, the property and construction group, yesterday unveiled a 22 per cent rise to 22.2m in pre-tax profits for the year to December 31.

It also reported that sales of its houses had doubled in the last six weeks.

Mr Hugh Try, chairman, said that although the actual number was small, the company had seen a "definite pick up" in sales. The increase in activity had been felt across the group's geographical spread of Scotland, East Anglia and south of London. During the year Try sold 168 units, compared with 171 last year.

He warned, however, that the contracting industry continued to face a difficult period. "We are not prepared to maintain volume without an acceptable margin," he said. Operating profits in the contracting division fell by 21m to £2.3m.

Group turnover during the year fell from £124.6m to £114.3m. The housebuilding division reduced losses from £3.5m to £1m, after the £1m exceptional write-down on the value of housing land. A further £3.2m extraordinary provision was made against the closure of the property development division.

The final dividend is maintained at 4p for a 6p (same) total.

Try advances 22% to £2.2m

By Peggy Hollinger

TRY, the property and construction group, yesterday unveiled a 22 per cent rise to 22.2m in pre-tax profits for the year to December 31.

It also reported that sales of its houses had doubled in the last six weeks.

Mr Hugh Try, chairman, said that although the actual number was small, the company had seen a "definite pick up" in sales. The increase in activity had been felt across the group's geographical spread of Scotland, East Anglia and south of London. During the year Try sold 168 units, compared with 171 last year.

He warned, however, that the contracting industry continued to face a difficult period. "We are not prepared to maintain volume without an acceptable margin," he said. Operating profits in the contracting division fell by 21m to £2.3m.

Group turnover during the year fell from £124.6m to £114.3m. The housebuilding division reduced losses from £3.5m to £1m, after the £1m exceptional write-down on the value of housing land. A further £3.2m extraordinary provision was made against the closure of the property development division.

The final dividend is maintained at 4p for a 6p (same) total.

Try advances 22% to £2.2m

In the banknote division alone, said Mr Philip Conway, executive director in charge of paper-making, staff cuts in 1990 had resulted savings of £1m in 1991.

The biggest advance in the paper-making business came

from JR Crompton, the tea-bag paper group purchased in 1990, and included for a full 12 months. Mr Conway said Crompton had made a significant improvement on the £4m operating profit reported in 1990.

The success of the paper operations was offset by a more mixed return from the environmental protection and control businesses. Although turnover in this division rose by almost 2 per cent to £94.2m, operating profits slipped 6.4 per cent to 27.83m.

Airtoll-Flogas, which makes low emission burners for the petrochemical industry, returned a loss for the full year.

Houseman, which is dependent on the depressed construction industry through its air and water hygiene businesses, maintained profits, while the computer technology division improved its performance.

The loss-making Kay business, which makes gas and water pipe fittings, had been closed at an extraordinary cost of £900,000.

Central operating profits,

from £74.7m to £34.8m, for 1991.

Profits were boosted by strong growth from environmental services, which contributed £27.6m (£62.5m), more than offsetting the decline from £2.4m to £5.41m in

property profits.

Earnings per share rose to 15.58p (12.22p). Sales totalled £38m (£30m).

Mr Clive Thompson, chief executive, said Rentokil could continue to grow at this pace because of the worldwide demand for its environmental services.

Sales grew faster outside the UK. While turnover was up 10 per cent in the UK to £166.4m (£151m) it was up 22 per cent in North America at £42.7m (£35m); 40 per cent in Europe at £112m (£79.7m) and 57 per cent in Asia, Pacific and Africa at £68m (£43.3m).

Year end net cash was £27.2m after acquisitions costing £24.8m.

A final dividend of 2.5p makes a total of 4.23p compared to 3.5p. A share split is also proposed.

See Lex

Environmental side lifts Rentokil

By Roland Rudd

RENTOKIL GROUP, the environmental services and property care concern, yesterday continued to live up to its promise of delivering at least 20 per cent growth in profits and earnings by reporting a 27 per cent rise in pre-tax profits.

Copies of the Trust Deed and the Second Supplemental Trust Deed are available for inspection at the specified office of each of the Paying Agents named on the reverse of the Notes and the Coupons

appertaining thereto.

Dated March 19, 1992

Issued by Kreditbank S.A. Luxembourgeoise

on behalf of The Law Debenture Trust Corporation p.c.

NOTICE TO THE HOLDERS OF

USS 200,000,000

9% per cent. Guaranteed Notes due 1996

(the "Notes")

of

Electricity Corporation

of New Zealand Finance Limited

(the "Issuer")

constituted by a trust deed (the "Principal Trust Deed") dated 25th July, 1989 and made between the Issuer, Electricity Corporation of New Zealand Limited as Trustee and The Law Debenture Trust Corporation p.c. (the "Trustee") as trustee for the Notes

as amended by a supplemental trust deed

(the "First Supplemental Trust Deed", and together with the Principal Trust Deed, the "Trust Deed") dated 25th January, 1990 and made between the same parties as are parties to the Principal Trust Deed

as amended by the Principal Trust Deed dated 25th January, 1990 and made between the same parties as are parties to the Principal Trust Deed

as amended by the First Supplemental Trust Deed dated 25th January, 1990 and made between the same parties as are parties to the Principal Trust Deed

as amended by the Second Supplemental Trust Deed dated 25th January, 1990 and made between the same parties as are parties to the Principal Trust Deed

as amended by the Second Supplemental Trust Deed dated 25th January, 1990 and made between the same parties as are parties to the Principal Trust Deed

as amended by the Second Supplemental Trust Deed dated 25th January, 1990 and made between the same parties as are parties to the Principal Trust Deed

as amended by the Second Supplemental Trust Deed dated 25th January, 1990 and made between the same parties as are parties to the Principal Trust Deed

as amended by the Second Supplemental Trust Deed dated 25th January, 1990 and made between the same parties as are parties to the Principal Trust Deed

as amended by the Second Supplemental Trust Deed dated 25th January, 1990 and made between the same parties as are parties to the Principal Trust Deed

as amended by the Second Supplemental Trust Deed dated 25th January, 1990 and made between the same parties as are parties to the Principal Trust Deed

as amended by the Second Supplemental Trust Deed dated 25th January, 199

Cost cutting helps Marley advance 75% to £25m

By Roland Rudd

A REDUCTION in overhead costs helped Marley, the building products manufacturer, report a 75 per cent increase in pre-tax profits, from £14.3m to £25m, for the year to end-December.

Operating profits increased to £27.2m (£35.2m) on turnover down 10 per cent from £63.9m to £57.4m.

Mr George Russell, chairman, said a "worldwide blast" against a level of overheads that could not be sustained brought savings of about £30m.

As part of the cost cutting exercise the group yesterday announced the merger of five UK companies - Marley Roof Tiles, Marley Brick, Marley Paving, Marley Transport and Thermarite - into one new group entitled Marley Building Products.

Profits, totalling £2m in respect of the restructuring, charged as an exceptional item, were offset by surplus provisions and the sale of a collection of paintings.

Extraordinary charges of £2.5m reflected costs and losses associated with the closure and sale of the North American roofing operations.

Plumbing, mouldings, and

flooring increased operating profits to £27m (£19.3m) boosted by strong performances in Germany. Marley benefited from the growth of DIY stores in eastern Germany. From nil at independence there were now 200 DIY stores, a number which could double by the end of the year.

Roofing increased profits to £2.4m (£7.6m) in spite of a fall in sales from £10.6m to £15.3m. The company's cost cutting exercise, the profit increase was still impressive in the midst of a recession.

Bricks, blocks and pavers were worst affected by the recession, reporting a £5m loss compared to a £1.5m profit.

Automotive components suffered a fall in profits to £1.2m (£1.6m), while property was down at £4.8m (£5.1m). The group also announced the sale of a group of buildings, for £1.2m.

Net borrowings were reduced by £1.6m to £91.7m, giving gearing of 41.3 per cent. Mr Russell said the group was well placed to make acquisitions to fit into the growing areas of the business.

Earnings per share rose to 8p

(35p). A final dividend of 4.25p gives an unchanged total of 6.25p.

COMMENT

Marley is proving a recovery stock with turnover down it is not surprising that analysts are predicting further earnings growth as sales increase.

Although last year's figures

included an exceptional £7.6m relating to redundancies and business rationalisation, the profit increase was still impressive in the midst of a recession.

At the centre were untouched by the cost-cutting programme, the central personnel department was axed and more than half of the 100 employees working at head office lost their jobs. The dividend is barely covered. But it could easily have been to less conservative about its accounting policies and take a £3.5m currency gain below the line instead of through reserves.

Having grown at a much speed in the late

1980s, the group is already in the way we look forward and the recession that last year allows public scrutiny of the auditors' undated reports.

If the US' largest waste company with 20 years' experience in Europe, the argument goes, then the market is again ripe for growth.

At the other end of the scale, Caird, one of the newest waste management companies in UK, is one of a handful of smaller groups preparing this growth which is like spring from a much tighter environmental

The first task of smaller companies is to up the image of an industry that has long been fragmented and poorly regulated.

Having grown at a much speed in the late

1980s, the group is already in the way we look forward and the recession that last year allows public scrutiny of the auditors' undated reports.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

Now in their third year, the audits have already highlighted some incidents and practices that Caird might have wanted to bury but which, to the credit, the group has made no effort to suppress.

COMMODITIES AND AGRICULTURE

Platinum down on S African vote

By Kenneth Gooding, Mining Correspondent

PLATINUM'S PRICES fell sharply in London and New York yesterday as it became clear that South Africa's white voters had approved political reform by a wide margin in their referendum.

The referendum result ended concerns that a "no" vote might be followed by disruption at the South African platinum mines which between them last year contributed nearly two-thirds of world supply outside the former eastern bloc countries - 2.9m out of

4m troy ounces.

At one stage in London yesterday the price was quoted at \$348.50-\$349.50 an ounce, nearly \$7 below Tuesday's close. Yesterday's London closing price was \$352.25, down \$3.50 an ounce for the second successive day. Since Tuesday morning platinum had lost about 2 per cent of its value.

On the New York Mercantile Exchange at midday platinum's most-active April contract had fallen below the psychologically-important \$350 an ounce level to \$349.

"Platinum needs to get back to about \$353-\$354 an ounce, otherwise more waves of selling could push it down into the low \$340s," one London dealer said.

Mr Michael Spriggs, analyst at the S G Warburg Securities financial services group, pointed out that, when there were no other influences, precious metals tended to feed off one another and platinum would follow gold's performance. Gold, which lost 3 per cent of its value on Monday and Tuesday, recovered slightly yesterday and closed in London up \$1.20 at \$349.60 an ounce.

Mr Spriggs said platinum was now virtually an industrial metal and would do better in the second half-year as economic recovery began to be felt in the US. Warburg had forecast an average price of \$385 an ounce for 1992, but this was in the process of being revised downwards to about \$370 or \$375.

Consumption forecast to surge by 1995

By Kenneth Gooding

PLATINUM CONSUMPTION by the automotive industry is set to rise by 55 per cent, or 865,000 troy ounces, to about 2.4m ounces between 1991 and 1995, according to a report by the American Precious Metals Advisors consultancy organisation. Car manufacturers consumed about 36 per cent of total supply last year and could use 50 per cent by 1995 as tougher limits on vehicle emissions are introduced, it points out.

On the supply side, the consultancy suggests that exports by Russia, second-largest producer after South Africa, are already falling and this year are likely to be pushed back by production difficulties from nearly 1m ounces to 370,000 ounces, near the levels seen in the 1980s.

Broker warns of 'oil price shock'

THE WORLD is storing up an oil price shock for the mid-1990s which could see the price of a barrel shoot up by between 40 and 65 per cent, London stockbrokers Kleinwort Benson Securities said.

The longer world oil prices remain under \$30 a barrel, the greater the risk of another oil price shock in the middle of this decade," Kleinwort said in a report presented at a London seminar for oil industry and financial institution officials.

"We are bound for another oil price shock and could see prices between \$35 and \$30 a barrel," Kleinwort analyst Mr Mehdji Vardi told delegates at the seminar.

Oil prices on the London futures market have barely strayed from the \$18 level for the past month.

Today's prices are in real terms the lowest in 18 years and are providing a strong disincentive for upstream investment in exploration, Mr Vardi said.

"Current oil prices are sending the wrong message to the international oil market over the medium and long term," he added.

During the 1980s the Soviet Union sold an average of 350,000 ounces a year, equivalent to about 12 per cent of total annual platinum supplies. In 1990, however, Soviet sales jumped to 700,000 ounces, about 17.5 per cent of total supply, and last year they are estimated to have reached 900,000 ounces or 23 per cent of supply.

Some of this came from strategic stockpiles or industrial stocks rather than current production, which is probably well below annual capacity, estimated to be between 700,000 and 800,000 ounces.

The big jump in sales from the former Soviet Union boosted the annual supply surplus from 210,000 ounces in

1990 to an estimated 455,000 ounces last year, says APMA. However, this year there may be a small supply deficit (about 75,000 ounces), which by 1995 could widen to more than 300,000 ounces. "This deficit, in combination with rising investor interest, will force platinum's price substantially higher by the middle of the decade," the report suggests.

In spite of cuts recently

made to South African producers' planned expansion programmes, its platinum output could rise by more than 40 per cent between 1991 and 1995, from 2.8m ounces to 3.95m, says APMA. "If South African politics and race relations don't interfere."

Platinum in the 1990s, from APMA, Boca Raton, Florida, US, tel/fax 407 938 9031.

Some of this came from strategic stockpiles or industrial stocks rather than current production, which is probably well below annual capacity, estimated to be between 700,000 and 800,000 ounces.

The big jump in sales from the former Soviet Union boosted the annual supply surplus from 210,000 ounces in

1990 to an estimated 455,000 ounces last year, says APMA. However, this year there may be a small supply deficit (about 75,000 ounces), which by 1995 could widen to more than 300,000 ounces. "This deficit, in combination with rising investor interest, will force platinum's price substantially higher by the middle of the decade," the report suggests.

In spite of cuts recently

made to South African producers' planned expansion programmes, its platinum output could rise by more than 40 per cent between 1991 and 1995, from 2.8m ounces to 3.95m, says APMA. "If South African politics and race relations don't interfere."

Platinum in the 1990s, from APMA, Boca Raton, Florida, US, tel/fax 407 938 9031.

Some of this came from strategic stockpiles or industrial stocks rather than current production, which is probably well below annual capacity, estimated to be between 700,000 and 800,000 ounces.

The big jump in sales from the former Soviet Union boosted the annual supply surplus from 210,000 ounces in

1990 to an estimated 455,000 ounces last year, says APMA. However, this year there may be a small supply deficit (about 75,000 ounces), which by 1995 could widen to more than 300,000 ounces. "This deficit, in combination with rising investor interest, will force platinum's price substantially higher by the middle of the decade," the report suggests.

In spite of cuts recently

made to South African producers' planned expansion programmes, its platinum output could rise by more than 40 per cent between 1991 and 1995, from 2.8m ounces to 3.95m, says APMA. "If South African politics and race relations don't interfere."

Platinum in the 1990s, from APMA, Boca Raton, Florida, US, tel/fax 407 938 9031.

Some of this came from strategic stockpiles or industrial stocks rather than current production, which is probably well below annual capacity, estimated to be between 700,000 and 800,000 ounces.

The big jump in sales from the former Soviet Union boosted the annual supply surplus from 210,000 ounces in

1990 to an estimated 455,000 ounces last year, says APMA. However, this year there may be a small supply deficit (about 75,000 ounces), which by 1995 could widen to more than 300,000 ounces. "This deficit, in combination with rising investor interest, will force platinum's price substantially higher by the middle of the decade," the report suggests.

In spite of cuts recently

made to South African producers' planned expansion programmes, its platinum output could rise by more than 40 per cent between 1991 and 1995, from 2.8m ounces to 3.95m, says APMA. "If South African politics and race relations don't interfere."

Platinum in the 1990s, from APMA, Boca Raton, Florida, US, tel/fax 407 938 9031.

Some of this came from strategic stockpiles or industrial stocks rather than current production, which is probably well below annual capacity, estimated to be between 700,000 and 800,000 ounces.

The big jump in sales from the former Soviet Union boosted the annual supply surplus from 210,000 ounces in

1990 to an estimated 455,000 ounces last year, says APMA. However, this year there may be a small supply deficit (about 75,000 ounces), which by 1995 could widen to more than 300,000 ounces. "This deficit, in combination with rising investor interest, will force platinum's price substantially higher by the middle of the decade," the report suggests.

In spite of cuts recently

made to South African producers' planned expansion programmes, its platinum output could rise by more than 40 per cent between 1991 and 1995, from 2.8m ounces to 3.95m, says APMA. "If South African politics and race relations don't interfere."

Platinum in the 1990s, from APMA, Boca Raton, Florida, US, tel/fax 407 938 9031.

Some of this came from strategic stockpiles or industrial stocks rather than current production, which is probably well below annual capacity, estimated to be between 700,000 and 800,000 ounces.

The big jump in sales from the former Soviet Union boosted the annual supply surplus from 210,000 ounces in

1990 to an estimated 455,000 ounces last year, says APMA. However, this year there may be a small supply deficit (about 75,000 ounces), which by 1995 could widen to more than 300,000 ounces. "This deficit, in combination with rising investor interest, will force platinum's price substantially higher by the middle of the decade," the report suggests.

In spite of cuts recently

made to South African producers' planned expansion programmes, its platinum output could rise by more than 40 per cent between 1991 and 1995, from 2.8m ounces to 3.95m, says APMA. "If South African politics and race relations don't interfere."

Platinum in the 1990s, from APMA, Boca Raton, Florida, US, tel/fax 407 938 9031.

Some of this came from strategic stockpiles or industrial stocks rather than current production, which is probably well below annual capacity, estimated to be between 700,000 and 800,000 ounces.

The big jump in sales from the former Soviet Union boosted the annual supply surplus from 210,000 ounces in

1990 to an estimated 455,000 ounces last year, says APMA. However, this year there may be a small supply deficit (about 75,000 ounces), which by 1995 could widen to more than 300,000 ounces. "This deficit, in combination with rising investor interest, will force platinum's price substantially higher by the middle of the decade," the report suggests.

In spite of cuts recently

made to South African producers' planned expansion programmes, its platinum output could rise by more than 40 per cent between 1991 and 1995, from 2.8m ounces to 3.95m, says APMA. "If South African politics and race relations don't interfere."

Platinum in the 1990s, from APMA, Boca Raton, Florida, US, tel/fax 407 938 9031.

Some of this came from strategic stockpiles or industrial stocks rather than current production, which is probably well below annual capacity, estimated to be between 700,000 and 800,000 ounces.

The big jump in sales from the former Soviet Union boosted the annual supply surplus from 210,000 ounces in

1990 to an estimated 455,000 ounces last year, says APMA. However, this year there may be a small supply deficit (about 75,000 ounces), which by 1995 could widen to more than 300,000 ounces. "This deficit, in combination with rising investor interest, will force platinum's price substantially higher by the middle of the decade," the report suggests.

In spite of cuts recently

made to South African producers' planned expansion programmes, its platinum output could rise by more than 40 per cent between 1991 and 1995, from 2.8m ounces to 3.95m, says APMA. "If South African politics and race relations don't interfere."

Platinum in the 1990s, from APMA, Boca Raton, Florida, US, tel/fax 407 938 9031.

Some of this came from strategic stockpiles or industrial stocks rather than current production, which is probably well below annual capacity, estimated to be between 700,000 and 800,000 ounces.

The big jump in sales from the former Soviet Union boosted the annual supply surplus from 210,000 ounces in

1990 to an estimated 455,000 ounces last year, says APMA. However, this year there may be a small supply deficit (about 75,000 ounces), which by 1995 could widen to more than 300,000 ounces. "This deficit, in combination with rising investor interest, will force platinum's price substantially higher by the middle of the decade," the report suggests.

In spite of cuts recently

made to South African producers' planned expansion programmes, its platinum output could rise by more than 40 per cent between 1991 and 1995, from 2.8m ounces to 3.95m, says APMA. "If South African politics and race relations don't interfere."

Platinum in the 1990s, from APMA, Boca Raton, Florida, US, tel/fax 407 938 9031.

Some of this came from strategic stockpiles or industrial stocks rather than current production, which is probably well below annual capacity, estimated to be between 700,000 and 800,000 ounces.

The big jump in sales from the former Soviet Union boosted the annual supply surplus from 210,000 ounces in

1990 to an estimated 455,000 ounces last year, says APMA. However, this year there may be a small supply deficit (about 75,000 ounces), which by 1995 could widen to more than 300,000 ounces. "This deficit, in combination with rising investor interest, will force platinum's price substantially higher by the middle of the decade," the report suggests.

In spite of cuts recently

made to South African producers' planned expansion programmes, its platinum output could rise by more than 40 per cent between 1991 and 1995, from 2.8m ounces to 3.95m, says APMA. "If South African politics and race relations don't interfere."

Platinum in the 1990s, from APMA, Boca Raton, Florida, US, tel/fax 407 938 9031.

Some of this came from strategic stockpiles or industrial stocks rather than current production, which is probably well below annual capacity, estimated to be between 700,000 and 800,000 ounces.

The big jump in sales from the former Soviet Union boosted the annual supply surplus from 210,000 ounces in

1990 to an estimated 455,000 ounces last year, says APMA. However, this year there may be a small supply deficit (about 75,000 ounces), which by 1995 could widen to more than 300,000 ounces. "This deficit, in combination with rising investor interest, will force platinum's price substantially higher by the middle of the decade," the report suggests.

In spite of cuts recently

made to South African producers' planned expansion programmes, its platinum output could rise by more than 40 per cent between 1991 and 1995, from 2.8m ounces to 3.95m, says APMA. "If South African politics and race relations don't interfere."

Platinum in the 1990s, from APMA, Boca Raton, Florida, US, tel/fax 407 938 9031.

Some of this came from strategic stockpiles or industrial stocks rather than current production, which is probably well below annual capacity, estimated to be between 700,000 and 800,000 ounces.

The big jump in sales from the former Soviet Union boosted the annual supply surplus from 210,000 ounces in

1990 to an estimated 455,000 ounces last year, says APMA. However, this year there may be a small supply deficit (about 75,000 ounces), which by 1995 could widen to more than 300,000 ounces. "This deficit, in combination with rising investor interest, will force platinum's price substantially higher by the middle of the decade," the report suggests.

In spite of cuts recently

made to South African producers' planned expansion programmes, its platinum output could rise by more than 40 per cent between 1991 and 1995, from 2.8m ounces to 3.95m, says APMA. "If South African politics and race relations don't interfere."

Platinum in the 1990s, from APMA, Boca Raton, Florida, US, tel/fax 407 938 9031.

Some of this came from strategic stockpiles or industrial stocks rather than current production, which is probably well below annual capacity, estimated to be between 700,000 and 800,000 ounces.

The big jump in sales from the former Soviet Union boosted the annual supply surplus from 210,000 ounces in

1990 to an estimated 455,000 ounces last year, says APMA. However, this year there may be a small supply deficit (about 75,000 ounces), which by 1995 could widen to more than 300,000 ounces. "This deficit, in combination with rising investor interest, will force platinum's price substantially higher by the middle of the decade," the report suggests.

FINANCIAL FUTURES AND OPTIONS

Thursday March 19 1992

Derivatives are likely to remain among the fastest growing and most profitable financial markets, say: **Tracy Corrigan**, as an increasing number of exchanges compete for business, and more banks develop derivatives units

Europe takes a bigger share

WHILE BANKS have been shrinking their loan books and cutting back their trading operations in recent years, the future for futures and options business has gathered pace.

The market in futures and options and other so-called derivative products is at the forefront of technological development in the financial markets, and banks are keen to operate in those areas where higher margins can be charged.

However, innovative instruments are often quickly subsumed into the mainstream. Many products which once earned rich commissions for traders are now widely understood and commonly available, and trade just like bond markets. Indeed, some markets have become so liquid that they tend to drive trading in the underlying cash market, rather than the other way around — for example, the Bund future on the London International Financial Futures Exchange (Liffe).

But at the other end of the scale, the market in specially-tailored products, designed to suit the specific needs of a corporate treasurer or a fund manager, is also growing. As soon as a financing technique invented by a particular firm is no longer proprietary, derivative specialists start looking for new twists. Banks no longer offer just straightforward options, but a seemingly end-

less variety of products, such as caps and range-forwards, which slightly alter the degree of exposure to different market movements.

The technology used in the derivatives market is often applied throughout a range of underlying products. Swap technology, allowing counterparties to exchange interest-rate and currency flows, is now being applied to the equity and commodity markets.

Futures contracts, once limited to interest-rate products, are being developed on clean air and insurance at the Chicago Board of Trade, the largest US exchange.

The application of some techniques is limited only by investor demand, which has not responded to some of the more outlandish products on offer.

The development of futures markets has also been fuelled by the liberalisation of bond and equity markets in Europe and the Far East, which has opened up new markets for investors and new sources of funds for companies. The emphasis on US markets has shifted as investors focus more keenly on European markets, boosting the market share of futures exchanges outside the US last year to 47 per cent.

Absolute volume continues to grow, however. January was a record month for exchanges and products in both Europe and the US. As well as a steady flow of new products — and

new exchanges — in Europe, other financial markets, such as Latin America, are also set to join the fray.

The shape that futures markets will take is still hard to predict. Talk of links between exchanges, common a few years ago, has faded, although there are signs that cross-listing of products may become more common.

Equally, the automation of exchange-traded business has lagged expectations. The Globex trading system developed by the Chicago Mercantile Exchange (CME), the CBOT and Reuters is still being tested, after repeated delays to its start-up schedule.

Although some efforts at screen-based trading have been successful, such as the Deutsche Terminbörse in Germany, this world's most actively traded contracts still use the traditional open-outcry system.

The expansion of futures and options markets is expected to be fuelled by growing use of derivatives by investment managers. The managed futures fund industry in the US has grown dramatically in the last few years, and now has about \$20bn under management. There is also increasing interest in managed futures in Japan.

In most parts of Europe, fund managers are less familiar with the attractions of using futures and options than with the potential risks. In the UK, the Securities and Investment Board last year opened the door for unit trusts, offered to retail investors, to use futures, with certain limitations.

However, they have shown some resistance to the concept. Of the two funds launched so far, only one was aimed at small retail investors.

But interest among European pension and insurance fund managers is gradually growing, particularly in the use of futures to shift exposure from one market to another, generally a more efficient method of asset allocation than buying and selling in the cash market.

The level of sophistication among European corporate treasurers has generally been quite high (with a few notable exceptions, such as Allied-Lyons, which last year lost £100m through its use of



London exchanges merge

TWO LONDON exchanges will officially merge on Monday, though they have been operating under the same roof since January.

The merger — between the London International Financial Futures Exchange and the London Trade Options Market — is an attempt to revive the UK stock options market.

□ Far left: close of business on the LTOM's last day of trading in the Stock Exchange building

Picture: Ashley Ashwood

□ Left: Mr Robin Leigh-Pemberton, governor of the Bank of England, opens Liffe's new trading floor, at Cannon Bridge.

Picture: Trevor Humphries

■ See: European Exchanges, on Page 2 of this survey

ALSO

■ The US: as once-pre-eminent exchanges fight to retain market share, new ideas may break new ground Page 2

■ Japan: the derivatives market has been blamed for the current weakness of share prices. The outcome of a review is awaited Page 3

■ The OTC market: bankers see no significant slow-down in the rate of growth or innovation in the futures and options markets, and point to three main areas of growth Page 3

■ UK Investment management: Increasing diversification is encouraging fund managers to look again at the benefits of derivative products, but their conversion will not happen quickly Page 4

■ US futures funds: even pension funds — the most cautious and finicky of investors — are now putting money into them. But the limits on American exchanges and the need to diversify have driven much managed-fund trading offshore Page 4

■ Equity and commodity swaps: they are still at an early stage of development, and greater expertise is required Page 4

SHOULD YOU HAVE A BADGER IN YOUR OFFICE?

Have you ever wanted to improve and save on margins?

Ever wished for a more detailed analysis of your cleared Futures and Options positions?

Or wanted to be able to look up records a trade you did months ago?

If so, maybe you should look at BADGER, our free electronic computer service for institutional Futures and Options clients.

Midland Montagu Futures is a global clearer in the real sense. Not only do we have access to the world financial Futures and Options exchanges, but we also bring all your Futures and Options positions together and give you every detail you might require via a PC or Mainframe link. It's consolidated, efficient and can save you money.

BADGER can break down and sort trades, any way you like. For example, have you ever wanted

to see total exposure by a particular market or in a certain currency? Or, maybe, show the profits and losses of various departments or branches within your organisation? If so, BADGER, the free systems solution for clearing clients of Midland Montagu Futures could be for you.

To arrange a sighting, please call Mike Stone on 071 260 0801.



Midland Montagu Futures

10, LOWTHAMES STREET, LONDON EC3R 6AE. TEL: 071-260 0200. FAX: 071-488 1632. TELEX: 8955467.
MIDLAND MONTAGU FUTURES IS THE NAME UNDER WHICH MIDLAND BANK plc PROVIDES FUTURES AND OPTIONS BROKING SERVICES. ISSUED BY MIDLAND BANK plc.
A MEMBER OF THE SECURITIES AND FUTURES AUTHORITY.

FINANCIAL FUTURES AND OPTIONS 2

Tracy Corrigan examines the growing competition in Europe

Small markets stock up

FUTURES business, once dominated by the large US exchanges, is shifting to Europe, reflecting the increasing level of trading in European securities.

But the success of Europe's exchanges is also fostering a more competitive environment, as new exchanges and competing products spring up. While the larger exchanges struggle for dominance of major European markets, smaller ones may find a niche in trading products based on domestic instruments, or by forging links with the larger exchanges.

Three European exchanges are battling for business: the London International Financial Futures Exchange (Liffe); the Marché à Terme International de France (Matif), in Paris; and the Deutsche Terminbörse (DTB), in Frankfurt.

Liffe's most successful contract, the Bund future, has come under threat from a rival contract on the DTB, backed by the German banks. Although the volume of Bund futures traded on Liffe has not fallen, activity on the DTB contract has increased substantially due to a combination of slashed commissions, new marketing system and daily trading. The DTB's market share in the Bund contract increased from 8 per cent in January 1991 to 23 per cent in January 1992.

The DTB plans further expansion, which could threaten Liffe's strong position in German interest-rate products. As well as an option on the German BOBL (three-and-a-half to five-year bond) future, the exchange is working on a three-month Euromark interest rate future. The contract, which has not yet been approved by the board, would be the exchange's first short-term interest rate contract.

The exchange's plans to expand overseas - currently stymied by regulatory problems - indicate that it will not limit its sights to domestic business. The exchange is also discussing the creation of futures and options contracts on a pan-European stock index (two attempts so far have flopped: Liffe's Eurotrack and the European Options Exchange's Eurotop contracts).

Meanwhile, Liffe has lost a battle, if not the war, over Ecu-bond futures trading. A rival contract on the Matif, launched six months earlier, traded 110,000 contracts in January, compared with a mere 4,000 Ecu bond contracts traded on Liffe, despite the launch of a new marketmaking system.

Roger Barton, managing director in charge of business development at Liffe, admits that it will be "a long hard slog" to win back Ecu business. But he points out that the marketmaking system is providing two-way prices at a tight spread.

The fact remains that the contract is barely traded, and many dealers use alternative instruments for hedging: either cash bonds, such as the UK 10-year Ecu bond, or a proxy such as the Bund future.

Spain's two exchanges are now trading under one holding company, Mercado de Futuros Financieros (Meff), but are still

reviving the UK stock options market, which had been languishing under the wing of the stock exchange. The prospects for one key product, options on the FT-SE 100 index, are excellent. The FT-SE options pit has already benefited from its proximity to the futures pit in the new exchange, and from a surge of interest created by the merger. After the merger, in addition to economies of scale, traders will be able to match their futures and options positions.

But Liffe's Mr Barton admits that the "significant growth" expected in FT-SE option volume is unlikely to be matched by individual stock option trading. "We are looking for steady growth over the next six to 12 months," he said.

However, the signs are not encouraging. Liffe raised a bare minimum of marketmaking in individual stock options, and most houses say they will be concentrating their efforts on index products, which are used increasingly by fund managers for asset allocation and hedging purposes.

The row over the future of stock options trading, which delayed the merger, could erupt again. The large UK banks, active in stock trading in the cash market, favoured a shift to screen-based trading, while smaller firms held out for the continuation of off-electronic trading.

At the Chicago Board of Trade (CBOT), of the largest US exchanges, the industry's most new products are in the insurance and

its equity index offerings with contracts on the FT-SE 100, Eurotrack 100 and Eurotrack 200 and the Russell 2000 index of small capitalisation shares.

It is looking, too, at contracts in Euroyen and EuroDeutsche Marks. While it is not breaking entirely fresh ground, it is having greater success building on

its product bases in equities, short-term interest rates and currencies.

If there is a cloud over the CME, it is Globex, the after-hours electronic trading system. Conceived by the CME, Globex is being developed with Reuters and the CBOT.

Once heralded as the key to

internationalisation of the futures markets, Globex has suffered three years of trials and is beginning to look more like an adjunct to that process and perhaps not even the most technologically advanced one. Recent trials are set to have gone well, but start-up plans are still uncertain.

The New York Mercantile Exchange (Nymex) may indeed beat Globex with its Access system, using technology from AT&T. Given the global and round-the-clock nature of its oil business, Nymex's Access may stand a better chance of success in drawing in new international business than Globex will for Chicago.

Nymex has also recently begun trading with modest success a sour crude contract of special interest to far east oil traders.

While 1991 was a bad year for US futures markets - overall trading volume dipped for the first time since 1983 - American options exchanges fared no better. In the two largest markets, the Chicago Board Options Exchange (CBOE) and the American Stock Exchange (Amex), volume dipped 6 per cent and 4.7 per cent respectively.

The good news for the US futures and options markets is that 1992 is off to a flying start, with volume increased all round. This comes as an especially welcome development for options exchanges which have seen slippage since 1987.

The CBOE has churned up substantial interest in its long-term options (LEAPS), both for the S&P100 and 500 indices and for individual stock options. It also has FT-SE products coming up, is close to agreement on the Russell 2000 index, and is discussing the possibility of a Mexican market index.

At present, some 15 per cent of CBOE's trading volume is from foreign investors, and it hopes that more foreign-based contracts, while largely for domestic consumption, could increase that business.

The Amex has led US options exchanges in listing foreign equity derivatives such as warrants on the Nikkei stock index, the FT-SE and France's CAC-40.

It has also just launched the first US warrant on the British pound. The new derivatives have given the Amex some trading dynamism, but it hopes that the fresh interest in traditional options shown by investors since last October will continue.

Both the CBOE and the Amex saw investors return to options after they had begun listing multiply-traded (that is, traded in two or more markets) options at the end of last October.

They are also benefiting from the surge of money into equities since a drop in interest rates lessened the appeal of fixed income instruments.

Each of the exchanges is also working on a bio-tech index.

THE ECONOMY MAY SOMETIMES BE UNCERTAIN,

NEVER MATIF.

BUSINESS ACTIVITY MOVES TO THE BEAT OF RISES AND FALLS IN INTEREST RATES, EXCHANGE RATES AND COMMODITY PRICES. COMPANIES ARE FACED WITH UNCERTAINTY: RISK IS PART OF THEIR ENVIRONMENT. HOWEVER, FEW ARE READY TO STAND BACK AND FACE IT. A SUCCESSFUL CASH MANAGEMENT NO LONGER MEANS WAIT-AND-SEE BUT ACT-AND-PROFIT. A FORWARD-LOOKING STANCE THAT LEADS QUITE NATURALLY TO MATIF. IN FIVE YEARS, MATIF HAS BECOME ONE OF THE LEADING FUTURES MARKETS WORLDWIDE, OFFERING A FULL RANGE OF HEDGING INSTRUMENTS AGAINST

MATIF

THIS ADVERTISEMENT WAS APPROVED FOR PURPOSES OF THE U.K. FINANCIAL SERVICES ACT BY BNP CAPITAL MARKETS LIMITED. A MEMBER OF BFA

Beara Durr sees US exchanges' share of world trading shrink

New products to hold the line

US COMMODITIES exchanges, once prey in the world

market, are fighting to

stem the tide of their

market share as futures

trading has spread

globally and foreign

exchanges have

boomed. As markets

have seen a decline in

volume of trading

last year, exchanges

captured just over

100 per cent of

world trading, down

34.9 per cent

according to figures

from the Futures

Industry Association.

A decade ago, American

exchanges cornered

virtually all the

volume. That's not

left a lot of room to

grow," said Les

Moucher, chief

of the Chicago

Board of Trade.

Chicago's

volume fell 10.4 per

cent last year, down

from 164,227,616

contracts to 139,437,296

contracts, a 9.6 per

cent decline.

Chicago's

volume fell 10.4 per

cent last year, down

from 164,227,616

contracts to 139,437,296

contracts, a 9.6 per

cent decline.

Chicago's

volume fell 10.4 per

cent last year, down

from 164,227,616

contracts to 139,437,296

contracts, a 9.6 per

cent decline.

Chicago's

volume fell 10.4 per

cent last year, down

from 164,227,616

contracts to 139,437,296

contracts, a 9.6 per

cent decline.

Chicago's

volume fell 10.4 per

cent last year, down

from 164,227,616

contracts to 139,437,296

contracts, a 9.6 per

cent decline.

Chicago's

volume fell 10.4 per

cent last year, down

from 164,227,616

contracts to 139,437,296

contracts, a 9.6 per

cent decline.

Chicago's

volume fell 10.4 per

cent last year, down

from 164,227,616

contracts to 139,437,296

contracts, a 9.6 per

cent decline.

Chicago's

volume fell 10.4 per

cent last year, down

from 164,227,616

contracts to 139,437,296

contracts, a 9.6 per

cent decline.

Chicago's

volume fell 10.4 per

cent last year, down

from 164,227,616

contracts to 139,437,296

contracts, a 9.6 per

cent decline.

Chicago's

volume fell 10.4 per

cent last year, down

from 164,227,616

contracts to 139,437,296

contracts, a 9.6 per

cent decline.

Chicago's

volume fell 10.4 per

cent last year, down

from 164,227,616

contracts to 139,437,296

contracts, a 9.6 per

cent decline.

Chicago's

volume fell 10.4 per

cent last year, down

from 164,227,616

contracts to 139,437,296

contracts, a 9.6 per

cent decline

FINANCIAL FUTURES AND OPTIONS 3

A cloud hangs over derivatives in Japan, reports Emiko Terazono

Fears of new restrictions

June contract.

Price fluctuations in the futures markets are reflected in the cash market through arbitrage, profiting from the price differences between cash and futures markets. Stock exchange officials blame the abnormal surge in derivatives trading and speculative price movements on the futures markets for intimidating individual investors.

"We have no proof that trading on the futures market has adverse effects on the cash market, but if additional restrictions are going to alleviate the fears of the individual investor, the futures market has to be sacrificed," says Mr. Tatsuo Tsutsumi, executive governor of the OSE.

The TSE increased margin rates for arbitrage trading three times last year, to curb activity. Last month, the OSE implemented emergency measures to enhance the transparency of the futures and options market by disclosing trading of futures and options by brokers on the TSE's Topix index only. The OSE also shortened the trading hours of the futures market, and the exercise of option contracts, also blamed for creating volatility, will be moved from the cash market to the cash market.

The Nikkei index, which reached a high of 38,915.87 in late 1989, has plunged over 45 per cent as higher interest rates have squeezed speculation out of the market. Last year's stock market scandals, involving Japanese brokers

who had favoured larger corporate clients by compensating them for trading losses, have also shaken individuals, and the cash market is in its third year of weakness.

The Tokyo and Osaka stock exchanges have blamed the derivatives market for the current weakness of Japanese share prices. Moves to tighten restrictions in the futures and options markets have prompted criticism from many participants, who see a threat to these markets' further growth.

The Nikkei 225 futures contract, which was listed on the Osaka Securities Exchange (OSE), has become one of the largest stock futures markets in the world. Last year, turnover in the Nikkei 225 futures trading was 35 per cent up on the previous year, at Y536,729.8m (\$4,142m).

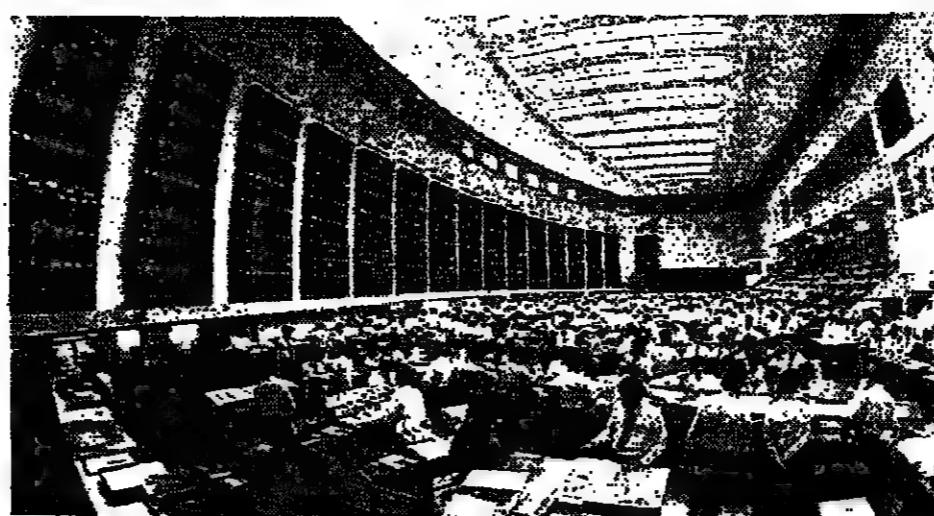
In contrast, trading in the underlying cash market, listed on the Tokyo Stock Exchange (TSE), has been hurt by deteriorating investor confidence. Last year, activity on the first section of the TSE fell 30 per cent to a nine-year low of Y107,108m.

The Nikkei index, which reached a high of 38,915.87 in late 1989, has plunged over 45 per cent as higher interest rates have squeezed speculation out of the market. Last year's stock market scandals, involving Japanese brokers

have also pointed to larger brokers, who have increased their presence in the futures and options markets. "The concept of profiting from dealing rather than from brokering is still seen as a sin," points out one analyst.

The popularity of the OSE's Nikkei futures has also led to tensions between the two exchanges. Trading in the Nikkei 225 futures index accounted for 56.2 per cent of trading revenue earned by the OSE, while futures trading in Tokyo on the TSE's Topix index only accounted for 2.6 per cent of its trading income.

Thanks to futures trading, the OSE managed to make a profit for the first time in its history. "A futures market cannot exist without the underlying cash market. The stock market's fundamental purpose is for companies to raise funds, not speculation,"



The Osaka Stock Exchange took steps to enhance the transparency of the derivatives market.

Ashley Ashwood

futures and options market as derivatives offer an exposure to the equity market at lower costs due to lower commissions and tax-saving benefits.

The OSE and TSE have started to tighten the grip on derivatives trading, and are still working on further long- and short-term reforms. The two exchanges have announced that, from next Monday, they will double commissions for futures and options trading - the first increase of futures and options contracts in Japan.

There is speculation in the market that Tokyo could impose a ceiling on brokers' arbitrage positions, and place tighter limits on price movements on illiquid stocks of the Nikkei 225. Critics of futures trading point out the volatility can be created by manipulating the price movements of illiquid shares within the price-based Nikkei 225 average.

Meanwhile, derivatives traders claim that adverse feeling against derivatives trading is driving business to offshore markets such as the Singapore International Exchange (Simes) and the Chicago Mercantile Exchange, where Nikkei 225 futures are traded.

Japanese regulators are already concerned about the trading outflow. Mr. Mitsuo Sato, TSE vice-president, says that a "level playing field" is necessary, and adds that, if trading on offshore markets continues, investors' confidence in Japan, the TSE and the OSE will request implementation of similar trading rules to overseas exchanges.

THE £150m treasury loss incurred by Allied Lyons last year, through its involvement in the options market, had a dramatic impact on corporate attitudes towards derivative financial instruments.

However, while the episode made companies look hard at their treasury operations, bankers argue that there has been no significant slow-down in the rate of growth or innovation in the futures and options markets.

They point to three main areas of growth:

■ New buyers are coming into the market as the price of interest-rate and currency-hedging products falls to the point where it is efficient for smaller companies to buy complex hedging products. Competition among banks offering over-the-counter derivatives has intensified.

"Margins have come down to the point that they can't fall any further," commented Peter Hajas, head of interest-rate derivatives at SBC/O'Connor.

He estimated the price of a simple sterling or dollar inter-

est-rate products, such as caps and floors, had fallen to just 25-30 per cent of the levels seen at the end of the 1980s.

■ Banks are offering existing products in a wider range of currencies. Demand has grown for interest-rate hedging products such as the lire and the peseta, while hedging tools such as forward contracts and options are now available in a range of smaller currencies.

National Westminster Bank, for example, plans to make a forward market in currencies from Korean won to Indonesian rupiah by early summer. By the year end, it hopes to be offering options on these currencies.

■ New products are being developed which offer existing customers new ways to hedge currency and interest-rate

exposures.

Within the interest-rate derivatives market, there is growth in products which allow buyers to manage previously inconvertible risks.

The product can be offered at a lower price than a conventional option, because the bank's exposure is easier to hedge. On this basis, it is favoured by fund managers or treasurers with a strong view on the direction of markets.

Another development is "tender-to-contract" options, which allow a company to hedge a potential currency exposure when tendering for a large contract. This works something like an option-on-an-option, but tries to take into account the probability of the company's actually winning the contract.

The biggest draw-back on these types of instrument is that the bank writing the

agreed strike price, but the contract dissolves if the market moves too far away from the strike price.

For example, in buying an "index swap", an investment manager might agree to pay the bank Deutsche Mark interest rates in return for a payment linked to US dollar interest rates. This is clearly an interest-rate hedge based on the expectation of falling German interest rates and rising US interest rates. However, the whole transaction is denominated in dollars, separating out the risk of an appreciation in the D-Mark.

Within the options market, developments include drop-out or barrier options. These offer a conventional option on a currency or market at an agreed strike price, but the contract dissolves if the market moves too far away from the strike price.

Another product being aggressively marketed by a number of banks is the "average rate" option, on which the prevailing market rate is determined by a sampling process through the life of the instrument - rather than by simply taking the price on a single date.

The idea is that the option will reflect the buyers' foreign-exchange or interest-rate exposures, rather than taking an unrepresentative "snapshot" on a single date.

But while bankers are keen to parade the latest examples of futures and options-based financial engineering, corporate treasurers are showing a

desire to return to basics.

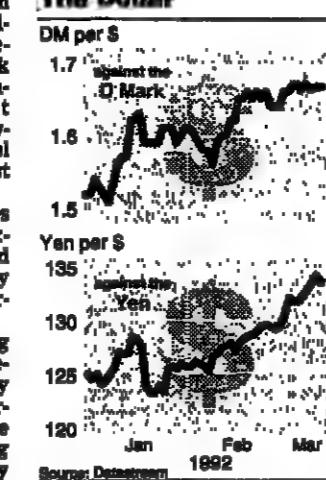
"There has been a reversion to a more fundamentalist attitude to treasury management," commented Derek Ross, head of treasury management consultancy at Touche Ross. "There is a growing awareness that every level of complexity adds to the cost of financial products."

For example, big companies with large, core foreign-exposure have started to use "dynamic currency hedging" in preference to over-the-counter (OTC) options.

Dynamic active hedging involves the active management of a physical currency portfolio, to "synthesise" currency options. The core of the system is a computer-trading model, which automatically buys and sells currencies according to day-to-day exchange rate movements.

For example, a UK company needing to hedge a dollar exposure would buy dollars as the US currency appreciated against sterling, and sell dollars as the US currency depreciated, according to a pre-set formula.

The Dollar



While the theory is simple, setting up a sophisticated dynamic currency-hedging system can be expensive, up to 1% per cent of the exposure being hedged. There are also cumulative costs in the day-to-day trading of the currency portfolio - although initial fees are reduced if the trading is chan-

nelled through the same bank which sells the system.

Nick Goulding, head of derivatives at National Westminster Bank, estimated that dynamic currency hedging was efficient only for companies with a core foreign exchange exposure in excess of £50m.

However, big banks, including NatWest itself, already use dynamic currency hedging techniques in place of OTC options. Blue-chip companies are following suit.

The technique is popular in the management of "translation exposures", which arise from the translation of foreign currency earnings back into a base currency for accounting purposes.

Dynamic hedging is least efficient in liquid currencies, because the cost of the alternatives - including OTC options - is less. However, simplified forms of the technique are being used without a huge investment in systems to manage exposures in "exotic" currencies, where OTC hedging products are only available at a high cost.

Simon London finds conflicting attitudes towards the OTC market

Banks take expansive view

est-rate products, such as caps and floors, had fallen to just 25-30 per cent of the levels seen at the end of the 1980s.

Banks are offering existing products in a wider range of currencies. Demand has grown for interest-rate hedging products such as the lire and the peseta, while hedging tools such as forward contracts and options are now available in a range of smaller currencies.

National Westminster Bank, for example, plans to make a forward market in currencies from Korean won to Indonesian rupiah by early summer. By the year end, it hopes to be offering options on these currencies.

New products are being developed which offer existing customers new ways to hedge currency and interest-rate

exposures.

Within the interest-rate derivatives market, there is growth in products which allow buyers to manage previously inconvertible risks.

The product can be offered at a lower price than a conventional option, because the bank's exposure is easier to hedge. On this basis, it is favoured by fund managers or treasurers with a strong view on the direction of markets.

Another development is "tender-to-contract" options, which allow a company to hedge a potential currency exposure when tendering for a large contract. This works something like an option-on-an-option, but tries to take into account the probability of the company's actually winning the contract.

The biggest draw-back on these types of instrument is that the bank writing the

agreed strike price, but the contract dissolves if the market moves too far away from the strike price.

For example, in buying an "index swap", an investment manager might agree to pay the bank Deutsche Mark interest rates in return for a payment linked to US dollar interest rates. This is clearly an interest-rate hedge based on the expectation of falling German interest rates and rising US interest rates. However, the whole transaction is denominated in dollars, separating out the risk of an appreciation in the D-Mark.

Within the options market, developments include drop-out or barrier options. These offer a conventional option on a currency or market at an agreed strike price, but the contract dissolves if the market moves too far away from the strike price.

Another product being aggressively marketed by a number of banks is the "average rate" option, on which the prevailing market rate is determined by a sampling process through the life of the instrument - rather than by simply taking the price on a single date.

The idea is that the option will reflect the buyers' foreign-exchange or interest-rate exposures, rather than taking an unrepresentative "snapshot" on a single date.

But while bankers are keen to parade the latest examples of futures and options-based financial engineering, corporate treasurers are showing a

desire to return to basics.

"There has been a reversion to a more fundamentalist attitude to treasury management," commented Derek Ross, head of treasury management consultancy at Touche Ross. "There is a growing awareness that every level of complexity adds to the cost of financial products."

For example, big companies with large, core foreign-exposure have started to use "dynamic currency hedging" in preference to over-the-counter (OTC) options.

Dynamic active hedging involves the active management of a physical currency portfolio, to "synthesise" currency options. The core of the system is a computer-trading model, which automatically buys and sells currencies according to day-to-day exchange rate movements.

For example, a UK company needing to hedge a dollar exposure would buy dollars as the US currency appreciated against sterling, and sell dollars as the US currency depreciated, according to a pre-set formula.

While the theory is simple, setting up a sophisticated dynamic currency-hedging system can be expensive, up to 1% per cent of the exposure being hedged. There are also cumulative costs in the day-to-day trading of the currency portfolio - although initial fees are reduced if the trading is chan-

nelled through the same bank which sells the system.

Nick Goulding, head of derivatives at National Westminster Bank, estimated that dynamic currency hedging was efficient only for companies with a core foreign exchange exposure in excess of £50m.

However, big banks, including NatWest itself, already use dynamic currency hedging techniques in place of OTC options. Blue-chip companies are following suit.

The technique is popular in the management of "translation exposures", which arise from the translation of foreign currency earnings back into a base currency for accounting purposes.

Dynamic hedging is least efficient in liquid currencies, because the cost of the alternatives - including OTC options - is less. However, simplified forms of the technique are being used without a huge investment in systems to manage exposures in "exotic" currencies, where OTC hedging products are only available at a high cost.

CREDIT LYONNAIS GROUP

CL

CREDIT LYONNAIS IS MARKET MAKER

in CAPS/FLOORS & SWAPTONS in ECU, DEM, USD, JPY.

Call: (33) 1 49 24 71 28

CREDIT LYONNAIS IS ACTIVE IN JAPAN

and quotes CAPS/FLOORS in YEN.

Call: (33) 3 3294 02 44

CREDIT LYONNAIS SECURITIES (JAPAN)

quotes SWAPTONS in YEN, JGB OPTIONS, NIKKEI INDEX OPTIONS.

Call: (61) 3 3395 36 41

(33) 3 3504 39 29

CREDIT LYONNAIS IS MARKET MAKER

in OPTIONS ON FRENCH & GERMAN GOVERNMENT SECURITIES:

OAT OPTIONS, BTAN OPTIONS, BUND OPTIONS.

Call: (33) 1 49 24 71 28

CREDIT LYONNAIS IS MARKET MAKER

in NOTIONAL BOND OPTIONS, ECU BOND OPTIONS

TRADED ON French futures exchange MATIF

Call: (33) 1 49 24 71 28

CREDIT LYONNAIS GROUP

CL

CREDIT LYON

FINANCIAL FUTURES AND OPTIONS 4

UK fund managers are looking again at derivatives, says Tracy Corrigan

Diversification is the spur

UK INVESTMENT managers have been slow to turn to futures and options markets, preferring to rely on traditional skills such as stock-picking.

Although their portfolios continue to be dominated by UK shares, increasing diversification is encouraging fund managers to look again at the benefits of derivative products.

Banks are addressing, with some vigour, the task of converting UK investment managers, a largely untapped investor base.

Some barriers have been removed. Most important, fund managers' tax position was clarified in the 1990 budget. "Taxation is no longer an issue," according to Mr Clive Gilchrist, chairman of the National Association of Pension Fund's investment committee.

There has been progress on other issues, such as performance measurement. A recent set of recommendations for the reporting of financial futures and options in investment portfolios, published by the London International Financial Futures Exchange and Bacon & Woodrow, the actuaries, is expected to create an industry standard for the first time.

These guidelines should also help fund managers to clear another hurdle: trustees' approval. But once trustees are satisfied that the use of derivative products is judicious, trust deeds may still need to be altered.

There are less tangible obstacles. Many analysts believe the structure of the fund management industry has not favoured the development of derivative strategies. A fund manager's performance is generally measured against other fund managers' or against an index.

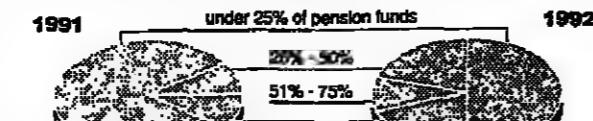
"The fear of doing worse than their competitors is generally stronger than the desire to do better," according to one derivative specialist, who believes the greatest catalyst for change will be an extremely strong performance by fund managers using derivatives.

For most fund managers, derivatives are an investment tool, not a distinct asset class. This use of derivative products falls under the concept of efficient portfolio management, under Securities and Investment Board rules.

While futures and options

Use of futures and options by UK pension fund management groups

There has been a significant increase in fund managers' use of futures and options. Five out of 10 of the pension fund managers surveyed now use futures and options in more than a quarter of their pension funds.



Source: KPMG Management Consulting



Clive Gilchrist: tax not an issue

can be used for a variety of purposes – to hedge exposure to, for example, to reduce potential losses on a cash holding of stocks – it is the application of derivative techniques to asset allocation that has captured the attention of UK fund managers.

The opening of many more foreign markets and the increasing level of international trading is causing a change in fund management techniques.

Many fund managers have found that traditional skills of stock-picking are less relevant than the identification of broader market trends – for example, the difference in performance between US stocks and Japanese stocks tends to be far greater than between ICI and Hanson shares.

However, to buy and sell large holdings of stocks or bonds can be both time-consuming and expensive. It is often cheaper and more efficient to shift exposure by, for example, buying FT-SE Index future contracts and holding a cash deposit, so creating a synthetic equity asset.

The growing use of derivative products by fund management groups is still limited largely to institutional funds. According



Alan Wren: launches planned

to a new survey by KPMG Management Consulting, five out of 10 top pension fund organisations use futures and options in more than 25 per cent of their funds – a substantial increase on last year, when eight out of the 10 funds surveyed used futures and options in only 25 per cent or less of funds managed.

In addition, the way has now been cleared for retail investors to buy unit trusts which use futures and options. Last July, the Securities and Investments Board opened the door for authorised unit trusts to invest in futures and options through two new types of fund: futures and options funds (FOFs) and geared futures and options funds (GFOFs). FOFs can invest up to 10 per cent of their assets in derivative products, while 20 per cent of assets in GFOFs can be in futures and options which do not have to be covered.

So far, only two companies have taken advantage of the new rules and launched funds, although about 10 are believed to be awaiting authorisation. The first funds, launched by John Gove, have so far made sales of over £30m through financial intermediaries. However, these funds are targeted

at "the top end of the UK market", according to director Adam Parkin.

The only genuine retail product launched to date has been Legal & General's UK Tactical Allocation Trust, which has raised around £5m so far. Prospective, which cancelled earlier plans to launch FOFs, due to adverse reaction, is "still working towards the launch of one or more derivative-based funds", according to Mr Alan Wren, managing director.

So far these funds are available only in the UK. But the Joint Exchange Committee is lobbying to have the UCITS directive extended, so that such funds are given an EC passport. Such a move is still some way off, however.

Meanwhile, another branch of the industry is developing: offshore futures funds. Unlike the pension-fund industry, managed futures funds treat derivative products as a distinct asset class, often using quantitative techniques.

The industry had experienced massive growth in the US during the 1980s, to around \$20bn. A budding European offshore futures fund industry is estimated to have reached only \$2bn. Moreover, most of the actual investment management is still done out of the US, where experts known as CTAs (commodity trading advisers) are based. However, some specialist firms, such as Rudolf Wolff and Sabre, are fostering home-grown talent. Some large banks, including Citibank, are also marketing managed funds in Europe.

A gradual shift is under way in the UK fund management industry. Some very large institutions, including Prudential, the British Rail pension fund and Postel, openly declare their use of derivative products.

Some fund managers believe that economic conditions will create an added impetus. They suggest that fund managers have been spoilt by high returns in recent years and that, with returns set to fall, the argument for using derivative products to enhance returns will become more compelling.

However, conversion of UK fund managers, who still hold the vast bulk of their assets in UK stocks, will not be a speedy process.

MANAGED FUTURES funds used to be seen as exotic, high-risk ventures, for either the brave or the foolish. But the amount of money flowing into managed futures – into public funds, private pools or individual accounts – has mushroomed in the past few years.

Even pension funds, the most cautious and finicky of investors, are now putting money into them.

Morton Baratz, editor of Managed Accounts Reports, a newsletter that tracks the managed funds industry, estimates that assets in managed futures worldwide have shot up from just \$2bn in 1988 to \$21bn today.

From 1980 through 1990, the average annual compounded growth rate was about 35 per cent for managed futures. And despite considerably slower growth last year, a poor year for many markets, many in the futures industry expect that managed futures will eventually be as commodities: what mutual funds are to equities – a vast, deep ocean of money.

The most explosive growth in managed funds occurred after the 1987 crash, as investors became wary about equities. Also, in the last 15 months, the decline in US interest rates has spurred many to consider managed futures, who would never have looked at them before.

American pension funds, for example, which must contend with strict regulations as to how they invest, have begun to dabble in managed futures. While the names and amounts of most of these investments are not known publicly, industry experts guess that between \$1bn and \$1.5bn of pension-fund money is in managed futures.

Mr Baratz estimates that a third of the \$21bn now in managed futures is from foreign sources, though he says precise numbers are difficult to establish. Many foreign institutional investors, particularly from Japan, have placed money in the hands of American com-

panies.

The advent of guaranteed funds, in which capital is secure, has helped to overcome the old barrier of horror about commodity markets, notes Peter Matthews, chief portfolio strategist at Mint Investment Management, which has some \$300m under management.

AFTER A decade of dynamic growth, the global swap market stands at \$3,000bn, according to estimates by the International Swap Dealers Association. The application of existing technology to new markets is set to fuel further expansion in the 1990s.

Most existing swap agreements are exchanges of interest rates or currency flows, allowing corporate treasurers to match assets and liabilities, to hedge exposure, or to reduce funding costs. The same technology is now being used to create commodity swaps and equity swaps. While both these sectors still account for only a small portion of the global market, both have engaged a new breed of swap-market participants.

While corporate treasurers are vulnerable to sharp movements of currencies and interest rates, fund managers are equally affected by equity market movements, and businesses that require large quantities of commodities suffer if commodity prices rise.

First banks already involved

in the swap market, the new client base is an attractive one. Interest-rate and currency swaps have become actively traded, and, as competition among banks has increased, margins have shrunk dramatically.

As they are still at an early stage of development, greater expertise is required in the equity and commodity swap markets – partly because the risk assumed by banks is more difficult to hedge – and consequently higher fees can be charged.

In fact, the concept of the equity swap appears so far to have inspired bankers more than fund managers. However, there are signs that the idea is starting to take hold, particularly in the US. Several aspects of the concept could particular appeal to US fund managers.

First, it is an easy way of investing in foreign markets without assuming currency risk, which US fund managers, unlike their European counterparts, often prefer to avoid, or at least to separate. Second, many US fund managers like the idea of being able to transfer expertise in one class of asset to another.

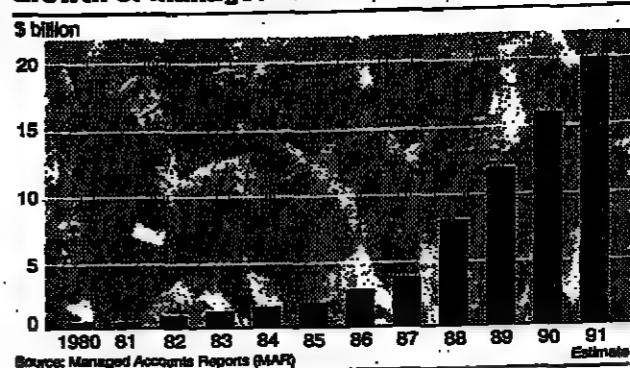
An equity swap simulates the performance of an equity index. It can be used as an alternative to futures and options for hedging. But it is most attractive to fund managers, whose target is to outperform an index.

In an equity swap, the fund manager receives a stream of payments which replicate the return of a direct investment in an equity index, and in exchange makes a stream of payments to the bank based on, usually, the London interbank offered rate. The precise structure of the transaction is tailored to suit the investment

US managed funds

Talent capsized by money wave

Growth of managed futures



Source: Managed Accounts Reports (MAM)

CTAs have also emphasized to potential clients that they should take a long-term view rather than a get-rich-quick stance. Most institutions would be happy with returns of about 15 per cent a year. "A 40 per cent to 50 per cent return would probably scare them off," said Mr Pusateri.

Like venture capital and international stocks, "we are going through a period of acceptance," observes Robert Easton, president of Commodity Corp, which has about \$1bn under management. Yet the recent tide of money into managed futures funds is already presenting them with serious capacity problems. And this may slow down their growth.

In the US, speculative position limits inhibit the ability of large traders in many markets, particularly in agriculture, where huge sums have been made in the past. Often, too, there is insufficient liquidity to

absorb the large quantities that funds trade.

The limits on American exchanges and the need for diversification have driven substantial amounts of managed fund trading offshore. CTAs, including some of the largest, have estimated that between 20 per cent and 70 per cent of their trading is in non-US markets. One top CTA credits trading abroad for his superior returns, compared with those who trade mostly in the US.

"Our preference would be trading in the US, but we're going where the liquidity is," said Kenneth Tropp, president of J.W. Henry, which has about \$750m under management, and chairman of the Managed Futures Association (MFA).

There is also concern that the wave of money coming into managed futures is overwhelming the current pool of trading talent. There seems to be a limit to how much an individual can handle, and some CTAs have simply closed their doors to new clients or restricted how much more money they will accept.

US futures exchanges are working with the MFA to win approval from the Commodity Futures Trading Commission, the industry regulator, to lift position limits and prohibitions on trading certain contracts. The exchanges are also seeking approval to change their rules, to favour large order executions and provide average prices for large orders. Such steps "are helpful developments," says Mr Easton.

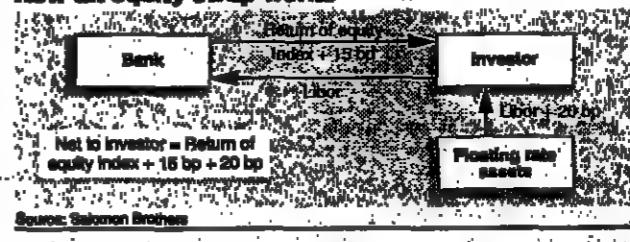
Exchange officials and many CTAs in the US complain that the regulatory restrictions inhibit the growth of American markets, and place them on an uneven playing field with their foreign competitors. They are pressing for changes, without which the growth of managed futures is likely to be less surprising than predicted.

Barbara Dunn

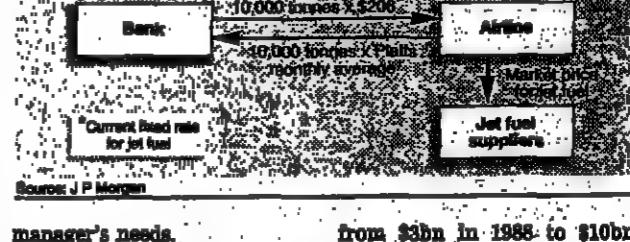
Equity and commodity swaps

Techniques find new markets

How an equity swap works



How a commodity swap works



Jet fuel suppliers

Current fixed rate for jet fuel

100,000 tonnes + 2,000 tonnes

100,000 tonnes + 2,000 tonnes

Bank

Airline

Current fixed rate for jet fuel

Jet fuel suppliers

100,000 tonnes + 2,000 tonnes

100,000 tonnes + 2,000 tonnes

Bank

Airline

Current fixed rate for jet fuel

Jet fuel suppliers

100,000 tonnes + 2,000 tonnes

100,000 tonnes + 2,000 tonnes

Bank

Airline

Current fixed rate for jet fuel

Jet fuel suppliers

100,000 tonnes + 2,000 tonnes

100,000 tonnes + 2,000 tonnes

Bank

Airline

Current fixed rate for jet fuel

Jet fuel suppliers

100,000 tonnes + 2,000 tonnes

100,000 tonnes + 2,000 tonnes

Bank

Airline

Current fixed rate for jet fuel

Jet fuel suppliers

100,000 tonnes + 2,000 tonnes

100,000 tonnes + 2,000 tonnes

Bank

Airline

Current fixed rate for jet fuel

Jet fuel suppliers

100,000 tonnes + 2,000 tonnes

100,000 tonnes

Shares fall as election concern grows

By Peter John

WHATEVER may be the opposite of election fever, the London stock market suffered a severe bout yesterday.

Opinion polls favouring the opposition Labour party set the tone for the day and the FT-SE 100 Index was left to languish by disinterested investors.

Not even a firm overnight close on Wall Street, encouraging UK retail sales figures for February, well-received company results or new appointments to the FT-SE 100 Index could revive jaded spirits.

Marketmakers noted at the opening that two opinion polls had shown Labour five points ahead of the governing Conservatives and, perhaps predictably, marked down their prices.

Shortly after business began, the index showed a drop of more than 20 points.

Cadbury eases on placing

A PLACING of Cadbury Schweppes shares drove the price down 10 to 435p. New shares totalling 34.4m were placed with institutions by company broker Hoare Govett at 425p apiece to help pay for the acquisition of Femas Aguas Minerales, a Mexican producer of carbonated mineral water.

Cadbury Schweppes is paying \$22m (£18m) for the company, raising £14.5m in taking the share placing and taking the remaining £24.5m from existing cash resources.

The share placing had not shown up on the Seag reporting system at the close of business, when the day's total volume in Cadbury stock was 3.2m shares. Outside of the share placing, trading in Cadbury was average and the share price followed the sector.

Unitech warning

A warning on trading progress from the Japanese subsidiary of Unitech sent ripples across the stock market yesterday. The electronic components group lost 16 to 170p after Neric-Lambda, a power supply manufacturer, issued a profit warning.

The Unitech announcement prompted alarm over Rank Organisation's Japanese joint-venture, Fuji Xerox, which manufactures and markets office stationery equipment. It contributes around one-third of profits to Rank Xerox, which itself accounts for some 55 per cent of Rank Organisation's profits.

Analytic reported Rank as saying Fuji was "toughing it out" in difficult trading conditions. In New York, US broker Donaldson, Lufkin and Jenrette was said to have moved from a buy to a hold on Rank Organisation. In London, the share tumbled 20 to 640p.

Neric-Lambda now expects to contribute only around 98m pre-tax to Unitech for the year to May 1992. Mr Robert Millington at BZW had previously predicted 130m profits at Unitech this year but, in view of the Neric announcement, has downgraded to 110m.

Utilities hit

The latest opinion poll showing hit the utilities sectors of the market, with dealers chopping prices in a largely successful move to head off

March contract and buy it. Buying of the futures contract would normally prompt selling of underlying stocks and the lack of it yesterday meant that, if the futures were not draggin the index down, they were preventing a rally.

Activity in the futures was prompted mainly by spasmic buying in the traded options market of FT-SE puts giving the right, but not the obligation, to sell at a fixed price; this was seen as a hedge against a Labour victory.

Wall Street failed to provide impetus in the new session and turnover in London remained poor despite a placing by the securities house, Hoare Govett, of 34.4m Cadbury Schweppes shares, sold to raise cash for investment in Mexico.

Dealers in the derivatives markets said that few houses were prepared to take advantage of the relatively cheap

also shifted down in response to the opinion polls. In the last half hour of trading, the index fell to its low of the day. Shares were depressed by well-received results and Courtlands was strong around price.

Tuesday that it is to merge with Hongkong & Shanghai Banking Corporation. B&T Industries and Marley rose on well-received results and Courtlands was strong around price.

UK stocks were also influenced by a rumour that German workers might be about to receive a higher than expected pay settlement.

Stock features included

Rank and Unitech, which both fell sharply on worries over the profits for their Japanese subsidiaries, and Glaxo and Reiters which suffered from selling in New York. Cable & Wireless was easier on management changes.

Midland Bank remained the most heavily traded stock following the announcement on

any big selling pressure.

Fears that a Labour government might affect the water, electricity, power generation and gas and telecommunications stocks have hung over the sectors for a long time.

Water shares were the worst

as they are seen as most vulnerable to a Labour victory.

Labour has repeatedly stated its intention of returning the water companies to public ownership.

Of the Footsie stocks, Anglia fell 14 to 322p, Thames 13 to 341p, and Severn Trent and North West 10p each to 319p and 342p respectively. The Electricity Package dropped to 254p.

Scottish Power closed below 100p, the level at which the shares were sold last year, settling 3% off at 88.4p. British Gas lost 5 to 245p and BT slipped a penny to 31p.

Midland Bank shares closed

a further 11 higher at 340p,

after 344p, on turnover of almost 14m, making the stock the day's most heavily traded on the London market.

Dealers said the market was

expecting Hongkong and

Shanghai Banking to reveal its

merger terms in around two

weeks, the consensus being

that the minimum price it will

offer will be around 375p with the potential for up to 400p.

Specialists maintained that

Hongkong Bank will have to

pay its terms at a level to win

the Midland board over before

a possible counteroffer might

emerge.

Among the media stocks,

WPP Group remained friend-

ly, drifting 2 to 36p.

Chain manufacturer Remond

continued to respond to sug-

gestions that FT, a mini-con-

glomerate run by ex-Hanson

dealmaker Mr John Newman,

may be considering a bid for

the group. Remond finished 5

Account Dealing Dates			
First Dealing	Mar 22	Apr 6	
Opinion Polls	Mar 20	Apr 2	Apr 23
Last Dealing	Mar 20	Apr 3	Apr 24
Account Day	Mar 20	Apr 13	May 1
Next Dealing	Mar 21	Apr 14	May 2

*New dealings may take place three days earlier.

**New dealings may take place two business days earlier.

***New dealings may take place three days earlier.

****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

*****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

*****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

*****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

*****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

*****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

*****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

*****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

*****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

*****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

*****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

*****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

*****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

*****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

*****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

*****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

*****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

*****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

*****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

*****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

*****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

*****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

*****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

*****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

*****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

*****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

*****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

*****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

*****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

*****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

*****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

*****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

*****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

*****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

*****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

*****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

*****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

*****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

*****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

*****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

*****New dealings may take place two business days earlier.

*****New dealings may take place three days earlier.

Yield Mar 12 ... 276.58 278.79a
* Restricted to months under Court control

FT MANAGED FUNDS SERVICE

- Current Unit Trust prices are available on FT Cityline. Calls charged at 36p/minute cheap rate and 48p/minute at all other times. To obtain a free Unit Trust Code Booklet ring (071) 925-2128.

WORLD STOCK MARKETS

AUSTRIA

March 18

Frs. + or -

Austrian Airlines

2,685 +45

Creditanstalt Fr.

552 +46

EVN

2,250 +10

Jugoslawien

11,800 +250

OeNB

1,095 +16

Oesterreichische

1,000 +10

Rakow Werke

625 +18

Reinhardtsburg

2,715 +15

Selbstversorger

1,000 +10

Volkswagen

400 +9

Verband (Fr.)

548 +7

Wienberger

2,000 +10

Wienberger

1,000 +10

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

3:00 pm prices March 18

A central topic.

At the heart of our successful philosophy is the decentralized manage-

ment system.
VIAG
AKTIENGESELLSCHAFT
Georg-von-Boeselager-Str. 25
D-5300 Bonn 1

VIAG
AKTIENGESELLSCHAFT
Georg-von-Boeselager-Str. 25
D-5300 Bonn 1

Jaquin Lids

Continued on next page

AMERICA

Dow recovers after programme trading

Wall Street

WALL STREET dithered yesterday morning, with equities trading in a narrow range at mid-session, writes Karen Zager in New York.

At 2 pm, the Dow Jones Industrial Average was up 4.02 at 3,360.04 in an unexceptional volume. The slim movement in US equity markets was also registered by the broadly-based Standard & Poor's 500, which was off 0.72 at 408.86 at 1 pm.

On Tuesday, the Dow added 18.68 to 3,356.04.

In the absence of any significant economic news, computer-driven programmes dominated trading yesterday morning, pushing the Dow down about 3 points at midday.

Shares in NBD fell \$1 to 228.44 after the Detroit-based banking group said it would acquire INB Financial, a large Indiana-based bank, in a \$276m stock swap. Each INB share will be swapped for 1.6 shares of NBD. Shares in INB soared 87 to \$43 in active over-the-counter trading.

Also in the secondary market, class A shares of Chambers Development plummeted \$19.4 to \$114 after the company revised its 1991 earnings to 3 cents a share from previous

ously reported 83 cents to reflect a change in accounting. Chambers also predicted 1992 earnings of about 48 cents a share, sharply below analysts' earlier expectations of about \$1.05.

Although analysts said that other waste management companies had already addressed the problems which are starting to affect Chambers, shares in a number of waste management companies fell.

Most active NYSE stock in the morning, trading 22 to 40.76, Browning Ferris, the second biggest US waste manager, edged 5.7 lower to \$31.4. Chemical Waste Management eased 5% to \$20.

Trading was also heavy in Blockbuster Entertainment, which firms 8% to \$14 after Kemper Securities started coverage of the stock with an aggressive "buy" rating.

Shares in Federal Express tumbled 3.3% to \$51 after Moody's, the US ratings agency, said it was reviewing the company for a possible downgrade.

The stock had added \$2 on Tuesday after the US express package delivery company revealed details of a big retrenchment of its loss-making European operations.

EUROPE

Bourses focus on special situations in mixed trade

INDIVIDUAL stocks featured in mixed trading yesterday, writes Our Markets Staff.

PARIS was dominated by special situations. The CAC-40 index fell 16.41 to 1,928.18 in turnover of FF72.5b.

Pechiney International jumped FF7.60 or 4 per cent to FF198.60 in heavy volume of 765,500 shares after getting the green light to sell its aluminium activities to its parent, leaving it with the more profitable packaging side. Dealers were surprised that the shares reacted to strongly, since the restructuring had been widely expected.

Investment certificates in the parent fell FF6 to FF327 with 65,250 units traded. CMB, another packaging group, fell 90 centimes to FF198.90 with 125,000 shares traded. Some analysts expect investors to switch out of CMB into Pechiney International.

Perrier fell FF63 or 3.5 per cent to FF11,545 with 64,550 shares traded. There were rumours that the Agnelli group and Nestlé had done a deal to resolve the struggle for the mineral water company, whereby Nestlé would pay FF1.575 per share to the Agnelli group, giving it a capital gain, and in return, Nestlé's bid would be unopposed. Euro Disney is due to replace Perrier in the CAC-40 index by today.

FRANKFURT gave up some of its early gains to close with the DAX index 2.11 higher at 1,732.15, after an intraday high of 1,737.77 and a 2.18 gain to 704.45 for the FAZ at mid-session. Turnover eased from DM4.4bn to DM4.3bn.

Company news moved shares both ways. WMF rose DM4.50 to DM533.50 on expectations of a 10 per cent rise in net profit when it reports today.

Schering dropped DM7.90 to DM54.10 on fears that Japan might shelve plans to legalise the pill. Schering ran sixth in the active stocks list in turnover of DM265m. Asko came 10th as it rose DM25 to DM770.

FT-SE Eurotrack 100 - Mar 18

	Open	10 am	11 am	12 pm	1 pm	2 pm	3 pm	close
	1155.26	1156.19	1155.98	1156.01	1155.36	1153.72	1153.82	
Day's High	1156.43							
Day's Low	1152.40							
Mar 17	1151.88	1145.51	1154.40	1149.99	1161.88			

Hourly changes

Open 10 am 11 am 12 pm 1 pm 2 pm 3 pm close

1155.26 1156.19 1155.98 1156.01 1155.36 1153.72 1153.82

Day's High 1156.43 Day's Low 1152.40

Mar 17 Mar 16 Mar 15 Mar 12 Mar 11

1151.88 1145.51 1154.40 1149.99 1161.88

Source: Datamark

FT-SE Eurotrack 100 - Mar 18

Hourly changes

Open 10 am 11 am 12 pm 1 pm 2 pm 3 pm close

1155.26 1156.19 1155.98 1156.01 1155.36 1153.72 1153.82

Day's High 1156.43 Day's Low 1152.40

Mar 17 Mar 16 Mar 15 Mar 12 Mar 11

1151.88 1145.51 1154.40 1149.99 1161.88

Source: Datamark

FT-SE Eurotrack 100 - Mar 18

Hourly changes

Open 10 am 11 am 12 pm 1 pm 2 pm 3 pm close

1155.26 1156.19 1155.98 1156.01 1155.36 1153.72 1153.82

Day's High 1156.43 Day's Low 1152.40

Mar 17 Mar 16 Mar 15 Mar 12 Mar 11

1151.88 1145.51 1154.40 1149.99 1161.88

Source: Datamark

FT-SE Eurotrack 100 - Mar 18

Hourly changes

Open 10 am 11 am 12 pm 1 pm 2 pm 3 pm close

1155.26 1156.19 1155.98 1156.01 1155.36 1153.72 1153.82

Day's High 1156.43 Day's Low 1152.40

Mar 17 Mar 16 Mar 15 Mar 12 Mar 11

1151.88 1145.51 1154.40 1149.99 1161.88

Source: Datamark

FT-SE Eurotrack 100 - Mar 18

Hourly changes

Open 10 am 11 am 12 pm 1 pm 2 pm 3 pm close

1155.26 1156.19 1155.98 1156.01 1155.36 1153.72 1153.82

Day's High 1156.43 Day's Low 1152.40

Mar 17 Mar 16 Mar 15 Mar 12 Mar 11

1151.88 1145.51 1154.40 1149.99 1161.88

Source: Datamark

FT-SE Eurotrack 100 - Mar 18

Hourly changes

Open 10 am 11 am 12 pm 1 pm 2 pm 3 pm close

1155.26 1156.19 1155.98 1156.01 1155.36 1153.72 1153.82

Day's High 1156.43 Day's Low 1152.40

Mar 17 Mar 16 Mar 15 Mar 12 Mar 11

1151.88 1145.51 1154.40 1149.99 1161.88

Source: Datamark

FT-SE Eurotrack 100 - Mar 18

Hourly changes

Open 10 am 11 am 12 pm 1 pm 2 pm 3 pm close

1155.26 1156.19 1155.98 1156.01 1155.36 1153.72 1153.82

Day's High 1156.43 Day's Low 1152.40

Mar 17 Mar 16 Mar 15 Mar 12 Mar 11

1151.88 1145.51 1154.40 1149.99 1161.88

Source: Datamark

FT-SE Eurotrack 100 - Mar 18

Hourly changes

Open 10 am 11 am 12 pm 1 pm 2 pm 3 pm close

1155.26 1156.19 1155.98 1156.01 1155.36 1153.72 1153.82

Day's High 1156.43 Day's Low 1152.40

Mar 17 Mar 16 Mar 15 Mar 12 Mar 11

1151.88 1145.51 1154.40 1149.99 1161.88

Source: Datamark

FT-SE Eurotrack 100 - Mar 18

Hourly changes

Open 10 am 11 am 12 pm 1 pm 2 pm 3 pm close

1155.26 1156.19 1155.98 1156.01 1155.36 1153.72 1153.82

Day's High 1156.43 Day's Low 1152.40

Mar 17 Mar 16 Mar 15 Mar 12 Mar 11

1151.88 1145.51 1154.40 1149.99 1161.88

Source: Datamark

FT-SE Eurotrack 100 - Mar 18

Hourly changes

Open 10 am 11 am 12 pm 1 pm 2 pm 3 pm close

1155.26 1156.19 1155.98 1156.01 1155.36 1153.72 1153.82

Day's High 1156.43 Day's Low 1152.40

Mar 17 Mar 16 Mar 15 Mar 12 Mar 11

1151.88 1145.51 1154.40 1149.99 1161.88

Source: Datamark

FT-SE Eurotrack 100 - Mar 18

Hourly changes

Open 10 am 11 am 12 pm 1 pm 2 pm 3 pm close

1155.26 1156.19 1155.98 1156.01 1155.36 1153.72 1153.82

Day's High 1156.43 Day's Low 1152.40

Mar 17 Mar 16 Mar 15 Mar 12 Mar 11

1151.88 1145.51 1154.40 1149.99 1161.88

Source: Datamark

FT-SE Eurotrack 100 - Mar 18

Hourly changes

Open 10 am 11 am 12 pm 1 pm 2 pm 3 pm close

1155.26 1156.19 1155.98 1156.01 1155.36 1153.72 1153